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# TOWN OF GORHAM ANNUAL REPORT 2003



## Exemptions Available to Taxpayers:

### Elderly Exemption: (RSA 72:39-b)

The following elderly exemptions were adopted at the 1997 annual town meeting:

For a person 65 - 74 years of age: \$25,000

For a person 75 - 79 years of age: \$50,000

For a person 80 years of age or older \$100,000

To qualify, the person must have been a New Hampshire resident for at least five (5) years; own the real estate individually or jointly, or if the real estate is owned by the spouse, must have been married for at least five (5) years.

Applicant should have reached the age of 65 on or before April 1<sup>st</sup> in which the permanent application is filed.

In addition, a single taxpayer must have a net income of less than \$18,400 or, if married, a combined income of less than \$26,400; such net income to be determined by deducting from all monies received from any source whatsoever the amount of any of the following or the sum thereof: (a) life insurance paid on the death of an insured; (b) expenses and costs incurred in the course of conducting a business enterprise; and (c) proceeds from the sale of assets; and own net assets of \$50,000 excluding the value of the person's residence

### Blind Exemption (RSA 72:37)

Must be legally blind as determined by the Blind Services Department of the Vocational Rehabilitation Division of the Education Department and the lawful owner of the real estate which is occupied as the principal place of abode.

## Veteran's Service Exemption (RSA 72:28)

Must be a resident of New Hampshire for at least one year preceding April 1, must claim exemption on residential real estate and must have served not less than 90 days in the armed forces of the United States in any qualifying war or armed conflict and was honorably discharged; or the spouse or surviving spouse of such resident; was terminated from the armed forces because of a service-connected disability; or the surviving spouse of such resident; and the surviving spouse of any resident who suffered a service-connected death.

## Wood Heating Energy Systems Exemption (RSA 72:70)

Must have a wood burning appliance designed to operate as a central heating system to heat the interior of a building. The appliance may burn wood solely or burn wood in combination with another fuel. A central heating system shall include a central appliance to distribute heat by a series of pipes, ducts or similar distribution system throughout a single building or group of buildings. A wood burning appliance shall not include a fireplace, meaning a hearth, fire chamber or similarly prepared place with a chimney intended to be usable in an open configuration whether or not it may also be closed and operated closed; or a wood stove meaning a wood burning appliance designed for space heating purposes which does not operate as a central heating system or as a sole source of heat

## Disabled (RSA 72:37-b) adopted March, 1999

The exemption, based on assessed value, for qualified taxpayers shall be \$25,000. To qualify, the person must have been a New Hampshire resident for at least five (5) years; own and occupy the real estate individually or jointly, or if the real estate is owned by a spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$18,400 or, if married, a combined income of not more than \$26,400 and own assets not in excess of \$50,000 excluding the value of the person's residence. Further, to be eligible for the exemption, the taxpayer must qualify under the Federal Social Security Act for benefits to the totally and permanently disabled. This exemption may only be applied to property, which is occupied as the principal place of abode by the totally and permanently disabled person. The exemption may be applied to any land or buildings appurtenant to the residence or to manufactured housing if that is the principal place of abode.

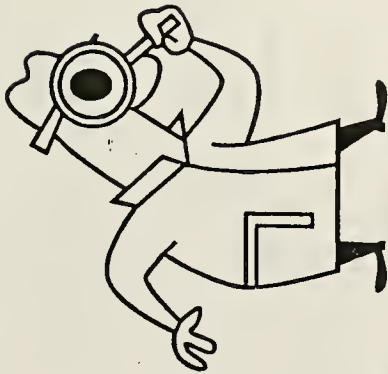
## Current Use (RSA 79-A)

The purpose of the Current Use Law is to encourage the preservation of open space land. To qualify for Current Use, there must be a minimum of ten (10) acres of open land



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# OFFICERS, BOARDS AND COMMITTEES

## SELECTMEN

Yves L. Zornio, Chair  
Michael Waddell  
Glen Eastman

## TOWN MANAGER

William H. Jackson

## FINANCE DIRECTOR

Denise M. Vallee

## OFFICE STAFF

Diane Labbe  
Michelle Lutz

## RECREATION DIRECTOR

Senior Trip Coordinator  
Secretary

## TOWN TREASURER

Donald King

## TOWN CLERK/TAX COLLECTOR

Deputy Clerk

## BUDGET COMMITTEE

Reuell A. Leavitt, Vice Chair  
Walter Wintturi  
Thomas Santurri  
Michael Lary  
Robert Byrne  
Mark St. Germaine, Chair  
David W. Murphy (deceased)  
Steven Grone  
John Losier  
Michael Waddell, Board of Selectmen  
Jay Guilmette, School Board

## EMERGENCY MEDICAL SERVICES

Eric W. Perry  
Karen Eichler & Theresa O'Neil

## WATER & SEWER COMMISSION

David W. Murphy (deceased)  
Lee F. Carroll  
Roger W. Goulet

Term Expires 2004  
Term Expires 2005  
Term Expires 2006

William H. Jackson

Denise M. Vallee

Assessing Technician/AA  
Fiscal/Administrative Assistant

Mitchell Weathers  
Sharon Glover  
Betty Newton

Donald King

Grace E. LaPierre  
Patricia Bizier

Term expires 2004  
Term expires 2004  
Term expires 2004  
Term expires 2005  
Term expires 2005  
Term expires 2006  
Term expires 2006  
Term expires 2006  
Term expires 2006  
Term expires 2004  
Term expires 2004

Director  
Assistant Directors

Term expires 2004  
Term expires 2005  
Term expires 2006

## WATER & SEWER DEPARTMENT

David Patry  
Mary Boisselle  
Ritchie Vachon  
Richard Leveille  
Keith Paradis  
Jeff Tennis

Superintendent  
Office Manager  
Clerk  
Kurt Johnson  
Brian Rivard

## PLANNING BOARD

Ralph Chapman  
Kathy Merrill  
Michael Waddell, Selectman  
Wayne Flynn, Chair  
Robert Mengel  
John Usereau  
John Losier, Vice Chair  
George "Barney" Valliere  
Bruno Janicki  
Paul Robitaille

Term expires 2004  
Term expires 2004  
Term expires 2004  
Term expires 2005  
Term expires 2005  
Term expires 2006  
Term expires 2006  
Alternate  
Alternate  
Alternate

## ZONING BOARD

Lawrence Guay, Chair  
Wayne Flynn  
Lenwood Knowles  
Thomas Dyar  
Pamela Laflamme, Vice Chair  
Dennis Pednault

Term expires 2004  
Term expires 2004  
Term expires 2004  
Term expires 2005  
Term expires 2006  
Alternate

## MODERATOR

Deputy for Cascade

Lee F. Carroll  
Margaret Dalphonse

## SUPERVISORS OF CHECKLIST

Carol Goulet  
Frances O'Neil  
Madeline Wentworth

Term expires 2004  
Term expires 2006  
Term expires 2008

## BALLOT CLERKS

Laurent Nault  
Adelina Dwyer  
Dorothy Ferrante, Deputy  
Doris Therrien

Brenda Albert  
Ritchie Vachon  
Virginia Bowie-Doherty  
Madeline Berry



## OFFICERS, BOARDS AND COMMITTEES

### INFORMATION BOOTH ATTENDANTS

Jean Lary  
Gloria Monk

Jacklyn Nadeau  
Dorothy Ferrante

### NCC REGIONAL TRANSPORTATION COMMITTEE

Paul Robitaille  
William H. Jackson

### HIGHWAY SAFETY COMMITTEE

Roger Guilmette  
Ronald Devoid  
Arthur Tanquay  
Buddy Holmes  
Glen Eastman  
Ronald Smith  
Rick Eichler

### CONSERVATION COMMISSION

Michael Waddell, Selectman-Chairman  
Michael Pelchat, Secretary  
Steve Malespini  
Walter Wintturi  
Donald Muise  
Term expires 2006  
Term expires 2006  
Term expires 2004  
Term expires 2004  
Term expires 2005

### FOREST MANAGEMENT COMMITTEE

Michael Waddell  
Glen Eastman, Chair  
David W. Murphy (deceased)  
Lee F. Carroll  
Steve Malespini  
Haven Neal, Forester  
Term expires 2005  
Term expires 2006  
Term expires 2006  
Term expires 2004  
Term expires 2004

### LIBRARY TRUSTEES

Patricia Long, Chair  
Diane Nadeau  
Paul Robitaille  
Term expires 2004  
Term expires 2005  
Term expires 2006

### LIBRARY

Ida Bagley, Librarian-retired 10/1/03  
Suzanne Colburn, Librarian-as of 10/1/03

### TRUSTEES OF TRUST FUNDS

Oliver Berube  
Diane Nadeau, Chair  
Dorothy Ferrante  
Judy Blais  
Valerie LaPointe  
Term expires 2004  
Term expires 2005  
Term expires 2006

### HEALTH OFFICER

George "Rick" Eichler

### BUILDING INSPECTOR

Ronald A. Baillargeon

### POLICE DEPARTMENT

Ronald Devoid, Chief  
Sgt. Timothy Godin, DARE Officer  
Michael Cote, Patrolman  
Corey Riendeau, Patrolman  
Thomas Edgerton, Aux. Officer  
Robert Gauthier, Jr., Aux. Officer  
Capt. Paul J. Cyr, Prosecutor  
Sgt. Samuel Daisey, Juv. Officer  
Brian Lamarre, Patrolman  
Gerry Marcou, Aux. Officer  
Scott Cassidy, Aux. Officer

### DISPATCHERS

Tobatha Raymond, Supervisor  
Darah Costello  
Diane Bouthot

### AVRRDD

Yves Zornio

Dale Moore  
Amy Girard  
Marcelle Aubin  
Glen Eastman, Alternate

### FIRE DEPARTMENT - GORHAM

George "Rick" Eichler, Chief  
Wallace Corrigan, Sr. Asst. Chief  
Clinton J. Savage, Sr., Sr. Asst. Chief  
Dana Horne, Lieutenant  
Maurice Tanguay, Clerk  
Warren Johnson, Asst Chief  
Paul Nault, Lieutenant  
Ronald Riendeau, Captain  
Norman Demers, Clerk

### CASCADE

### EMERGENCY MANAGEMENT DIRECTOR DEPUTY EMERGENCYMGMT. DIRECTOR

Roger Guilmette  
Heather Mortenson

### PUBLIC WORKS DIRECTOR

Administrative Assistant  
Foreman  
Mechanic  
Roland Blais, Highway  
Peter Dupont, Highway  
Joey Ramsey, Cemetery/Highway  
Karl Daisey, Sanitation  
Danny Lapointe, Sanitation  
Roger Guilmette  
Heather Mortenson  
Austin "Buddy" Holmes, Jr.  
Francis Dalphonse  
Robert MacKay, Highway/Parks  
Denis Martineau, Highway  
John M. LaPierre, Highway  
Oscar Patry, Sanitation

### CLEANING PERSONNEL

Aurore Maure

# Town of Gorham

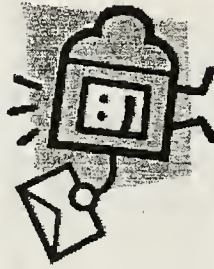
## Town Manager's Report

This past year the Town of Gorham continued to work on projects that had been put aside during the Mill shut down. We opened up the year with the Cascade Mill in Gorham operating at a little better than half capacity, but the Burgess Mill in Berlin was still shut down. As the months progressed, Burgess came on line and Cascade increased production. This was good news for the local economy as it brought more workers back into the workforce.

The Town proceeded with many projects some of which were discussed during last year's budget meetings. Briefly:



[www.gorhamnh.org](http://www.gorhamnh.org): The Town of Gorham WEB Site is up and running. The site is administered by our own Diane Labbe,



Assessing/Administrative Assistant. We have been working cooperatively with Chad Miller computer administrator from the Gorham School District in an attempt to integrate the network systems now run by the Town and the School. We use a common internet provider and delivery system. Money normally allotted in our budget for outside contract computer maintenance will be used to pay for Chad's services.



**Gorham Dispatch:** We investigated combining our dispatch service with the City of Berlin, early on in the year but could not arrive at a balance of cost/service savings. We will continue to investigate any areas where we might be able to share service and reduce costs but not at the expense of the service that is expected by the taxpayer.



We completed two major projects this year - - The salt shed at the highway garage and the replacement of the Main Fire Station roof (including new insulation).



The architect for the **Town Hall Renovation Project** was given the goal of producing workable plans by November 2003 for the renovation of this historic building. These plans are completed and under review by the Board of Selectmen.



The increasing popularity of the **Senior Trips** and the distance traveled made a strong case for the proposal brought to the Selectmen to purchase a used 21-passenger tour bus.



This unit was placed into service in May of 2003. In June of 2003, the town was

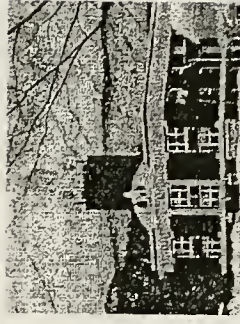
told that the popular **Moose Tours** would no longer be leaving from Gorham. In an effort to fill the void, the

Gorham Recreation Department enlisted the help of Gorham's Finance Director, Denise Vallee, and developed a Moose Tour using the Town's new tour bus. Having started late, we were hoping to just break even. Instead, after all expenses (some one-time only) we came out some \$3,000. ahead. Next year we plan to expand the tour

and are hoping for approximately \$4,500. in excess revenue. This money, of course, goes into the Town's General Fund. More importantly, Gorham's businesses can rely on the continuation of this popular local attraction.



**Information Booth:** The Board of Selectmen accepted a proposal from the Mount Washington Valley Chamber of Commerce to operate the Information Booth on the Town Common. The goal is to have the booth self-sufficient by 2005. Gorham maintains





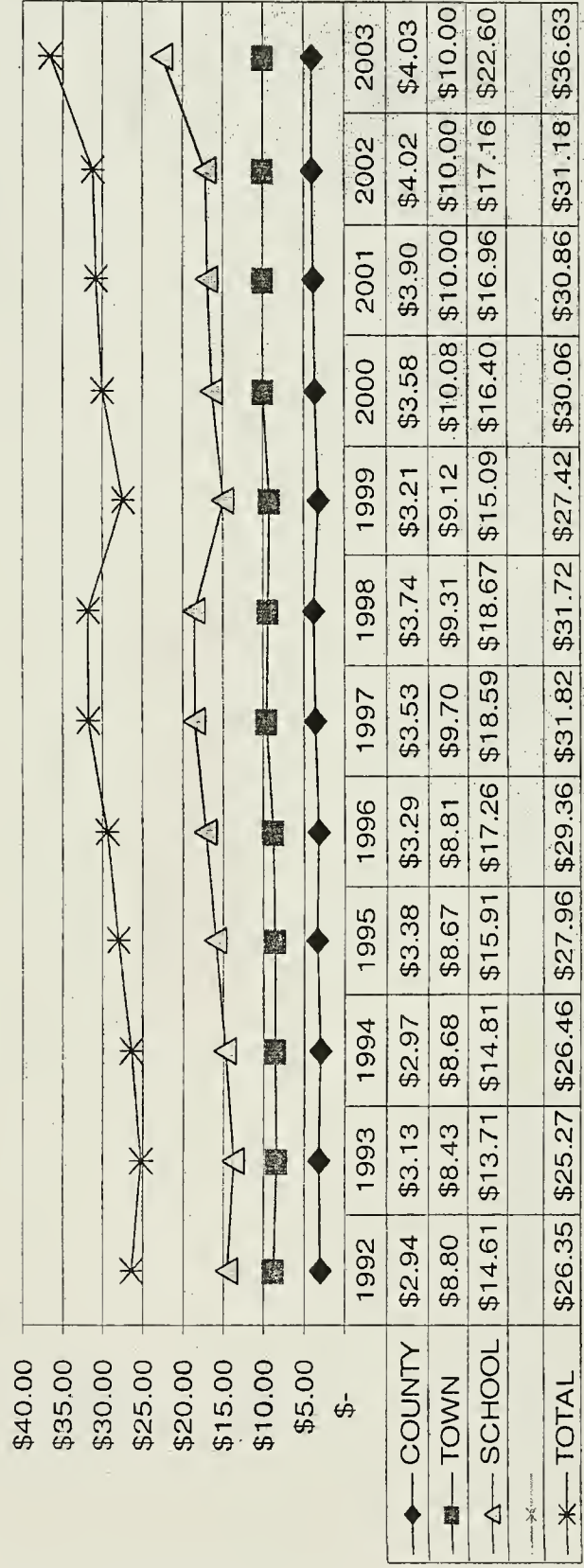
membership in both the Northern White Mountain Chamber and the Mount Washington Valley Chamber (we are geographically in Mount Washington Valley)

I would like to thank the various department heads and their staff for the work they do on behalf of the residents of Gorham. As in the past, the Main Office performs way above expectation. Diane Labbe, who is responsible for the Town Report you are now reading, has recently been recognized by the Assessing Division of the NH Department of Revenue Administration as an approved "Measurer/Listener" for the Town. Denise Vallee, Gorham's Finance Director, continues to wear her many hats with the Gorham Booster Club and the Town. She accurately monitors the Town's financial position providing me and the Board of Selectmen with the information we need. Her assistance and counsel to me is immeasurable. Our newest member, Michelle Lutz, handles payroll and accounts payable (and everything else we drop on her desk) without complaint. Thank you very much.

Ten years ago this October, I came through the "notch" and I have never looked back. Gorham is home to both my family and me. I hope I can continue to serve you into the future.

*Bill Jackson*  
William H. Jackson

## Town of Gorham Tax Rate 2003







**2004**

**TOWN WARRANT**

**GORHAM, NH**





# TOWN OF GORHAM STATE OF NEW HAMPSHIRE

To the inhabitants of the Town of Gorham in the County of Coos in said State qualified to vote in Town affairs.

You are hereby notified that the Annual Town Meeting and elections will be held on Tuesday, March 9, 2004. Polls will be open from 10:00 A.M. to 6:00 P.M. to act upon Articles 1 through 6 by written ballot. Residents living on the Lajoie Garden Center property northward will vote at the Cascade Fire Station, those residents living southward will vote at the American Legion Hall on Androscoggin Street.

The Business Meeting will be held at 7:00 P.M. at the Gorham High School Gymnasium to act upon the remaining articles.

ARTICLE #1 To elect one Selectman for a term of three years, one Water and Sewer Commissioner for a term of three years, one Town Moderator for a term of two years, one Library Trustee for a term of three years, one Trustee of the Trust Funds for a term of three years, two Planning Board Members for a term of three years, three Budget Committee Members for three years, one supervisor of the checklist for two years, one supervisor of the checklist for six years, and one supervisor of the checklist for four years,

ARTICLE #2 "Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board of the Town of Gorham as follows:"

**[Add new text]**  
DRIVEWAY: An access from a public street, serving not more than two (2) dwellings, lots, sites or multi-family buildings as approved by the planning board; **provided that each lot or site must have frontage meeting the requirements of Section 3.14.**

**[Explanation of Amendment: This is intended to conform this section of the ordinance to other sections requiring development to occur only on public streets.]**

## ARTICLE #3

"Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board of the Town of Gorham as follows:"

**[Amend Section 5.05 add a new Subsection C] 5.05 (C) The lot otherwise meets lot dimensional and frontage requirements for the applicable zone. [Explanation of Amendment: This is intended to conform this section of the ordinance to other sections requiring development to occur only on public streets.]**

## ARTICLE #4

"Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board of the Town of Gorham as follows:"

**[Amend Section 5.06 add a new Subsection J] 5.06(J) The lot otherwise meets lot dimensional and frontage requirements for the applicable zone. [Explanation of Amendment: This is intended to conform this section of the ordinance to other sections requiring development to occur only on public streets.]**

## ARTICLE #5

"Are you in favor of the adoption of the following change to the Zoning Map of the Town of Gorham Map R-3 Lots 6 & 6A" (change from Timber & Agriculture to Residential B) (By petition Shawn Hanlon and others) (Recommended by the Planning Board)

**[Explanation of Amendment: This change would add approximately 190.8 acres to Residential B for potential development of house lots]**

## ARTICLE #6

"Are you in favor of the adoption of the following change to the Zoning Map of the Town of Gorham Map R-8 Lot 1" (change from Timber & Agriculture to Residential B) (Recommended by the Planning Board)

**[Explanation of Amendment: This change would add approximately 67 acres to Residential B for potential development of house lots]**

## ARTICLE #7

To see if the Town will vote to raise and appropriate the sum of \$2,292,060.00 for the purpose of funding the remodel of the Gorham Town Hall and to authorize the issuance of not more than \$1,100,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore to authorize the withdrawal of \$700,000.00

# 2004 TOWN WARRANT

from the Town Forest Fund; \$228,000.00 from the Town Hall Renovation Capital Reserve Fund previously established for this purpose; and, \$198,000.00 from the December 31, 2003 unreserved fund balance (surplus). (Recommended by the Budget Committee. Recommended by the Board of Selectmen) **[2/3 ballot vote required]**

ARTICLE #8 To see if the Town will vote to raise and appropriate the sum of \$198,000.00 to be added to the Town Hall Renovation Capital Reserve Fund as previously established. This amount to come from the unreserved fund balance at December 31, 2003 (surplus) and no amount to be raised from general taxation. **[This Article to be "passed-over" if Article 7 is approved]** (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #9 To see if the Town will vote to raise and appropriate the sum of \$700,000.00 to be added to the Town Hall Renovation Capital Reserve Fund as previously established. This amount to come from the Town Forest Fund as established in ARTICLE #22 at the 1990 Town Meeting and no amount to be raised from general taxation. **[This Article to be "passed-over" if Article 7 is approved]** (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #10 To see if the Town will vote to rescind the unissued bond authorization in the amount of \$60,000.00 approved at the Town Meeting March 12, 1991, Article 23 for the Cascade Bridge Capital Reserve Fund.

ARTICLE #11 To see if the Town will vote to raise and appropriate the sum of \$3,018,830.87 for the general Town operations and charges.

General Government	\$ 859,872.92
Public Safety	\$ 920,839.06
Highways, Streets & Bridges	\$ 571,259.74
Sanitation/Recycling	\$ 327,609.11
Health Purposes	\$ 1,551.00
Welfare	\$ 15,000.00
Recreation, Parks	\$ 161,506.17
Information Booth	\$ 9,717.87
Conservation Commission	\$ 500.00
Patriotic Purposes	\$ 9,830.00
Debt Purposes	\$ <u>141,145.00</u>
Total	\$3,018,830.87

(Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #12 To see if the Town will vote to raise and appropriate the sum of \$443,576.00 for the operation of the Sewer Department. (Recommended by the Water & Sewer Commission. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #13 To see if the Town will vote to raise and appropriate the sum of \$404,028.00 for the operation of the Water Department. (Recommended by the Water & Sewer Commission. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #14 To see if the Town will vote to raise and appropriate the sum of \$68,100.00 in partial payment of Gorham's portion of the closure of Cates Hill Landfill in Berlin. Gorham's total share of the closure costs amounts to approximately 26% or \$194,999.30. Additional payments will be requested of the Town Meetings in 2005 and 2006. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #15 To see if the Town will vote to discontinue the position of Fire Chief/Building Inspector as approved under Article 4 by the Annual Town Meeting on March 8, 1988, and replace it with the position of Fire Chief/Health Officer to oversee and administer the operations of the Gorham Fire Department and carry out the duties of Health Officer as outlined under RSA 128:5.

ARTICLE #16 "Shall we adopt the provisions of RSA 72:27a, 1, for an optional tax credit of \$2,000. on the real and personal property of the surviving spouse of any person who was killed or died while on active duty in the armed forces of the United States or any of the armed forces of any of the governments associated with the United States in the wars, conflicts or armed conflicts, or combat zones set forth in RSA 72:28?" (By petition Laurence Guay and others) **(Not Recommended by the Budget Committee. Not Recommended by the Board of Selectmen)**

ARTICLE #17 "Shall we adopt the provisions of RSA 72:27a, 1, for an optional wartime veteran's tax credit of \$500. on residential property and replace the standard tax credit in its entirety?" (By petition Laurence Guay and others) **(Not Recommended by the Budget Committee. Not Recommended by the Board of Selectmen)**



ARTICLE #18 "Shall we adopt the provisions of RSA 72:27a, 1, for an optional veteran's tax credit of \$2,000. for service-connected total disability on residential property and replace the standard tax credit in its entirety?" (By petition Laurence Guay and others) (**Not** Recommended by the Budget Committee. **Not** Recommended by the Board of Selectmen)

ARTICLE #19 *This Article intentionally left blank.*

ARTICLE #20 To see if the Town will vote to establish the Police Cruiser Capital Reserve Fund under the provisions of RSA 35:1-c for the purpose of funding the purchase and outfitting of a replacement police cruiser and further, to raise and appropriate the sum of \$14,000.00 to be placed in such fund and designate the Board of Selectmen as agents to expend as may be necessary for this purpose. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #21 To see if the Town will vote to raise and appropriate the sum of \$50,000.00 for the purpose of highway and sidewalk asphalt repaving and curbing projects. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #22 To see if the Town will vote to raise and appropriate the sum of \$93,143.47 for the operation of the Gorham Public Library. (Recommended by the Library Trustees. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #23 To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Library Maintenance Capital Reserve Fund as previously established. (Recommended by the Library Trustees. Recommended by the Budget Committee. Recommended by the Board of Selectmen )

ARTICLE #24 To see if the Town will vote to raise and appropriate the sum of \$155,432.09 as Gorham's share of the Androscoggin Valley Regional Disposal District budget for fiscal 2004. This amount is the Town's prorated share based upon 2003 solid waste tonnage. The District's 2004 net budget is \$893,375.00. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #25 To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for the purpose of funding Home Health Care Services.

(Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #26 To see if the Town will vote to raise and appropriate the sum of \$19,000.00 to be added to the Fire Truck Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #27 To see if the Town will vote to raise and appropriate the sum of \$15,000.00 to be added to the Fire Equipment Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #28 To see if the Town will vote to raise and appropriate the sum of \$12,000.00 to be added to the Ambulance Replacement Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #29 To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Dredging Maintenance General Fund Expendable Trust. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #30 To see if the Town will vote to raise and appropriate the sum of \$27,000.00 to be added to the Jintown Road Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #31 To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Recreation Van Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #32 To see if the Town will vote to raise and appropriate the sum of \$15,000.00 to be added to the Fuel Tank Replacement Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #33 To see if the Town will vote to raise and appropriate the sum of \$19,500.00 to be added to the Highway Heavy Equipment Capital

2004 TOWN WARRANT

Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #34 To see if the Town will vote to raise and appropriate the sum of \$12,500.00 to be added to the Solid Waste/Recycling Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #35 To see if the Town will vote to raise and appropriate the sum of \$5,000.00 for the purpose of rewriting and updating the Gorham Master Plan as required by RSA 674:1. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the Master Plan is completed or in five years, whichever is less. (Recommended by the Planning Board. Recommended by the Board of Selectmen. Recommended by the Budget Committee)

ARTICLE #36 To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Recreation Maintenance Capital Reserve Fund as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #37 To see if the Town will vote to raise and appropriate the sum of \$8,695.00 for the purpose of installing a twenty (20) station Fit Trail. (By petition Donald Boucher and others) (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #38 To see if the Town will vote to raise and appropriate the sum of \$2,900.00 for the purpose of supporting the Community Action Program. (By petition Edward McGray and others) (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #39 To see if the Town will vote to raise and appropriate the sum of \$1,500.00 for the support of the Gorham Historical Society. (By petition Edward Reichert and others.) (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #40 To see if the Town will vote to raise and appropriate the sum of \$3,700.00 for the Senior Meals [\$2,500.00] and Senior Wheels [\$1,200.00] Programs. (By petition Gregory Lakin and others) (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #41 To see if the Town will vote to raise and appropriate the sum of \$2,895.00, which represents \$1.00 per capita, for the support of emergency and outpatient mental health services provided by the Androscoggin Valley Mental Health Center. (By petition Tom Bindas and others.) (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

ARTICLE #42 To hear any reports of any Town Officers, Agents, and Committees heretofore chosen and to pass any votes related thereto.

ARTICLE #43 To transact any other business that may legally come before the meeting.

Given under our hands and seals  
the 9th day of February, 2004

A True Copy Attest

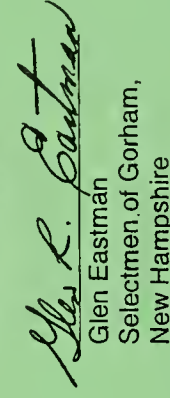
  
Yves Zornig, Chairman

  
Yves Zornig, Chairman

  
Michael Waddell

  
Michael Waddell

  
Glen Eastman  
Selectmen of Gorham, New Hampshire

  
Glen Eastman  
Selectmen of Gorham,  
New Hampshire

**2004**

**TOWN BUDGET**

**GORHAM, NH**



# BUDGET OF THE TOWN

FOR GORHAM

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED  
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2003 to December 31, 2003

or Fiscal Year From \_\_\_\_\_ to \_\_\_\_\_

## IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below.

This is to certify that this budget was posted with the warrant on the (date) Feb. 20th, 2004

### BUDGET COMMITTEE

Please sign in ink.

Walter H. Hennessey  
John A. Hennessey  
Paul R. Hennessey  
John A. Hennessey  
John A. Hennessey

John A. Hennessey  
John A. Hennessey  
John A. Hennessey  
John A. Hennessey  
John A. Hennessey

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR ORA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

MS-7  
Rev. 07/02

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Acct	Purpose of Appropriation (RSA 32:3, V)	Warrant Article	Appropriations		Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year		Budget Committee's Appropriation	
			Prior Year	Appov. By DRA		Recommended	Not Recomm.	Recommended	Not Recomm.
			xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
<b>GENERAL GOVERNMENT</b>									
4130-4139	Executive	11	\$75,104.00		\$75,173.00	\$75,903.00		\$75,903.00	
4140-4149	Election, Reg. & Vital Statistics	11	\$26,341.00		\$26,757.00	\$33,435.00		\$33,435.00	
4150-4151	Financial Administration	11	\$187,383.00		\$179,456.00	\$195,688.00		\$195,688.00	
4152	Revaluation of Property								
4153	Legal Expense	11	\$25,001.00		\$18,517.00	\$24,001.00		\$24,001.00	
4155-4159	Personnel Administration	11	\$341,220.00		\$348,654.00	\$410,760.00		\$410,760.00	
4191-4193	Planning & Zoning	11	\$5,580.00		\$2,809.00	\$5,568.00		\$5,568.00	
4194	General Government Buildings	11	\$38,240.00		\$38,847.00	\$44,986.00		\$44,986.00	
4195	Cemeteries	11	\$30,041.00		\$25,986.00	\$30,147.00		\$30,147.00	
4196	Insurance	11	\$33,313.00		\$33,326.00	\$33,485.00		\$33,485.00	
4197	Advertising & Regional Assoc.	11	\$5,735.00		\$5,371.00	\$5,900.00		\$5,900.00	
4199	Other General Government								
			xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
<b>PUBLIC SAFETY</b>									
4210-4214	Police	11	\$393,732.00		\$403,241.00	\$394,218.00		\$394,218.00	
4215-4219	Ambulance	11	\$177,695.00		\$179,015.00	\$191,009.00		\$191,009.00	
4220-4229	Fire	11	\$141,407.00		\$148,973.00	\$147,748.00		\$147,748.00	
4240-4249	Building Inspection	11	\$10,400.00		\$11,278.00	\$10,400.00		\$10,400.00	
4290-4298	Emergency Management	11	\$10,083.00		\$12,895.00	\$10,175.00		\$10,175.00	
4299	Other (Incl. Communications)	11	\$145,315.00		\$147,302.00	\$150,137.00		\$150,137.00	
			xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
<b>AIRPORT/AVATION CENTER</b>									
4301-4309	Airport Operations								
			xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
<b>HIGHWAY &amp; STREETS</b>									
4311	Administration	11	\$515,397.00		\$538,570.00	\$532,260.00		\$532,260.00	
4312	Highways & Streets								
4313	Bridges								
4316	HIGHWAY & STREETS cont.								
4319	Street Lighting	11	\$33,000.00		\$35,050.00	\$33,000.00		\$33,000.00	
	Other		\$9,000.00		\$4,627.00	\$6,000.00		\$6,000.00	

Acct	Purpose of Appropriation (RSA 32:3,V)	Warr Art	Appropriations		Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year		Budget Committee's Appropriation	
			Prior Year	Appov. By DRA		Recommended	Not Recomm.	Recommended	Not Recomm.
			xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
<b>SANITATION</b>									
4321	Administration								
4323	Solid Waste Collection	11	\$326,824.00		\$306,830.00	\$327,609.00		\$327,609.00	
4324	Solid Waste Disposal								
4325	Solid Waste Clean-up								
4326-4329	Sewage Coll. & Disposal & Other	12	\$433,180.00		\$389,176.00	\$443,576.00		\$443,576.00	
<b>WATER DISTRIBUTION &amp; TREATMENT</b>									
4331	Administration	13	\$315,672.00		\$326,465.00	\$335,161.00		\$335,161.00	
4332	Water Services	13	\$1,624.00		\$1,389.00	\$1,630.00		\$1,630.00	
4333-4339	Water Treatment, Conserv. & Other	13	\$64,219.00		\$47,637.00	\$67,237.00		\$67,237.00	
<b>ELECTRIC</b>									
4351-4352	Admin. And Generation								
4353	Purchase Costs								
4354	Electric Equipment Maintenance								
4359	Other Electric Costs								
<b>HEALTH/WELFARE</b>									
4411	Administration	11	\$51.00		\$1,326.00	\$51.00		\$51.00	
4414	Pest Control	11	\$1,500.00		\$1,346.00	\$1,500.00		\$1,500.00	
4415-4419	Health Agencies & Hosp & Other								
4441-4442	Administration & Direct Assist	11	\$15,000.00		\$7,429.00	\$15,000.00		\$15,000.00	
4444	Intergovernmental Welfare Pymnts								
4445-4449	Vendor Payments & Other								



1	2	3	4	5	6	7	8	9
Acct	Purpose of Appropriation (RSA 32:3,V)	Warr Art	Appropriations Prior Year Appov. By DRA	Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year Recommended	Not Recomm.	Recommended	Budget Committee's Appropriation Not Recomm.
	<b>CULTURE &amp; RECREATION</b>		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4520-4529	Parks & Recreation	11	\$150,364.00	\$144,631.00	\$161,506.00		\$161,506.00	
4550-4559	Library	22	\$94,265.00	\$94,265.00	\$93,143.00		\$93,143.00	
4583	Patriotic Purposes	11	\$9,800.00	\$8,975.00	\$9,830.00		\$9,830.00	
4589	Other Culture & Recreation	11	\$9,553.00	\$9,623.00	\$9,718.00		\$9,718.00	
	<b>CONSERVATION</b>		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4611-4612	Admin & Purch of Nat Resources	11	\$100.00	\$0.00	\$500.00		\$500.00	
4619	Other Conservation							
4631-4632	Redevelopment & Housing							
4651-4659	Economic Development							
	<b>DEBT SERVICE</b>		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4711	Princ - Long Term Bonds & Notes	11	\$85,000.00	\$85,000.00	\$85,000.00		\$85,000.00	
4721	Interest-Long Term Bonds & Notes	11	\$56,820.00	\$56,820.00	\$53,145.00		\$53,145.00	
4723	Int. on Tax Anticipation Notes	11	\$4,000.00	\$0.00	\$3,000.00		\$3,000.00	
4790-4799	Other Debt Service							
	<b>CAPITAL OUTLAY</b>		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4901	Land	21,37	\$52,000.00	\$47,990.00	\$58,695.00		\$58,695.00	
4902	Machinery, Vehicles & Equipment							
4903	Building	7,41,40,38,39,	\$155,000.00	\$113,807.00	\$2,292,060.00		\$2,292,060.00	
4909	Improvements other Than Bldg	24,35	\$146,735.00	\$111,175.00	\$171,427.00		\$171,427.00	
	<b>OPERATING TRANSFERS OUT</b>		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4912	To Special Revenue Fund	11	\$15,477.00	\$13,094.00	\$17,152.00		\$17,152.00	
4913	To Capital Projects Fund							
4914	To Enterprise Fund							
	Sewer-							
	Water-							

1	2	3	4	5	6	7	8	9
Purpose of Appropriation (RSA 32:3,V)		Appropriations Prior Year		Actual Expenditures Prior Year	Selectmen's Appropriations Ensuing Fiscal Year		Budget Committee's Appropriation	
Acct		Warr Art	Appov. By DRA		Recommended	Not Recomm.	Recommended	Not Recomm.

OPERATING TRANSFERS OUT cont.

	Electric- Airport-		xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx	xxxxxxx
4915	To Capital Reserve Fund							
4916	To Exp Tr Fund-except #4917							
4917	To Health Maint Trust Funds							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
SUBTOTAL 1			\$4,141,171.00	\$4,002,825.00	\$6,481,760.00	\$0.00	\$6,481,760.00	\$0.00

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art.#	Amount	Acct. #	Warr. Art.#	Amount
4909	41	\$2,895.00			
4909	40	\$3,700.00			
4909	38	\$2,900.00			
4909	39	\$1,500.00			
4909	24	\$155,432.00			
4909	35	\$5,000.00			

**"SPECIAL WARRANT ARTICLES"**

1	2	3	4	5	6	7	8	9
			Appropriations	Actual	Selectmen's Appropriations		Budget Committee's	
Acct	Purpose of Appropriation	Warr Art	Prior Year	Expenditures	Ensuing Fiscal Year	Not Recomm.	Appropriation	Not Recomm.
4915	Cates Hill Landfill	14	\$0.00	\$0.00	\$68,100.00		\$68,100.00	
4915	Fire Truck	26	\$38,000.00	\$38,000.00	\$19,000.00		\$19,000.00	
4915	Ambulance	28	\$12,000.00	\$12,000.00	\$12,000.00		\$12,000.00	
4915	Highway Heavy Equip.	33	\$30,000.00	\$30,000.00	\$19,500.00		\$19,500.00	
4915	Recreation Van	31	\$10,000.00	\$10,000.00	\$5,000.00		\$5,000.00	
4915	Solid Waste/Recycling	34	\$22,500.00	\$22,500.00	\$12,500.00		\$12,500.00	
4915	Recreation Maintenance	36	\$10,000.00	\$10,000.00	\$5,000.00		\$5,000.00	
4915	Town Building Repairs		\$25,500.00	\$25,500.00	\$0.00		\$0.00	
4915	Multi-Modal Route		\$0.00	\$0.00	\$0.00		\$0.00	
4915	Library Maintenance	23	\$5,000.00	\$5,000.00	\$5,000.00		\$5,000.00	
4915	Fire Equipment	27	\$25,000.00	\$25,000.00	\$15,000.00		\$15,000.00	
4915	Jimtown Road	30	\$25,000.00	\$25,000.00	\$27,000.00		\$27,000.00	
4915	Assessing		\$5,000.00	\$5,000.00	\$0.00		\$0.00	
4915	Town Hall Renovation		\$251,106.00	\$251,106.00	\$0.00		\$0.00	
4915	Town Bldg Fuel Tank Repl.	32	\$10,000.00	\$10,000.00	\$15,000.00		\$15,000.00	
4915	Police Cruiser	20	0	0	\$14,000.00		\$14,000.00	
4916	Special Insurance		\$2,000.00	\$2,000.00	\$0.00		\$0.00	
4916	Dredging Maintenance	29	\$10,000.00	\$10,000.00	\$5,000.00		\$5,000.00	
4916	Health Insurance Maint. Trust		\$10,000.00	\$10,000.00	\$0.00		\$0.00	
	<b>SUBTOTAL 2 RECOMMENDED</b>		\$491,106.00	xxxxxxx	\$222,100.00	xxxxxxx	\$222,100.00	xxxxxxx

<b>"INDIVIDUAL WARRANT ARTICLES"</b>								
			Appropriations	Actual	Selectmen's Appropriations		Budget Committee's	
Acct	Purpose of Appropriation	Warr Art	Prior Year	Expenditures	Ensuing Fiscal Year	Not Recomm.	Appropriation	Not Recomm.
4902	Video Surveillance Equip.		\$0.00					
4902	Police Cruiser		\$28,000.00	\$26,727.00	\$0.00			
4902	Ambulance Protective Equip.		\$0.00					
4909	Lease Purchase		\$0.00					
4909	Home Health Care Services	25	\$15,000.00	\$15,858.00	\$15,000.00		\$15,000.00	
4910	Union Contract		\$15,421.00	\$15,421.00	\$0.00			
	<b>SUBTOTAL 3 RECOMMENDED</b>		xxxxxxx	xxxxxxx	\$15,000.00	xxxxxxx	\$15,000.00	xxxxxxx



Acct.#	SOURCE OF REVENUE	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
<b>TAXES</b>				
3120	Land Use Change Taxes	xxxxxxx	xxxxxxx	xxxxxxx
3180	Resident Taxes	\$0.00	\$0.00	\$0.00
3185	Timber Taxes	\$15,000.00	\$16,356.00	\$15,000.00
3186	Payment in Lieu of Taxes	\$19,712.00	\$15,532.00	\$12,707.00
3189	Other Taxes	\$2,500.00	\$2,627.00	\$2,500.00
3190	Interest & Penalties on Delinquent Taxes	\$43,000.00	\$47,953.00	\$43,000.00
	Inventory Penalties	\$0.00	\$0.00	\$0.00
3187	Excavation Tax (\$.02 cents per cu yd)	\$300.00	\$0.00	\$300.00
3188	Excavation Activity Tax	\$0.00	\$712.00	\$0.00
<b>LICENSES, PERMITS &amp; FEES</b>				
3210	Business Licenses & Permits	\$3,000.00	\$3,531.00	\$3,000.00
3220	Motor Vehicle Permit Fees	\$446,400.00	\$534,415.00	\$446,500.00
3230	Building Permits	\$1,000.00	\$3,510.00	\$1,000.00
3290	Other Licenses, Permits & Fees	\$26,300.00	\$33,730.00	\$26,500.00
3311-3319	FROM FEDERAL GOVERNMENT	xxxxxxx	xxxxxxx	xxxxxxx
<b>FROM STATE</b>				
3351	Shared Revenues	\$154,294.00	\$154,294.00	\$154,294.00
3352	Meals & Rooms Tax Distribution	\$87,122.00	\$87,122.00	\$87,122.00
3353	Highway Block Grant	\$52,405.00	\$52,405.00	\$52,405.00
3354	Water Pollution Grant	\$0.00	\$0.00	\$0.00
3355	Housing & Community Development	\$0.00	\$0.00	\$0.00
3356	State & Federal Forest Land Reimbursement	\$4,905.00	\$4,905.00	\$4,905.00
3357	Flood Control Reimbursement	\$0.00	\$0.00	\$0.00
3359	Other (Including Railroad Tax)	\$10,599.00	\$24,235.00	\$9,468.00
3379	FROM OTHER GOVERNMENTS	xxxxxxx	xxxxxxx	xxxxxxx
<b>CHARGES FOR SERVICES</b>				
3401-3406	Income from Departments	\$205,250.00	\$318,620.00	\$226,400.00
3409	Other Charges	\$36,300.00	\$49,523.00	\$53,300.00
<b>MISCELLANEOUS REVENUES</b>				
3501	Sale of Municipal Property	\$8,000.00	\$9,450.00	\$5,000.00
3502	Interest On Investments	\$19,460.00	\$21,449.00	\$19,170.00
3503-3509	Other	\$86,532.00	\$104,099.00	\$111,515.00

Acct.#	SOURCE OF REVENUE	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
<b>INTERFUND OPERATING TRANSFERS IN</b>				
3912	From Special Revenue Funds	\$141,820.00	\$141,820.00	\$838,145.00
3913	From Capital Projects Funds	\$0.00	\$0.00	\$0.00
3914	From Enterprise Funds			
	Sewer - (Offset)	\$433,180.00	\$389,176.00	\$443,576.00
	Water - (Offset)	\$381,515.00	\$375,074.00	\$404,028.00
	Electric - (Offset)			
	Airport - (Offset)			
3915	From Capital Reserve Funds	\$17,880.00	\$17,876.00	\$285,000.00
3916	From Trust & Agency Funds	\$1,001.00	\$1,324.00	\$851.00

<b>OTHER FINANCING SOURCES</b>				
3934	Proc. From Long Term Bonds & Notes	xxxxxxx	xxxxxxx	xxxxxxx
	Amts VOTED From F/B ("Surplus")	\$406,106.00	\$406,106.00	\$198,000.00
	Fund Balance ("Surplus") to F	\$200,000.00	\$382,500.00	\$200,000.00
TOTAL ESTIMATED REVENUE & CREDITS		\$2,803,581.00	\$3,198,344.00	\$4,743,686.00

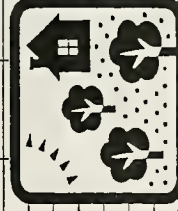
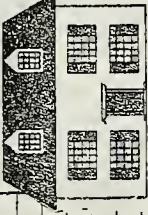
## "BUDGET SUMMARY"

SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMM. RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recom. (from p. 5)	\$ 6,481,760.00
SUBTOTAL 2 Special Warrant Articles Recom. (from p. 6)	\$222,100.00
SUBTOTAL 3 Individual Warrant Articles Recom. (from p.6)	\$15,000.00
TOTAL Appropriations Recommended	\$6,718,860.00
Less: Amount of Estimated Revenues & Credits (from col. 6)	\$4,743,686.00
Estimated Amount of Taxes to be Raised	\$1,975,174.00

Maximum Allowable Increase to Budget Committee's  
Recommended Budget per RSA 32:18: \$634,361.50

# SCHEDULE OF TOWN PROPERTIES

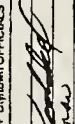
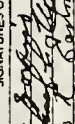
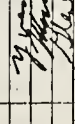
Map/Lot	Location	Land Value	Building Value	Total Value	Description
R-3, L-7	end of Mineral Springs Rd	4,500		4,500	old Bottling Plant
R-4, L-3	86 Glen Rd	30,700	65,300	96,000	Libby Pool/Recreation
R-4, L-7	70 Dublin Street	38,100		38,100	Alpine Springs
R-5, L-3	s/s Bellevue Place	7,800		7,800	Well #1 & Well #2
R-6, L-18	Guich/Perkins Brook	8,800		8,800	part of Town Forest
R-6, L-30	off Lancaster Rd	900		900	Sugar Hill Reservoir
R-7, L-1	Berlin-Gorham-Randolph Line	257,600		257,600	part of Town Forest
U-1, L-14	Bangor Street	2,400		2,400	tax deed - land only
U-1, L-24D	off Bangor Street	2,400		2,400	from State of NH
U-2, L-31A	8 Main Street	684,900	2,266,400	2,951,300	Water/Sewer & Town Garage
U-3, L-60	28 Promenade Street	76,000		76,000	Mt. Hayes Cemetery
U-5, L-1	69 Main Street	357,000	46,700	403,700	Town Common
U-5, L-2	20 Park Street	44,600	454,900	499,500	Town Hall
U-5, L-12A	35 Railroad Street	13,800	391,200	405,000	Library
U-5, L-36	123 Main Street	102,900	148,000	250,900	Family Resource Center
U-5, L-47	Railroad Street	300		300	street end
U-5, L-48	Railroad Street	18,400	7,000	25,400	parking area
U-5, L-83	2 Mechanic Street	8,900	56,700	65,600	tax deed - house & land
U-7, L-2	off Dublin Street	1,100		1,100	street end
U-7, L-10	Normand Avenue	900		900	drainage
U-7, L-25	247 Main Street	25,300		25,300	Old Cemetery
U-7, L-27	Normand Avenue	900		900	sewer line
U-7, L-33	Normand Avenue	1,000		1,000	sewer line
U-7, L-62	Airport	47,800		47,800	Airport & Hangar
U-7, L-70	6 Smith Street	25,000	8,900	33,900	Lary Cemetery
U-7, L-96	250 Main Street	56,600	15,000	71,600	Evans Cemetery
U-8, L-1	347 Main Street	167,900	449,900	617,800	Fire Station
U-8, L-39	409 Main Street	12,600	600	13,200	Peabody Park
U-8, L-102	23 Elm Street	8,200		8,200	FEIMA purchase
U-9, L-3	425 Main Street	11,500		11,500	tax deed - land only
U-14, L-3	625-627 Main Street	21,000		21,000	tax deed - land only
U-14, L-4	629 Main Street	16,600		16,600	tax deed - land only
U-14, L-5	631 Main Street	15,000		15,000	tax deed - land only
U-14, L-6	632 Main Street	34,800		34,800	tax deed - land only
U-15, L-1	Cascade Flats	2,600	4,800	7,400	Tinker Brook pump station
U-15, L-39	Cascade Flats	1,700		1,700	along Androscoggin River
U-16, L-1	Cascade	26,300	2,200	28,500	Pumping Station
U-17, L-4B	32 Western Avenue	13,500		13,500	along Western Ave.
U-17, L-6	3 Second Street	8,300		8,300	tax deed - land only
U-17, L-55A	25 First Street	7,800		7,800	Cascade Hill water tank
U-17, L-55B	28 proposed Kimball Avenue	7,600		7,600	Cascade Hill water tank
U-17, L-56	22 First Street	8,500		8,500	Cascade Hill water tank
U-17, L-56A	26 proposed Kimball Avenue	6,800		6,800	Cascade Hill water tank
U-24, L-53	off Spring Road	2,700		2,700	proposed water tank
U-24, L-78	92 Jimitown Road	8,800	400	9,200	Entrance to town forest
U-24, L-85	13 Perkins Brook Road	2,300		2,300	Water Filtration Plant
U-24, L-85A	11 Perkins Brook Road	39,300	343,600	382,900	Water Filtration Plant
U-24, L-91	74 Jimitown Road	10,500	11,300	21,800	former Chlorination Plant
U-24, L-93	66 Jimitown Road	422,375		422,375	Town Forest
2480+/- Ac	Randolph, NH	\$ 2,677,575	\$ 4,272,900	\$ 6,950,475	Totals





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STATE OF NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION COMMUNITY SERVICES DIVISION MUNICIPAL FINANCE BUREAU PO BOX 487 CONCORD NH 03302-0487 Email Address: <a href="mailto:indirect@rev.state.nh.us">indirect@rev.state.nh.us</a> For assistance call: (603) 271-2687		CITY/TOWN OF CONCORD NH 2003	
<b>SUMMARY INVENTORY OF VALUATION</b> Form MS-1 for 2003			
CITY/TOWN OF CONCORD NH 2003			
COUNTY			
CERTIFICATION			
This is to certify that the information provided in this report was taken from the official records and is correct to the best of our knowledge and belief. RSA 71:1-3A			
PRINT NAMES OF City/Town Officials		SIGNATURES OF City/Town Officials* (Sign in ink)	
Yves Zorab			
Michael Waddell			
Chris Eastman			
Name		Name	
Name		Name	
Date Signed: 9/15/2003		Date date: September 1, 2003	
City/Town Telephone # 565-5322		City/Town Telephone #	
*Check one: <input type="checkbox"/> Assessor <input type="checkbox"/> Assessor's			
Complete the above required certification by entering the name of the city/town official, the date on which the certificate is signed, and have the majority of the members of the board of selectmen/assessing officials sign in ink (RSA 41:15 & Rev Rule 105.02).			
REPORTS REQUIRED: RSA 21-J:34 as amended, provides for certification of valuations, appropriations, assessed revenues and such other information as the Department of Revenue Administration may require upon terms prescribed for that purpose.			
NOTE: The values and figures provided represent the detailed values that are used in the city/town's tax assessments and sworn to uphold under Oath per RSA 75:7. Please complete all applicable pages and refer to the instructions tab for individual items.			
THIS FORM MUST BE RECEIVED BY THE DRA NO LATER THAN SEPTEMBER 1ST TO AVOID LATE FILING PENALTIES. (RSA 21-J:34 & 3A.)			
RETURN THIS SIGNED AND COMPLETED INVENTORY FORM TO: N.H. DEPARTMENT OF REVENUE ADMINISTRATION, COMMUNITY SERVICES DIVISION, MUNICIPAL FINANCE BUREAU, PO BOX 487, CONCORD, NH 03302-0487.			
FOR DRA USE ONLY			
Contact Person: Chris LaRoc		(Print Name)	
Phone office hours: Mon-Thurs 7am-5pm			
See instructions. Tax Increment Finance District Tab & Utilities A & B, if they are as needed			

Gorham		2003	
LAND	Lines 1 A, B, C, D, E & F List all improved and unimproved land - include wells, septic & paving.	NUMBER OF ACRES	ASSESSED VALUATION BY CITY/TOWN
BUILDINGS	Lines 2 A, B & C List all buildings.		
1. VALUE OF LAND ONLY - Exclude Amount Listed in Lines 3A, 1, 2 & 3, 3B & 4			
A. Current Use (At Current Use Values) RSA 79-A (See Instruction #1)			
B. Conservation Restriction Assessment (At Current Use Values) RSA 79-B			
C. Discretionary Easement RSA 79-C			
D. Discretionary Preservation Easement RSA 79-D			
E. Residential Land (Improved and Unimproved Land)			
F. Commercial/Industrial Land (Do Not include Public Utility Land)			
G. Total of Taxable Land (Sum of Lines 1A + 1B + 1C + 1D + 1E + 1F)			
H. Tax Exempt & Non-Taxable Land			
2. VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Lines 3A, 1, 2 & 3 & 3B			
A. Residential			
B. Manufactured Housing as defined in RSA 674:31			
C. Commercial/Industrial (DO NOT include Public Utility Buildings)			
D. Total of Taxable Buildings (Sum of lines 2A + 2B + 2C)			
E. Tax Exempt & Non-Taxable Buildings			
3. PUBLIC UTILITIES (see RSA 83-F:1 V for complete definition)			
A. Public Utilities			
(Real estate/buildings/structures/machinery/dynamics/apparatus/poles/wire/futures of all kinds and descriptions/pipelines etc.)			
B. Other Public Utilities			
4. MATURE WOOD AND TIMBER RSA 79:5			
5. VALUATION BEFORE EXEMPTIONS (Total of Lines 1G + 2D + 3A, 1, 2 & 3, + 3B + 4)			
This figure represents the gross sum of all taxable property in your municipality.			
# Granted			
6. Certain Disabled Veterans RSA 72:36 - a			
(Paraplegic & Double Amputees Dwelling Specially Adapted Homesteads with V.A. Assistance)			
7. Improvements to Assist Persons with Disabilities RSA 72:37 - a			
8. School Dining/Dormitory/Kitchen Exemption RSA 72:23 IV			
(Standard Exemption Up To \$150,000 for each)			
9. Water and Air Pollution Control Exemptions RSA 72:12 - a			

2003

Form  
MS-1

Gorham

10. MODIFIED ASSESSED VALUATION OF ALL PROPERTIES (Sum of Line 5 minus Lines 6, 7, 8 & 9) This figure will be used for calculating the total equalized value for your municipality.)		# GRANTED	
11. Blind Exemption RSA 72:37		2	\$177,225,000
12. Elderly Exemption RSA 72:39 - a & b		77	\$30,000
13. Disabled Exemption RSA 72:37 - b		5	\$3,051,900
14. Wood-Heating Energy Systems Exemption RSA 72:70		23	\$123,300
15. Solar Energy Exemption RSA 72:62		0	\$2,300
16. Wind Powered Energy Systems Exemption RSA 72:66		0	\$0
17. Additional School Dining/Dormitory/Kitchen Exemptions RSA 72:23.1V		0	\$0
18. TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Sum of Lines 11 thru 17)			\$3,207,500
19. NET VALUATION ON WHICH THE TAX RATE FOR MUNICIPAL, COUNTY & LOCAL EDUCATION TAX IS COMPUTED (Line 10 minus Line 18)			
			\$174,017,500
20. Less Public Utilities (Line 3A 1, 2, & 3) Do NOT include the value of OTHER public utilities listed in Line 3B.			
			\$33,886,900
21. NET VALUATION WITHOUT UTILITIES ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED (Line 19 minus Line 20)			
			\$140,130,600

Gorham

## UTILITY SUMMARY: ELECTRIC, GAS, OIL, PIPELINE, WATER &amp; SEWER RSA 03-F

List by individual company/legal entity the valuation of operating plants employed in the production, distribution, and transmission of electricity, gas pipeline, water and petroleum products. Include ONLY the names of the companies listed on the Instruction Sheets. (See Instruction #3 & Utilities Tab)

SECTION A: ELECTRIC COMPANIES, GENERATING PLANTS, ETC: (Attach additional sheet if needed.) (See Instruction #4 Tab & Utilities - A Tab)		2003 VALUATION
PSNH		\$7,038,300
GNE LLC		\$14,150,600
Name		\$0
Name		\$0
Name		\$0
A1. TOTAL OF ALL ELECTRIC COMPANIES LISTED IN THIS SECTION: (See Utilities - A Tab for the names of the limited number of companies)		\$21,188,900

GAS, OIL & PIPELINE COMPANIES		
PNGTG	\$9,300,000	
Portland Pipe Line	\$3,400,000	
Name	\$0	
A2. TOTAL OF ALL GAS, OIL & PIPELINE COMPANIES LISTED: (See Utilities - A Tab for the names of the limited number of companies)		\$12,700,000

WATER & SEWER COMPANIES		
Name	\$0	
Name	\$0	
Name	\$0	
A3. TOTAL OF ALL WATER & SEWER COMPANIES LISTED: (See Utilities - A Tab for the names of the limited number of companies)		\$0

SECTION B: LIST OTHER UTILITY COMPANIES (Exclude telephone companies): (Attach additional sheet if needed.) (See Instruction & Utilities - B Tab)		2003 VALUATION
Name		\$0
Name		\$0
Name		\$0
Name		\$0
Name		\$0
TOTAL OF ALL OTHER COMPANIES LISTED IN THIS SECTION B: (See Utilities - B Tab for the names of the limited number of companies)		\$0

TAX CREDITS	LIMITS	*NUMBER OF INDIVIDUALS	ESTIMATED TAX CREDITS
Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty. RSA 72:35	\$700	6	\$4,200
	\$1,400	0	\$0
Other war service credits. RSA 72:28	\$50	230	\$11,500
	\$100	0	\$0
TOTAL NUMBER AND AMOUNT			\$15,700

\*If both husband &amp; wife qualify for the credit they count as 2.

-If someone is living at a residence as say brother &amp; sister, and one qualifies count as 1, not one-half.

TAX INCREMENT FINANCING DISTRICTS RSA 162-K (See Tax Increment Finance Dist Tab for Instructions)	TIF #1	TIF#2	TIF#3	TIF#4
Date of Adoption				
Original assessed value	\$0	\$0	\$0	\$0
+ Unretained captured assessed value	\$0	\$0	\$0	\$0
= Amounts used on page 2 (tax rates)	\$0	\$0	\$0	\$0
+ Retained captured assessed value	\$0	\$0	\$0	\$0
Current assessed value	\$0	\$0	\$0	\$0

LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAX Amounts listed below should not be included in assessed valuation column on page 2.	MUNICIPALITY	LIST SOURCE(S) OF PAYMENT In Lieu of Taxes
State & Federal Forest Land, Recreation, and/or Flood Control Land from MS-4, acct. 3356 & 3357.	\$7,005	
Other from MS-4, acct. 3186	\$6,091	No. County Educational Services
Other from MS-4, acct. 3186	\$6,616	Mountain Health Services
Other from MS-4, acct. 3186	\$0	
Other from MS-4, acct. 3186	\$0	
Other from MS-4, acct. 3186	\$0	
TOTALS	\$19,712	

## Continued

ELDERLY EXEMPTION REPORT - RSA 72:39-4						
NUMBER OF FIRST TIME FILERS GRANTED ELDERLY EXEMPTION FOR THE CURRENT YEAR		PER AGE CATEGORY	TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION FOR THE CURRENT YEAR & TOTAL AMOUNT OF EXEMPTION GRANTED			
AGE	NUMBER	AMOUNT PER INDIVIDUAL	AGE	NUMBER	MAXIMUM ALLOWABLE EXEMPTION AMOUNT	TOTAL ACTUAL EXEMPTION AMOUNT
65 - 74	2	\$25,000	65 - 74	15	\$375,000	\$361,600
75 - 79	3	\$50,000	75 - 79	19	\$950,000	\$783,200
80 +	2	\$100,000	80 +	43	\$4,300,000	\$1,907,100
TOTAL			TOTAL	77	\$5,625,000	\$3,051,900

CURRENT USE REPORT - RSA 79-A				
	TOTAL NUMBER ACRES RECEIVING CURRENT USE ASSESSMENT	ASSESSED VALUATION	OTHER CURRENT USE STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	25.50	\$7,500	RECEIVING 20% RECREATION ADJUSTMENT	9,130.10
FOREST LAND	4,527.90	\$312,400	REMOVED FROM CURRENT USE DURING CURRENT YEAR	0.00
FOREST LAND WITH DOCUMENTED STEWARDSHIP	4,814.90	\$105,600		
UNPRODUCTIVE LAND	148.60	\$1,900		
WET LAND	58.30	\$600	TOTAL NUMBER OF OWNERS IN CURRENT USE	22
TOTAL	9,375.20	\$428,100	TOTAL NUMBER OF PARCELS IN CURRENT USE	40

CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B				
	TOTAL NUMBER ACRES RECEIVING CONSERVATION RESTRICTION ASSESSMENTS	ASSESSED VALUATION	OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS	TOTAL NUMBER OF ACRES
FARM LAND	0.00	\$0	RECEIVING 20% RECREATION ADJUSTMENT	0.00
FOREST LAND	0.00	\$0	REMOVED FROM CONSERVATION RESTRICTION DURING CURRENT YEAR	0.00
FOREST LAND WITH DOCUMENTED STEWARDSHIP	0.00	\$0		
UNPRODUCTIVE LAND	0.00	\$0		
WET LAND	0.00	\$0	TOTAL NUMBER OF OWNERS IN CONSERVATION RESTRICTION	0
TOTAL	0.00	\$0	TOTAL NUMBER OF PARCELS IN CONSERVATION RESTRICTION	0



# TOWN OF GORHAM - GRANT AWARDS

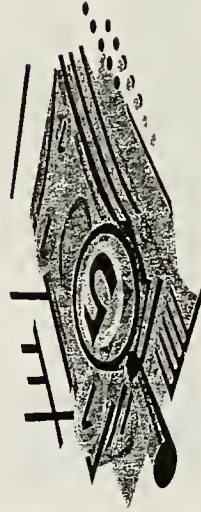
Year	Department	Funded:	Grant Source & Purpose	Grant Amount	\$ Received
2003	Ambulance	100%	NH Dept. of Justice (Homeland Security - 31 helmets & Automated Defibrillator)	\$6,700.00	\$6,700.00
2002-2003	Finance	60% share - 100% Fed 40% share - 85% State	EDATechnical Assistance Grant (Economic Development - Berlin/Gorham)	\$313,500.00	\$268,919.00
2003	Finance	100%	Health Trust WellDollars Grant (Wellness Program)	\$1,890.00	\$1,890.00
2002	Fire	50%	Rural Development (self-contained Breathing Apparatus)	\$13,870.00	\$7,000.00
	Fire	50%	Volunteer Assistance Grant (Forest Fire Equipment)	\$1,450.00	\$725.00
2003	NCERT	100%	Office of Emergency Mgmt. (Decontamination Trailer)	\$58,000.00	\$58,000.00
	NCERT	100%	NH Dept. of Justice (Decontamination Trailer supplies)	\$6,527.00	\$6,527.00
	NCERT	100%	Office of Emergency Mgmt. (HazMat Emergency Planning Grant)	\$12,700.00	\$12,700.00
	Fire	55%	Rural Development Grant (Thermal Imager & Light Tower)	\$21,800.00	\$10,300.00
		45%	(paid by Community Grants from Wal-Mart & Berlin City Bank \$500.00 each, business donations & Gorham Fire Assn.)		\$11,500.00
	Fire	100%	NH Dept. of Justice (Domestic Preparedness Equipment Support - decontamination equipment)	\$8,093.00	\$8,093.00
	NCERT	100%	VT - Homeland Security (communication equipment)	\$5,998.00	\$5,998.00
	NCERT	100%	NH Dept. of Justice (Homeland Security I - WMD & HazMat Equipment)	\$22,535.00	\$22,535.00
	NCERT	100%	NH Dept. of Justice (Homeland Security II - WMD & HazMat Equipment)	\$32,438.00	\$32,438.00
2002	Police	50%	US Dept. of Justice (bullet-proof vests)	\$1,320.00	\$660.00
	Police	100%	NH Highway Safety Agency (Selective Enforcement)	\$1,500.00	\$907.17
	Police	75%	DARE Program (Junior High)	\$1,911.00	\$462.54
2003	Police	50%	NH Highway Safety Agency (Digital Camera, Laser Printer)	\$1,217.80	\$608.90
	Police	100%	DWI Patrols (15, 6-hour patrols)	\$1,500.00	\$1,463.32
	Police	100%	Saturation, DWI Patrol	\$300.00	\$279.00
	Police	100%	Enforcement Patrols (20, 3-hr. patrols)	\$1,500.00	\$1,087.44
	Police	50%	NH Highway Safety Agency, Radar Purchase	\$1,610.00	\$805.00
	Police	75%	NH Dept. of Justice, DARE Program (Junior High)	\$1,881.00	\$971.83
2002	Public Works	100%	Emergency Management Agency (Hazmat Drill, Update EAP, Training, Computer Update)	\$5,953.00	\$5,953.00
2003	Public Works	80%	NH Trails Bureau (Trail Parking Area, Lancaster Rd.)	\$25,000.00	\$20,000.00
	Public Works	100%	Emergency Management Agency (Update EAP & Mitigation Plan, communication exercise, computer update)	\$6,638.70	\$6,638.70
Total Grants - 2002 & 2003:				\$555,832.50	\$493,161.90

# 2003 STATEMENT OF APPROPRIATIONS

<b>General Government</b>			
Executive Office	\$75,103.58	Debt Service	\$85,000.00
Elections & Registrations	\$26,340.89	Principal of Long Term Bonds & Notes	\$56,820.00
Financial Administration	\$187,383.16	Interest Expense - Long Term Bonds	\$4,000.00
Legal Expenses	\$25,001.00		
Personnel Benefits	\$341,220.00	<b>Capital Outlay</b>	
Planning & Zoning	\$5,580.00	Sand / Salt Shed	\$85,000.00
General Government Buildings	\$38,239.83	Fire Station / Roof Renovation	\$70,000.00
Cemetery	\$30,041.05	Highway Asphalt & Paving & Land Purchase	\$55,200.00
Insurance	\$33,313.45	Police Cruiser	\$28,000.00
Advertising & Regional Association	\$5,735.35	Veteran's Memorial Flags	\$2,000.00
		Juvenile Court Diversion	\$5,000.00
<b>Public Safety</b>		AVH Mental Health	\$2,895.00
Police Department	\$404,215.00	Community Action Program	\$2,900.00
Ambulance Department	\$177,694.56	Home Health Care Services	\$15,000.00
Fire Department	\$141,407.35	Senior Meals / Senior Wheels	\$2,700.00
Building Inspection	\$10,400.00	Gorham Historical Society	\$1,500.00
Emergency Management	\$10,083.37	Solid Waste District & East Milan Landfill Closure	\$121,740.00
Dispatch Service	\$150,253.00	Amend Master Plan	\$10,000.00
<b>Highway, Streets &amp; Bridges</b>		<b>Operating Transfers Out</b>	
Highway Department	\$515,396.62	Drug Task Force/DARE	\$15,477.00
Street Lighting	\$33,000.00	Fire Truck Capital Reserve Fund	\$38,000.00
Other - Gas	\$9,000.00	Ambulance Capital Reserve Fund	\$12,000.00
		Recreation Van Capital Reserve Fund	\$10,000.00
<b>Sanitation</b>		Highway Capital Reserve Fund	\$30,000.00
Municipal Solid Waste/		Solid Waste/Recycling Capital Reserve Fund	\$22,500.00
Recycling	\$326,823.89	Jimtown Road Capital Reserve Fund	\$25,000.00
		Parks Maintenance Capital Reserve Fund	\$10,000.00
<b>Health</b>		Library Maintenance/ Repairs Capital Reserve Fund	\$5,000.00
Health Department	\$51.00	Assessment Capital Reserve Fund	\$5,000.00
Animal Control	\$1,500.00	Special Insurance	\$2,000.00
		Dredging	\$10,000.00
<b>Welfare Administration</b>		Fire Equipment Capital Reserve Fund	\$25,000.00
General Assistance	\$15,000.00	Town Building Fuel Tank CRF	\$10,000.00
		Health Insurance Maintenance Trust	\$10,000.00
<b>Culture &amp; Recreation</b>		Town Building Repairs Capital Reserve Fund	\$25,500.00
Recreation Administration	\$112,266.29	Town Hall Renovations Capital Reserve Fund	\$251,106.00
Parks Maintenance	\$38,097.90		
Library	\$94,264.95	<b>Miscellaneous</b>	
Patrotic Purposes	\$9,800.00	Water Department	\$381,515.00
Information Booth	\$9,553.45	Sewer Department	\$433,180.00
Skating Rinks (included in Parks Maint.)			
Conservation Commission	\$100.00	<b>Total Town Appropriations</b>	<b>\$4,695,898.69</b>

# 2003 STATEMENT OF REVENUES AND TAXES ASSESSED

<b>Taxes</b>			
Yield Taxes - Current Year	\$15,000.00	Charges For Services	
Payment in Lieu of Taxes	\$19,712.00	Income From Departments	\$205,250.00
Boat Taxes	\$2,500.00	Rent of Town Property	\$8,900.00
Interest & Costs - Property	\$43,000.00		
Excavation Activity Tax	\$300.00	<b>Miscellaneous Revenues</b>	\$19,460.00
Overlay	(\$148,545.00)	Interest on Deposits	\$8,000.00
		Sale of Town Property	\$10,000.00
		Insurance Reimbursements	\$67,631.92
		Other Miscellaneous Revenues	
<b>Intergovernmental Revenues - State</b>	\$154,294.00		
Shared Revenue Block Grant	\$87,122.00		
Meals & Rooms Tax Distribution	\$52,405.00		
Highway Block Grant	\$14,085.00		
Water Pollution Grants	\$4,905.00		
State and Federal Forest			
		<b>Interfund Operating Transfers</b>	\$22,762.50
<b>Other State Grants &amp; Reimbursements</b>		Sugar Hill Surcharge	\$86,182.50
Railroad Tax	\$3,599.00	Water Treatment Plant Surcharge	\$32,875.00
Miscellaneous Grants	\$7,000.00	Sludge Dewatering Facility Surcharge	\$12,650.00
		Fire Equipment CRF	\$814,695.00
		Income From Water & Sewer Departments	\$1,001.00
		Income From Trust Funds	
<b>Licenses &amp; Permits</b>		<b>Other Financing Sources</b>	\$608,580.00
Business Permits & Filing Fees	\$3,000.00	General Fund Balance	
Motor Vehicle Decals	\$5,800.00		
Building Permits	\$1,000.00	<b>Total Revenues &amp; Credits</b>	\$2,171,385.64
Motor Vehicle Registration	\$440,000.00	Net Town Appropriations	\$1,739,667.00
Motor Vehicle - Coos County	\$600.00	Net Local Education Assessment	\$3,090,750.00
Dog Licenses	\$2,500.00	State Education Assessment	\$678,829.00
Marriage Licenses	\$1,000.00	Net County Tax Assessment	\$700,955.00
Birth & Death Certificates	\$800.00		
Warner Cable	\$22,000.00	<b>Total Town / School / County</b>	\$6,210,201.00

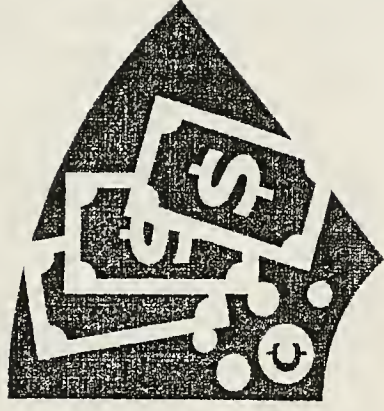




# STATEMENT OF OUTSTANDING DEBT

ANNUAL MATURITIES OUTSTANDING BONDS As of December 31, 2003

OWED TO:	FLEET	GMAC	FMHA	FLEET	FLEET	CATERPILLAR	CATERPILLAR
DATE ISSUED:	1979	1980	1994	1999	1999	1999	2000
PURPOSE OF BOND:	Sewer	Sewer	Sludge	Sugar Hill	Water	416C IT	938G
	Project #1	Project #2	Dewatering	Reservoir	Filtration	Backhoe	Wheel Loader
INTEREST RATE:	5.40%	5.00%	4.50%	4.25%	4.85%	5.4751%	7.087%
ORIGINAL							
MATURITIES:							
1980	\$2,025,000.00	\$747,000.00	\$375,000.00	\$135,000.00	\$1,105,000.00	\$50,100.00	\$46,750.00
1981	\$105,000.00						
1982	\$105,000.00	\$37,350.00					
1983	\$105,000.00	\$37,350.00					
1984	\$105,000.00	\$37,350.00					
1985	\$100,000.00	\$37,350.00					
1986	\$100,000.00	\$37,350.00					
1987	\$100,000.00	\$37,350.00					
1988	\$100,000.00	\$37,350.00					
1989	\$100,000.00	\$37,350.00					
1990	\$100,000.00	\$37,350.00					
1991	\$100,000.00	\$37,350.00					
1992	\$100,000.00	\$37,350.00					
1993	\$100,000.00	\$37,350.00					
1994	\$100,000.00	\$37,350.00					
1995	\$100,000.00	\$37,350.00	\$25,000.00				
1996	\$100,000.00	\$37,350.00	\$25,000.00				
1997	\$100,000.00	\$37,350.00	\$25,000.00				
1998	\$100,000.00	\$37,350.00	\$25,000.00				
1999	\$100,000.00	\$37,350.00	\$25,000.00			\$10,937.77	
2000		\$37,350.00		\$20,000.00	\$35,000.00	\$9,022.18	
2001			\$25,000.00	\$20,000.00	\$35,000.00	\$9,516.15	
2002			\$25,000.00	\$20,000.00	\$40,000.00	\$10,037.18	\$10,515.73
2003			\$25,000.00	\$20,000.00	\$40,000.00	\$10,586.72	\$11,261.07
2004			\$25,000.00	\$20,000.00	\$40,000.00		\$12,059.23
2005			\$25,000.00	\$20,000.00	\$45,000.00		\$12,913.97
2006			\$25,000.00	\$15,000.00	\$45,000.00		
2007			\$25,000.00		\$50,000.00		
2008			\$25,000.00		\$50,000.00		
2009			\$25,000.00		\$50,000.00		
2010					\$55,000.00		
2011					\$55,000.00		
2012					\$60,000.00		
2013					\$65,000.00		
2014					\$70,000.00		
2015					\$70,000.00		
2016					\$75,000.00		
2017					\$80,000.00		
2018					\$85,000.00		
2019							
ORIGINAL	\$2,025,000.00	\$747,000.00	\$375,000.00	\$135,000.00	\$1,105,000.00	\$50,100.00	\$46,750.00
PAID TO 12/31/2003:	\$2,025,000.00	\$747,000.00	\$225,000.00	\$80,000.00	\$150,000.00	\$50,100.00	\$21,776.80
BALANCE DUE:	\$0.00	\$0.00	\$150,000.00	\$55,000.00	\$955,000.00	\$0.00	\$24,973.20



Date of Creation	Name and Purpose of Trust	Purpose of Trust Fund	How Invested	%	Principal			Income				Total Principal and Income			
					Beginning Balance	New Funds Created	Capital Gains(Losses)	Withdrawals	Ending Balance	Beginning Balance	Income		Expended	Ending Balance	
Various	Nonexpendable Trusts:														
	Common Trust No.1	Cemetery	Bank	100%	\$ 77,039.56	\$ 51,111.51			\$ 128,151.07	\$ -	\$ 851.36	\$ 851.36	\$ 0.00	\$ 128,151.07	
	Common Trust No.3	Cemetery	Bank	100%	\$ 2,347.73				\$ 2,347.73	\$ 24.93	\$ 24.04	\$ 35.00	\$ 13.97	\$ 2,361.70	
	Common Trust No.4	Cemetery	Bank	100%	\$ 2,312.16				\$ 2,312.16	\$ 1,085.51	\$ 34.68	\$ 34.68	\$ 1,085.51	\$ 3,397.67	
	Old Main Street Cemetery	Cemetery	Bank	100%	\$ 7,000.00				\$ 7,000.00	\$ 475.65	\$ 76.24		\$ 551.89	\$ 7,551.89	
					\$ 88,699.45	\$ 51,111.51	\$ -	\$ -	\$ 139,810.96	\$ 1,586.09	\$ 986.32	\$ 921.04	\$ 1,651.37	\$ 141,462.33	
Expendable Trusts:															
1981	Ambulance CRF	Equipment	Bank	100%	\$ 1,162.71	\$ 12,000.00			\$ 13,162.71	\$ -	\$ 13.64		\$ 13.64	\$ 13,176.35	
2000	Assessing CRF	Assessing	Bank	100%	\$ 20,180.46	\$ 5,000.00			\$ 25,180.46	\$ -	\$ 206.55		\$ 206.55	\$ 25,387.01	
1988	Dredging Maintenance	Maintenance	Bank	100%	\$ 121,998.22	\$ 10,000.00		\$ 113,155.36	\$ 18,842.86	\$ (0.00)	\$ 107.20		\$ 107.20	\$ 18,950.06	
1996	Emergency Disaster CRF	Emergency	Bank	100%	\$ 65,000.00				\$ 65,000.00	\$ 7,055.27	\$ 734.97		\$ 7,790.24	\$ 72,790.24	
2000	Fire Equipment CRF	Equipment	Bank	100%	\$ 870.61	\$ 25,000.00		\$ 22,696.49	\$ 3,174.12	\$ (0.00)	\$ 25.06		\$ 25.06	\$ 3,199.18	
1984	Fire Truck CRF	Equipment	Bank	100%	\$ 126,699.80	\$ 38,000.00			\$ 164,699.80	\$ 10,939.76	\$ 1,409.52		\$ 12,349.28	\$ 177,049.08	
1994	Fuel Tank Replacement (Town)	Fuel Tank	Bank	100%	\$ 11,215.79	\$ 10,000.00			\$ 21,215.79	\$ 2,612.21	\$ 142.52		\$ 2,754.73	\$ 23,970.52	
2002	Health Ins. Maint. Trust	Insurance	Bank	100%	\$ 62,910.23	\$ 10,000.00			\$ 72,910.23	\$ 622.39	\$ 647.18		\$ 1,269.57	\$ 74,179.80	
1988	Highway Heavy Equipment	Equipment	Bank	100%	\$ 61,587.35	\$ 30,000.00		\$ 42,967.66	\$ 48,619.69	\$ 0.00	\$ 268.95		\$ 268.95	\$ 48,888.64	
2000	Highway Road CRF	Road Maint	Bank	100%	\$ 64,000.00	\$ 25,000.00			\$ 89,000.00	\$ 1,441.09	\$ 671.18		\$ 2,112.27	\$ 91,112.27	
1998	Library Maintenance CRF	Maintenance	Bank	100%	\$ 25,000.00	\$ 5,000.00		\$ 15,384.00	\$ 14,616.00	\$ 1,888.51	\$ 168.11		\$ 2,056.62	\$ 16,672.62	
1989	Longevity Expendable Trust	Severance	Bank	100%	\$ 33,653.63			\$ 438.00	\$ 33,215.63	\$ -	\$ 343.12		\$ 343.12	\$ 33,558.75	
1996	Multi-Modal Access Route	Road Maint	Bank	100%	\$ 145,311.05	\$ 10,000.00			\$ 145,311.05	\$ 9,672.04	\$ 1,574.13	\$ 3,819.83	\$ 7,426.34	\$ 152,737.39	
1996	Recreation Dept CRF	Maintenance	Bank	100%	\$ 41,987.12	\$ 10,000.00			\$ 51,987.12	\$ 1,250.08	\$ 442.50		\$ 1,692.58	\$ 53,679.70	
1990	Recreation Van CRF	Equipment	Bank	100%	\$ 29,721.30	\$ 10,000.00		\$ 39,721.30	\$ -	\$ 1,924.57	\$ 129.64	\$ 278.70	\$ 1,775.51	\$ 1,775.51	
	Revaluation/Assessment		Bank	100%	\$ -				\$ -	\$ 25.82	\$ 0.09	\$ 25.91	\$ -	\$ -	
1982	Sewer Department CRF	Various	Bank	100%	\$ 287,655.23	\$ 80,123.71		\$ 70,458.84	\$ 297,320.10	\$ -	\$ 2,597.45	\$ 1,720.87	\$ 876.58	\$ 298,196.68	
1995	Solid Waste/Recycle Equipment	Equipment	Bank	100%	\$ 123,385.84	\$ 22,500.00		\$ 114,062.00	\$ 31,823.84	\$ 8,914.24	\$ 567.43		\$ 9,481.67	\$ 41,305.51	
1999	Special Insurance Fund	Insurance	Bank	100%	\$ 6,096.48	\$ 2,000.00		\$ 797.69	\$ 7,298.79	\$ -	\$ 62.18		\$ 62.18	\$ 7,360.97	
1998	Town Bldg Pur. & Repairs CRF	Buildings	Bank	100%	\$ 18,748.40	\$ 25,500.02		\$ 1,700.00	\$ 42,548.42	\$ 2,180.66	\$ 213.05	\$ 1,052.00	\$ 1,341.71	\$ 43,890.13	
1993	Town Hall Renovation CRF	Buildings	Bank	100%	\$ 58,385.64	\$ 251,106.00		\$ 94,328.00	\$ 215,163.64	\$ 12,341.75	\$ 1,045.28	\$ 52.44	\$ 13,334.59	\$ 228,498.23	
1982	Water Department CRF	Various	Bank	100%	\$ 152,685.00	\$ 82,771.57		\$ 58,578.04	\$ 176,878.53	\$ 0.00	\$ 1,233.69	\$ 482.52	\$ 751.17	\$ 177,629.70	
					\$ 1,458,254.86	\$ 654,001.30	\$ -	\$ 574,287.38	\$ 1,537,968.78	\$ 60,868.39	\$ 12,603.44	\$ 7,432.27	\$ 66,039.56	\$ 1,604,008.34	
Agencies															
1923	Fanny Philbrook Trust	Library	Bank	100%	\$ 1,000.00				\$ 1,000.00	\$ 144.41	\$ 11.67		\$ 156.08	\$ 1,156.08	
1987	Henry P Walker Trust	Scholarship	Bank	100%	\$ 5,000.00				\$ 5,000.00	\$ 50.07	\$ 51.32	\$ 75.00	\$ 26.39	\$ 5,026.39	
1988	Judith Lessard Scholarship	Scholarship	Bank	100%	\$ 2,385.00				\$ 2,385.00	\$ 564.57	\$ 26.26	\$ 500.00	\$ 90.83	\$ 2,475.83	
1998	Meaghan L Santy Scholarship	Scholarship	Bank	100%	\$ 25,437.65				\$ 25,437.65	\$ 1,258.45	\$ 269.56	\$ 1,200.00	\$ 328.01	\$ 25,765.66	
1995	School Asbestos Removal	Asbestos	Bank	100%	\$ 18,840.04				\$ 18,840.04	\$ 3,576.65	\$ 228.64		\$ 3,805.29	\$ 22,645.33	
1999	School Building Maintenance	Maintenance	Bank	100%	\$ 10,592.49	\$ 4,000.00			\$ 14,592.49	\$ 299.03	\$ 114.63		\$ 143.66	\$ 15,006.15	
1999	School Building Renovation	Renovation	Bank	100%	\$ 7,410.97				\$ 7,410.97	\$ 198.65	\$ 77.62		\$ 276.27	\$ 7,687.24	
1983	School Bus Replacement	Equipment	Bank	100%	\$ 41,110.22				\$ 41,110.22	\$ 1,030.27	\$ 429.84		\$ 1,460.11	\$ 42,570.33	
1997	School Fuel Tank Replacement	Fuel Tank	Bank	100%	\$ 25,500.00	\$ 5,000.00			\$ 30,500.00	\$ 2,114.36	\$ 286.11		\$ 2,400.47	\$ 32,900.47	
1995	School Handicap Access	Maintenance	Bank	100%	\$ 3,373.42				\$ 3,373.42	\$ 179.12	\$ 36.24		\$ 216.36	\$ 3,588.78	
1997	School Repaving	Paving	Bank	100%	\$ 5,500.00	\$ 1,500.00			\$ 7,000.00	\$ 1,011.50	\$ 67.77		\$ 1,079.27	\$ 8,079.27	
1983	School Roof Repair	Maintenance	Bank	100%	\$ 154,386.84				\$ 154,386.84	\$ 19,271.04	\$ 1,771.30		\$ 21,042.34	\$ 175,429.18	
2003	School Renovation/ New Cons.	Construction	Bank	100%	\$ 300,536.63	\$ 400,000.00	\$ -	\$ -	\$ 400,000.00	\$ -	\$ 356.22		\$ 356.22	\$ 400,356.22	
					\$ 1,847,490.94	\$ 1,115,612.81	\$ -	\$ 574,287.38	\$ 2,388,816.37	\$ 92,152.60	\$ 17,316.94	\$ 10,128.31	\$ 99,341.23	\$ 2,488,157.60	

GENERAL FIXED ASSETS

	JAN. 1, 2003	ADDITION	DELETION	DEC. 31, 2003
<b>TOWN OFFICE</b>				
Land	\$ 678,600.00	\$ -	\$ -	\$ 678,600.00
Buildings	\$ 960,100.00	\$ -	\$ -	\$ 960,100.00
Equipment	\$ 80,938.70	\$ 7,475.90	\$ 2,500.00	\$ 85,914.60
<b>TOTAL</b>	<b>\$ 1,719,638.70</b>	<b>\$ 7,475.90</b>	<b>\$ 2,500.00</b>	<b>\$ 1,724,614.60</b>
<b>POLICE DEPARTMENT</b>				
Equipment	\$ 284,737.36	\$ 31,705.68	\$ 4,000.00	\$ 312,443.04
<b>TOTAL</b>	<b>\$ 284,737.36</b>	<b>\$ 31,705.68</b>	<b>\$ 4,000.00</b>	<b>\$ 312,443.04</b>
<b>FIRE DEPARTMENT</b>				
Land	\$ 95,600.00	\$ -	\$ -	\$ 95,600.00
Buildings	\$ 300,700.00	\$ -	\$ -	\$ 300,700.00
Equipment	\$ 801,693.98	\$ 17,890.00	\$ 9,300.00	\$ 810,283.98
<b>TOTAL</b>	<b>\$ 1,197,993.98</b>	<b>\$ 17,890.00</b>	<b>\$ 9,300.00</b>	<b>\$ 1,206,583.98</b>
<b>CEMETERY</b>				
Land	\$ 165,100.00	\$ -	\$ -	\$ 165,100.00
Buildings	\$ 13,500.00	\$ -	\$ -	\$ 13,500.00
<b>TOTAL</b>	<b>\$ 178,600.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 178,600.00</b>
<b>WATER &amp; SEWER</b>				
Land	\$ 233,300.00	\$ -	\$ -	\$ 233,300.00
Buildings	\$ 2,446,600.00	\$ 30,000.00	\$ -	\$ 2,476,600.00
Equipment	\$ 286,838.84	\$ 31,943.00	\$ 18,098.00	\$ 300,683.84
	\$ 2,966,738.84	\$ 61,943.00	\$ 18,098.00	\$ 3,010,583.84
<b>EMERGENCY MGMT</b>				
Equipment	\$ 4,976.00	\$ 1,936.00	\$ -	\$ 6,912.00
<b>TOTAL</b>	<b>\$ 4,976.00</b>	<b>\$ 1,936.00</b>	<b>\$ -</b>	<b>\$ 6,912.00</b>
<b>PUBLIC WORKS DEPT.</b>				
Land	\$ 380,600.00	\$ -	\$ -	\$ 380,600.00
Buildings	\$ 163,000.00	\$ 75,000.00	\$ -	\$ 238,000.00
Equipment	\$ 875,849.59	\$ 142,207.75	\$ 84,000.00	\$ 934,057.34
<b>TOTAL</b>	<b>\$ 1,419,449.59</b>	<b>\$ 217,207.75</b>	<b>\$ 84,000.00</b>	<b>\$ 1,552,657.34</b>
<b>AMBULANCE</b>				
Equipment	\$ 253,729.15	\$ 2,431.77	\$ -	\$ 256,160.92
<b>TOTAL</b>	<b>\$ 253,729.15</b>	<b>\$ 2,431.77</b>	<b>\$ -</b>	<b>\$ 256,160.92</b>
<b>RECREATION &amp; PARKS</b>				
Land	\$ 53,000.00	\$ -	\$ -	\$ 53,000.00
Buildings	\$ 19,900.00	\$ -	\$ -	\$ 19,900.00
Equipment	\$ 30,661.99	\$ 47,500.00	\$ -	\$ 78,161.99
<b>TOTAL</b>	<b>\$ 103,561.99</b>	<b>\$ 47,500.00</b>	<b>\$ -</b>	<b>\$ 151,061.99</b>
<b>LIBRARY</b>				
Land	\$ 25,000.00	\$ -	\$ -	\$ 25,000.00
Buildings	\$ 511,358.00	\$ -	\$ -	\$ 511,358.00
Equipment	\$ 2,009.00	\$ 2,800.00	\$ -	\$ 4,809.00
<b>TOTAL</b>	<b>\$ 538,367.00</b>	<b>\$ 2,800.00</b>	<b>\$ -</b>	<b>\$ 541,167.00</b>
<b>FAMILY RESOURCE CENTER:</b>				
Land	\$ 53,700.00	\$ -	\$ -	\$ 53,700.00
Buildings	\$ 838,278.00	\$ -	\$ -	\$ 838,278.00
<b>TOTAL</b>	<b>\$ 891,978.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 891,978.00</b>
<b>TOWN FOREST:</b>				
Land	\$ 553,175.00	\$ -	\$ -	\$ 553,175.00
<b>TOTAL</b>	<b>\$ 553,175.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 553,175.00</b>



# 2003 REVENUE REPORT

FUND ACCOUNT	DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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## REVENUE FROM TAXES

01-3110-1-000	PROPERTY TAXES							
01-3120-1-000	LAND USE CHANGE TAXES							
01-3180-1-000	RESIDENT TAXES	\$0.00			\$0.00	\$0.00		
01-3185-1-000	YIELD TAXES	\$52,666.35	\$29,045.10	\$15,000.00	\$10,554.40	\$15,000.00	\$16,355.97	\$15,000.00
01-3186-1-000	PAYMENTS IN LIEU OF TAXES	\$21,675.40	\$21,188.58	\$19,847.00	\$7,005.00	\$19,712.00	\$15,531.98	\$ 12,707.00
01-3187-1-000	EXCAVATION TAX	\$1,294.30	\$1,473.80	\$900.00	\$0.00	\$300.00	\$0.00	\$300.00
01-3188-1-000	ACTIVITY TAX	\$3,335.40	\$0.00	\$0.00	\$0.00	\$0.00	\$711.56	\$0.00
01-3189-2-000	BOAT TAXES	\$2,466.47	\$3,183.63	\$2,100.00	\$2,313.76	\$2,500.00	\$2,627.44	\$2,500.00
01-3190-1-000	INTEREST & COSTS - PROPERTY	\$50,656.78	\$41,217.48	\$43,000.00	\$51,085.62	\$43,000.00	\$47,952.59	\$43,000.00
01-3190-2-000	PENALTIES - RESIDENT TAX	\$108.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3190-4-000	PENALTIES - INVENTORIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3100 SUBTOTAL	TAXES	\$132,202.70	\$96,108.59	\$80,847.00	\$70,958.78	\$80,512.00	\$83,179.54	\$73,507.00

## REVENUE FROM STATE OF NH

01-3351-0-000	SHARED REVENUE BLOCK GRANT	\$322,531.00	\$322,531.00	\$154,294.00	\$322,531.00	\$154,294.00	\$322,531.00	\$154,294.00
01-3352-0-000	ROOMS & MEALS TAX	\$70,903.55	\$75,440.89	\$83,716.00	\$83,715.77	\$87,122.00	\$87,122.38	\$87,122.00
01-3353-0-000	HIGHWAY BLOCK GRANT	\$48,194.93	\$51,864.56	\$50,745.97	\$50,745.97	\$52,404.72	\$52,404.72	\$52,404.72
01-3354-0-000	WATER POLLUTION GRANTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3356-0-000	STATE & FED. FOREST	\$5,748.68	\$4,710.09	\$2,776.00	\$2,775.67	\$4,905.00	\$4,904.51	\$4,905.00
01-3300 SUBTOTAL	REVENUE FROM STATE OF NH	\$447,378.16	\$454,546.54	\$291,531.97	\$459,768.41	\$298,725.72	\$466,962.61	\$298,725.72

# 2003 REVENUE REPORT

## FUND ACCOUNT DESCRIPTION OTHER STATE GRANTS & REIMBURSEMENTS

2000 2001 2002 2002 2003 2003 2004  
ACTUAL ACTUAL BUDGET ACTUAL BUDGET AS OF 12/31 PROPOSED

01-3359-1-000	RAILROAD TAX	\$6,205.57	\$5,951.07	\$2,468.00	\$2,468.00	\$3,599.00	\$3,599.21	\$2,468.00
01-3359-3-000	MISCELLANEOUS	\$1,897.26	\$23,358.83	\$3,000.00	\$13,530.58	\$3,000.00	\$12,662.67	\$3,000.00
01-3359-3-001	GRANTS MISC. POLICE	\$3,224.18	\$0.00	\$0.00	\$0.00	\$0.00	\$1,413.90	\$0.00
01-3359-4-000	EMA-GRANT	\$25,659.15	\$4,499.83	\$0.00	\$7,743.42	\$4,000.00	\$6,559.41	\$4,000.00
03-3359-5-000	FEMA-GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3359-6-000	NRCS - GRANT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3359 SUBTOTAL	OTHER STATE GRANTS	\$36,986.16	\$33,809.73	\$5,468.00	\$23,742.00	\$10,599.00	\$24,235.19	\$9,468.00

## BUSINESS LICENSES & PERMITS

01-3210-3-000	BUSINESS FILING FEES	\$5,515.52	\$3,586.25	\$3,000.00	\$4,759.00	\$3,000.00	\$3,531.00	\$3,000.00
01-3210 SUBTOTAL	BUSINESS LICENSES & PERMITS	\$5,515.52	\$3,586.25	\$3,000.00	\$4,759.00	\$3,000.00	\$3,531.00	\$3,000.00

## MOTOR VEHICLE PERMIT FEES

01-3220-1-000	MOTOR VEHICLE - DECALS	\$5,888.00	\$5,832.00	\$5,800.00	\$6,698.00	\$5,800.00	\$6,980.00	\$5,800.00
01-3220-3-000	MOTOR VEHICLE - REGISTRATION	\$463,891.00	\$473,387.00	\$440,000.00	\$477,989.00	\$440,000.00	\$526,617.00	\$440,000.00
01-3220-4-000	MOTOR VEHICLE - COOS COUNTY	\$595.10	\$799.90	\$600.00	\$836.80	\$600.00	\$817.95	\$700.00
01-3220 SUBTOTAL	MOTOR VEHICLE PERMIT FEES	\$470,374.10	\$480,018.90	\$446,400.00	\$485,523.80	\$446,400.00	\$534,414.95	\$446,500.00

## BUILDING PERMITS

01-3230-1-000	BUILDING PERMITS	\$1,872.75	\$2,081.40	\$1,000.00	\$1,978.90	\$1,000.00	\$3,509.50	\$1,000.00
01-3230 SUBTOTAL	BUILDING PERMITS	\$1,872.75	\$2,081.40	\$1,000.00	\$1,978.90	\$1,000.00	\$3,509.50	\$1,000.00

# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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## OTHER LIC, PERMITS & FEES

01-3290-1-000	DOG LICENSES	\$2,861.00	\$2,738.50	\$2,500.00	\$2,940.00	\$2,500.00	\$2,918.00	\$2,500.00
01-3290-3-000	MARRIAGE LICENSES	\$1,080.00	\$1,485.00	\$1,000.00	\$990.00	\$1,000.00	\$1,395.00	\$1,000.00
01-3290-5-000	CERTIFICATES - BIRTH & DEATH	\$1,276.00	\$1,224.00	\$800.00	\$1,092.00	\$800.00	\$700.00	\$1,000.00
01-3290-7-000	WARNER CABLE FRANCHISE FEE	\$24,344.46	\$22,660.70	\$22,000.00	\$24,672.64	\$22,000.00	\$28,647.47	\$22,000.00
01-3290-9-000	ANIMAL CONTROL FEES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$70.00	\$0.00
01-3290 SUBTOTAL	OTHER LIC, PERMITS & FEES	\$29,561.46	\$28,108.20	\$26,300.00	\$29,694.64	\$26,300.00	\$33,730.47	\$26,500.00

## TOWN OFFICE

01-3401-1-100	TOWN OFFICE REVENUES	\$703.91	\$762.21	\$1,000.00	\$650.11	\$800.00	\$657.56	\$800.00
01-3401-1-110	MISCELLANEOUS REVENUES	\$12,662.67	\$822.26	\$1,300.00	\$5,396.32	\$1,300.00	\$1,082.67	\$1,300.00
01-3401 SUBTOTAL	TOWN OFFICE	\$13,366.58	\$1,584.47	\$2,300.00	\$6,046.43	\$2,100.00	\$1,740.23	\$2,100.00

## CEMETERY

01-3401-2-100	CEMETERY REVENUES	\$2,043.74	\$ 8,228.74	\$3,000.00	\$6,132.03	\$3,000.00	\$4,997.49	\$4,000.00
01-3401-2 SUBTOTAL	CEMETERY	\$2,043.74	\$8,228.74	\$3,000.00	\$6,132.03	\$3,000.00	\$4,997.49	\$4,000.00

## PLANNING & ZONING

01-3401-3-100	PLANNING BOARD	\$509.55	\$240.00	\$200.00	\$150.00	\$200.00	\$453.32	\$200.00
01-3401-3-110	ZONING BOARD	\$589.15	\$310.00	\$200.00	\$295.00	\$200.00	\$270.00	\$200.00
01-3401-3-120	LAND USE ORDINANCES	\$11.00	\$32.00	\$0.00	\$43.00	\$0.00	\$56.00	\$0.00
01-3401 SUBTOTAL	PLANNING & ZONING	\$1,109.70	\$582.00	\$400.00	\$488.00	\$400.00	\$779.32	\$400.00



# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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## POLICE DEPARTMENT

01-3401-4-100	PARKING FINES	\$1,730.00	\$950.00	\$1,000.00	\$895.00	\$1,000.00	\$1,322.00	\$1,000.00
01-3401-4-110	INSURANCE REPORTS	\$1,113.50	\$1,005.00	\$1,200.00	\$1,181.00	\$750.00	\$898.00	\$600.00
01-3401-4-120	DOLLY COPP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3401-4-130	PISTOL PERMITS	\$240.00	\$290.00	\$250.00	\$390.00	\$250.00	\$360.00	\$250.00
01-3401-4-140	COURT PROCESS/MISC.	\$4,416.01	\$3,592.63	\$3,500.00	\$634.09	\$1,000.00	\$3,681.29	\$1,200.00
01-3401-4-150	SPECIAL DETAIL	\$17,983.84	\$3,390.00	\$1,500.00	\$5,385.82	\$3,500.00	\$16,561.76	\$3,500.00
01-3401-4-160	COOS COUNTY MUTUAL AID	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00
01-3401-4-170	WITNESS FEES	\$378.70	\$827.00	\$300.00	\$150.00	\$200.00	\$768.62	\$200.00
01-3401-4-180	RESTITUTION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3401 SUBTOTAL	POLICE DEPARTMENT	\$28,562.05	\$12,754.63	\$10,450.00	\$11,335.91	\$9,400.00	\$26,291.67	\$9,450.00

## FIRE DEPARTMENT

01-3401-5-100	FIRE DEPARTMENT REVENUES	\$8,709.83	\$20,009.80	\$3,500.00	\$3,554.38	\$3,500.00	\$13,204.66	\$3,500.00
01-3401-5-110	MUTUAL AID AGREEMENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3401 SUBTOTAL	FIRE DEPARTMENT	\$8,709.83	\$20,009.80	\$3,500.00	\$3,554.38	\$3,500.00	\$13,204.66	\$3,500.00

## DISPATCH SERVICE

01-3401-6-100	DISPATCH REVENUES	\$3,725.28	\$3,812.70	\$3,500.00	\$6,719.82	\$3,500.00	\$9,040.88	\$3,500.00
01-3401-6-110	SPOT REVENUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3401 SUBTOTAL	DISPATCH SERVICE	\$3,725.28	\$3,812.70	\$3,500.00	\$6,719.82	\$3,500.00	\$9,040.88	\$3,500.00

## HIGHWAY DEPARTMENT

01-3401 SUBTOTAL	HIGHWAY DEPARTMENT REVENUES	\$208.50	\$3,523.41	\$0.00	\$2,746.78	\$0.00	\$2,691.18	\$0.00
01-3401 SUBTOTAL	HIGHWAY DEPARTMENT	\$208.50	\$3,523.41	\$0.00	\$2,746.78	\$0.00	\$2,691.18	\$0.00

# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000	2001	2002	2002	2003	2003	2004
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	AS OF 12/31	PROPOSED

## AMBULANCE DEPARTMENT

01-3401-8-100	AMBULANCE REVENUES	\$102,448.82	\$93,378.70	\$80,000.00	\$125,057.62	\$90,000.00	\$162,321.96	\$110,000.00
01-3401-8-110	AMBULANCE CONTRACTS	\$9,333.40	\$10,981.24	\$10,000.00	\$9,777.42	\$12,000.00	\$9,960.66	\$12,000.00
01-3401 SUBTOTAL	AMBULANCE DEPARTMENT	\$111,782.22	\$104,359.94	\$90,000.00	\$134,835.04	\$102,000.00	\$172,282.62	\$122,000.00

## GAS

01-3401-9-100	GAS REVENUES - STATE OF NH	\$1,433.37	\$1,686.96	\$650.00	\$830.50	\$650.00	\$891.97	\$650.00
01-3401-9-110	GAS REVENUES - SCHOOL	\$9,067.78	\$6,147.71	\$6,000.00	\$5,241.51	\$7,000.00	\$7,018.11	\$7,000.00
01-3401 SUBTOTAL	GAS	\$10,501.15	\$7,834.67	\$6,650.00	\$6,072.01	\$7,650.00	\$7,910.08	\$7,650.00

## GARBAGE - REFUSE CHARGES

01-3404-5-000	REFUSE CHARGES - MV SURCHARGE	\$1,568.00	\$1,561.00	\$2,000.00	\$1,602.00	\$1,700.00	\$1,649.00	\$1,700.00
01-3404-6-000	PRIVATE HAULERS - PERMIT FEE	\$250.00	\$300.00	\$300.00	\$350.00	\$300.00	\$250.00	\$300.00
01-3404-7-000	PRIVATE HAULERS - TIPPING/AD	\$57,418.64	\$59,489.03	\$67,100.00	\$68,196.41	\$70,000.00	\$75,122.97	\$70,000.00
01-3404 SUBTOTAL	GARBAGE - REFUSE CHARGES	\$59,236.64	\$61,350.03	\$69,400.00	\$70,148.41	\$72,000.00	\$77,021.97	\$72,000.00

## INCOME FROM RECREATIONAL FACILITIES

01-3409-5-100	LIBBY POOL REVENUES	\$2,707.65	\$3,375.20	\$3,000.00	\$3,067.00	\$3,500.00	\$2,016.00	\$3,500.00
01-3409-5-110	SUMMER CONCERT SERIES	\$3,358.65	\$1,566.83	\$1,000.00	\$1,093.84	\$2,000.00	\$1,163.00	\$3,000.00
01-3409-5-120	SCHOOL DEPARTMENT REFUND	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$2,500.00	\$2,500.00	\$2,500.00
01-3409-5-130	PROGRAM REGISTRATIONS	\$4,923.38	\$7,051.95	\$4,000.00	\$8,961.50	\$6,500.00	\$7,982.60	\$6,500.00
01-3409-5-140	ACCESS FEES	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00
01-3409-5-150	SPECIAL TRIPS/EVENTS-REC	\$17,928.63	\$22,196.42	\$17,000.00	\$23,877.53	\$20,000.00	\$28,614.66	\$27,000.00
01-3409-5-160	MOOSE TOUR REVENUES					\$0.00	\$5,447.00	\$9,000.00
01-3409 SUBTOTAL	INCOME - RECREATIONAL FACILITIES	\$32,218.31	\$37,490.40	\$28,300.00	\$40,299.87	\$36,300.00	\$49,523.26	\$53,300.00

# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000	2001	2002	2002	2003	2003	2004
SALE OF MUNICIPAL PROPERTY	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	AS OF 12/31	PROPOSED

01-3501-1-000	SALE OF TOWN OWNED PROPERTY	\$6,501.11	\$0.00	\$5,000.00	\$2,966.00	\$8,000.00	\$9,450.00	\$5,000.00
01-3501-2-000	SALE OF TAX DEEDED PROPERTY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3501 SUBTOTAL	SALE OF MUNICIPAL PROPERTY	\$6,501.11	\$0.00	\$5,000.00	\$2,966.00	\$8,000.00	\$9,450.00	\$5,000.00

## INTEREST ON INVESTMENTS

01-3502-1-110	INTEREST - PAYROLL	\$966.30	\$652.07	\$480.00	\$303.02	\$360.00	\$256.98	\$170.00
01-3502-1-120	INTEREST - INVESTMENT ACCOUNT	\$71,425.27	\$52,514.08	\$22,800.00	\$29,267.06	\$19,100.00	\$21,191.58	\$19,000.00
01-3502-1-130	INTEREST - SUGAR HILL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3502 SUBTOTAL	INTEREST ON INVESTMENTS	\$72,391.57	\$53,166.15	\$23,280.00	\$29,570.08	\$19,460.00	\$21,448.56	\$19,170.00

## RENTS OF PROPERTY

01-3503-1-000	RENTS FROM LEASES OF PROPERTY	\$9,052.25	\$9,111.77	\$8,900.00	\$9,270.08	\$8,900.00	\$9,290.08	\$9,000.00
01-3503 SUBTOTAL	RENTS OF PROPERTY	\$9,052.25	\$9,111.77	\$8,900.00	\$9,270.08	\$8,900.00	\$9,290.08	\$9,000.00

## INSURANCE DIVIDENDS & REIMBURSEMENTS

01-3506-6-000	INSURANCE REIMBURSEMENTS	\$41,374.39	\$31,094.22	\$15,000.00	\$20,479.36	\$10,000.00	\$8,281.32	\$6,000.00
01-3506 SUBTOTAL	INSURANCE DIVIDENDS	\$41,374.39	\$31,094.22	\$15,000.00	\$20,479.36	\$10,000.00	\$8,281.32	\$6,000.00

## OTHER MISC. REVENUE

01-3509-1-000	RETIRES/COBRA	\$0.00	\$0.00	\$6,405.48	\$0.00	\$0.00	\$0.00	\$0.00
01-3509-2-000	EMPLOYEE CONTRIBUTION	\$20,484.97	\$23,163.45	\$45,124.32	\$35,834.79	\$67,431.92	\$85,730.27	\$82,400.97
01-3509-3-000	DISABILITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3509-4-000	SPECIAL INSURANCE	\$0.00	\$0.00	\$0.00	\$1,455.00	\$0.00	\$797.69	\$0.00
01-3509-5-000	VOID OLD CHECKS	\$0.00	\$195.71	\$0.00	\$203.25	\$200.00	\$0.00	\$14,114.07
01-3509 SUBTOTAL	OTHER MISC. REVENUES	\$20,484.97	\$23,359.16	\$51,529.80	\$37,493.04	\$67,631.92	\$86,527.96	\$96,515.04



# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000	2001	2002	2002	2003	2003	2004
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	AS OF 12/31	PROPOSED

## TRANSFERS FROM SPECIAL REVENUE

01-3912-1-000	SUGAR HILL SURCHARGE	\$ 25,312.50	\$ 24,462.51	\$23,612.50	\$22,762.50	\$22,762.50	\$21,912.50
01-3912-2-000	FILTRATION PLANT SURCHARGE	\$ 85,963.75	\$ 84,476.24	\$87,882.50	\$86,182.50	\$86,182.50	\$84,482.50
01-3912-3-000	SLUDGE DEWATERING SURCHARGE	\$ 36,250.00	\$ 35,125.00	\$ 35,125.00	\$32,875.00	\$32,875.00	\$31,750.00
01-3912-4-000	FOREST MANAGEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700,000.00
01-3912 SUBTOTAL	TRANSFERS FROM SPECIAL REVENUE	\$147,526.25	\$144,063.75	\$146,620.00	\$141,820.00	\$141,820.00	\$838,145.00

## TRANSFERS FROM CAPITAL RESERVE

01-3915-1-000	DREDGING	\$0.00	\$0.00	\$0.00	\$104,705.56	\$0.00	\$0.00
01-3915-2-000	FIRE EQUIPMENT	\$0.00	\$0.00	\$0.00	\$12,650.00	\$12,650.00	\$0.00
01-3915-3-000	HIGHWAY HEAVY EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3915-4-000	ASSESSING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00
01-3915-5-000	FIRE TRUCK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-3915-6-000	TOWN HALL RENOVATION CRF	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$228,000.00
01-3915-7-000	HEALTH INSURANCE MAINTENANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$37,000.00
01-3915-8-000	ARTICLE #11 TRANSFERS	\$0.00	\$26,200.40	\$0.00	\$30.00	\$25.89	\$0.00
01-3915 SUBTOTAL	TRANSFERS FROM CAPITAL RESERVE	\$0.00	\$26,200.40	\$0.00	\$104,705.56	\$12,680.00	\$285,000.00

## TRANSFERS FROM TRUST FUNDS

01-3916-1-000	CEMETERY TRUST FUND	\$ 2,827.51	\$0.00	\$ 3,000.00	\$1,189.82	\$1,000.00	\$850.00
01-3916-2-000	LONGEVITY TRUST FUND	\$ 480.00	\$831.00	\$ 1.00	\$3,984.35	\$1.00	\$1.00
01-3916 SUBTOTAL	TRANSFERS FROM CAPITAL RESERVE	\$3,307.51	\$831.00	\$3,001.00	\$5,174.17	\$1,001.00	\$851.00

## LONG TERM NOTES OR BONDS

01-3934-1-000	BOND - TOWN HALL REN. PROJECT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000.00
01-3834 SUBTOTAL	PROCEEDS L.T. NOTES OR BONDS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,100,000.00

## TOTAL GENERAL FUND

\$1,895,992.90	\$2,097,616.85	\$1,525,377.77	\$2,095,957.50	\$1,575,879.64	\$2,188,364.47	\$3,696,281.76
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# 2003 REVENUE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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## FUND BALANCE

FUND BALANCE	\$200,000.00	\$450,000.00	\$200,000.00	\$376,000.00	\$200,000.00	\$382,500.00	\$200,000.00
SUBTOTAL	\$200,000.00	\$450,000.00	\$200,000.00	\$376,000.00	\$200,000.00	\$382,500.00	\$200,000.00

## LIBRARY FUND REVENUES

10-3402-1-001 LI ADMIN-MISCELLANEOUS REVENUE		\$234.55	\$200.00	\$708.78	\$200.00	\$622.63	\$200.00
10-3402-1-002 LI ADMIN-FUND RAISER REVENUE		\$7,895.69	\$500.00	\$795.50	\$500.00	\$140.00	\$500.00
10-3402-1-003 LI ADMIN-DONATIONS		\$3,625.00	\$1,000.00	\$11,118.66	\$1,000.00	\$1,896.95	\$1,000.00
10-3502-1-100 LI INTEREST		\$88.36	\$100.00	214.75	100	0	100
10-3402-1-004 TRANSFER FROM GENERAL FUND						\$94,265.00	
01-3402 SUB TOTAL		\$11,843.60	\$1,800.00	\$12,837.69	\$1,800.00	\$96,924.58	\$1,800.00

## WATER FUND REVENUES

11-3402-1-001 WATER USE CHARGES	\$360,118.85	\$247,428.90	\$391,119.00	\$357,418.49	\$381,515.00	\$375,074.05	\$404,028.00
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## SEWER FUND REVENUES

12-3403-1-001 SEWER USE CHARGES	\$394,078.05	\$266,739.69	\$405,753.00	\$378,440.43	\$433,180.00	\$389,175.72	\$443,576.00
	\$2,450,189.80	\$2,161,785.44	\$2,124,049.77	\$2,468,654.11	\$2,192,374.64	\$3,049,538.82	\$4,345,685.76

# 2003 EXPENDITURE REPORT

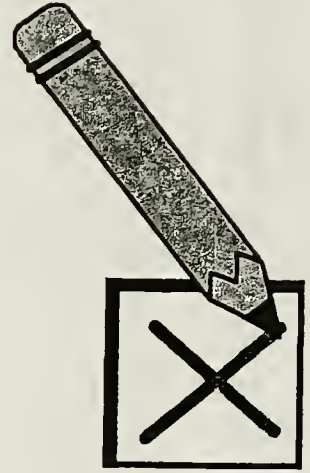
FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

## EXECUTIVE OFFICE

01-4130-1-130	EX OFFICE ELECTED OFFICIALS	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00
01-4130-2-110	EX OFFICE PERM POSITION	\$50,074.64	\$52,826.36	\$53,838.80	\$55,447.24	\$59,325.08	\$59,325.24
01-4130-2-220	EX OFFICE BENEFITS-SOCIAL SECURITY			\$3,338.01	\$3,720.41	\$3,838.16	\$3,720.00
01-4130-2-225	EX OFFICE BENEFITS-MEDICARE			\$780.66	\$870.20	\$860.21	\$897.91
01-4130-2-560	EX OFFICE DUES & SUBSCRIPTION	\$733.16	\$803.58	\$1,100.13	\$1,177.25	\$1,100.13	\$1,092.67
01-4130-2-802	EX OFFICE CONFERENCES & MEETINGS	\$927.84	\$278.16	\$1,000.00	\$1,095.42	\$1,000.00	\$1,125.11
01-4130-2-804	EX OFFICE MANAGER TRAVEL	\$2,016.65	\$1,178.74	\$1,800.00	\$1,898.72	\$2,000.00	\$1,946.14
01-4130-3-130	EX MODERATOR ELECTED OFFICIALS	\$360.00	\$80.00	\$240.00	\$160.00	\$240.00	\$80.00
01-4130-4-130	EX BUDGET CLERK ELECTED OFFICIAL	\$200.00	\$225.00	\$300.00	\$300.00	\$300.00	\$300.00
01-4130 SUBTC	EXECUTIVE OFFICE	\$60,912.29	\$61,991.84	\$68,997.60	\$71,269.24	\$75,103.58	\$75,902.68

## ELECTION & REGISTRATION

01-4140-1-110	EL CLERK PERM POSITION	\$15,999.88	\$16,796.77	\$17,139.03	\$17,265.94	\$17,996.16	\$17,996.16
01-4140-1-120	EL CLERK PART TIME POSITION	\$1,424.88	\$1,559.87	\$1,606.32	\$2,449.98	\$2,013.95	\$2,247.94
01-4140-1-620	EL CLERK SUPPLIES - OFFICE	\$1,518.61	\$1,305.28	\$1,000.00	\$1,079.92	\$1,000.00	\$655.24
01-4140-1-740	EL CLERK EQUIPMENT/MACHINERY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4140-1-802	EL CLERK CONFERENCES & MEETINGS	\$315.60	\$334.05	\$395.00	\$153.90	\$500.00	\$583.52
01-4140-1-811	EL CLERK MARRIAGE LICENSES	\$1,685.00	\$1,876.00	\$1,300.00	\$977.00	\$1,300.00	\$1,511.00
01-4140-2-220	EL CLERK BENEFITS-SOCIAL SECURITY			\$1,162.21	\$1,188.77	\$1,240.63	\$1,259.70
01-4140-2-225	EL CLERK BENEFITS-MEDICARE			\$271.81	\$278.06	\$290.15	\$294.69
01-4140-3-110	EL ELECTION TEMP POSITIONS	\$2,720.00	\$700.00	\$2,340.00	\$1,980.00	\$700.00	\$640.00
01-4140-3-550	EL ELECTION PRINTING	\$2,157.68	\$734.46	\$1,200.00	\$1,080.41	\$700.00	\$361.00
01-4140-3-690	EL ELECTION OTHER - MISC.	\$1,002.80	\$412.10	\$1,000.00	\$997.69	\$600.00	\$1,207.59
01-4140 SUBTC	ELECTION & REGISTRATION	\$26,824.45	\$23,718.53	\$27,414.37	\$27,451.67	\$26,340.89	\$26,756.84
							\$33,434.77





**2003 EXPENDITURE REPORT**

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

**FINANCIAL ADMINISTRATION**

01-4150-1-110	FA ACCTG PERM POSITION	\$33,984.96	\$30,576.76	\$31,199.83	\$31,267.65	\$34,607.66	\$34,607.56	\$35,299.71
01-4150-1-340	FA ACCTG BANK SERVICES	\$2,264.89	\$2,288.34	\$2,485.00	\$2,201.10	\$2,485.00	\$2,409.92	\$2,785.00
01-4150-1-341	FA ACCTG TELEPHONE	\$2,715.11	\$2,661.13	\$2,232.00	\$2,604.05	\$2,592.00	\$2,419.25	\$2,712.00
01-4150-1-550	FA ACCTG PRINTING	\$2,470.33	\$2,467.93	\$3,500.00	\$3,542.49	\$2,500.00	\$2,295.00	\$2,500.00
01-4150-1-560	FA ACCTG DUES & SUBSCRIPTION	\$921.64	\$1,108.07	\$1,115.24	\$1,075.26	\$1,115.24	\$646.85	\$1,012.00
01-4150-1-620	FA ACCTG SUPPLIES - OFFICE	\$3,371.85	\$4,265.47	\$3,700.00	\$3,961.93	\$3,700.00	\$3,383.13	\$3,700.00
01-4150-1-625	FA ACCTG POSTAGE	\$2,268.04	\$2,493.76	\$3,500.00	\$3,154.09	\$3,500.00	\$3,164.95	\$3,500.00
01-4150-1-802	FA ACCTG CONFERENCES/MEETING	\$2,255.00	\$150.00	\$950.00	\$437.50	\$950.00	\$675.30	\$950.00
01-4150-1-804	FA ACCTG TRAVEL	\$732.65	\$272.34	\$695.00	\$698.04	\$750.00	\$303.03	\$700.00
01-4150-2-220	FA ACCTG BENEFITS-SOCIAL SECURITY			\$6,300.44	\$6,458.51	\$6,157.71	\$6,883.76	\$7,458.48
01-4150-2-225	FA ACCTG BENEFITS-MEDICARE			\$1,473.49	\$1,510.56	\$1,440.11	\$1,610.17	\$1,744.32
01-4150-2-301	FA AUDIT SERVICES	\$6,200.00	\$6,200.00	\$6,950.00	\$6,950.00	\$6,950.00	\$6,950.00	\$8,450.00
01-4150-3-110	FA ASSESS PERM POSITION	\$27,603.70	\$30,576.76	\$31,199.83	\$33,685.83	\$25,200.08	\$25,354.04	\$26,520.00
01-4150-3-312	FA ASSESS PROPERTY ASSESSING	\$12,014.30	\$11,477.69	\$15,000.00	\$13,439.15	\$27,000.00	\$21,020.92	\$28,000.00
01-4150-3-341	FA ASSESS TELEPHONE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4150-3-391	FA ASSESS TAX MAPPING	\$950.00	\$1,600.00	\$1,850.00	\$1,850.00	\$1,600.00	\$1,600.00	\$1,600.00
01-4150-3-560	FA ASSESS DUES & SUBSCRIPTIONS	\$387.00	\$485.12	\$640.00	\$245.06	\$640.00	\$439.55	\$500.00
01-4150-3-610	FA ASSESS TRAINING	\$199.36	\$300.00	\$0.00	\$0.00	\$400.00	\$493.04	\$0.00
01-4150-3-802	FA ASSESS CONFERENCES & MEETINGS	\$747.01	\$690.00	\$500.00	\$66.25	\$350.00	\$397.35	\$300.00
01-4150-3-804	FA ASSESS TRAVEL	\$425.30	\$208.76	\$800.00	\$652.04	\$300.00	\$337.21	\$400.00
01-4150-4-110	FA TAX COL PERM POSITION	\$15,999.88	\$16,796.77	\$17,139.03	\$17,012.40	\$17,996.16	\$17,996.16	\$18,356.08
01-4150-4-120	FA TAX COL TEMP POSITION	\$1,421.28	\$1,559.85	\$1,606.32	\$1,948.69	\$2,013.95	\$2,191.37	\$2,122.11
01-4150-4-341	FA TAX COL TELEPHONE	\$585.58	\$453.49	\$600.00	\$420.61	\$600.00	\$520.83	\$600.00
01-4150-4-560	FA TAX COL DUES & SUBSCRIPTIONS	\$387.01	\$575.12	\$620.24	\$300.07	\$620.24	\$479.55	\$487.00
01-4150-4-620	FA TAX COL SUPPLIES - OFFICE	\$3,004.39	\$1,176.68	\$2,000.00	\$2,068.20	\$1,200.00	\$1,224.70	\$2,800.00
01-4150-4-802	FA TAX COL CONFERENCES & MEETINGS	\$599.40	\$425.00	\$395.00	\$96.00	\$425.00	\$424.13	\$450.00
01-4150-4-804	FA TAX COL TRAVEL	\$39.73	\$211.72	\$150.00	\$92.46	\$275.00	\$151.34	\$275.00
01-4150-4-817	FA TAX COL TAX LIENS & COST	\$463.21	\$451.51	\$450.00	\$1,100.03	\$450.00	\$902.98	\$800.00
01-4150-5-130	FA TREASURY ELECTED OFFICIAL	\$4,000.00	\$3,625.00	\$4,000.00	\$4,000.00	\$4,000.00	4000	\$4,000.00
01-4150-7-120	FA PERSONNEL FULL TIME POSITION	\$17,162.78	\$18,361.75	\$20,475.00	\$19,989.47	\$19,500.00	\$19,356.23	\$20,000.24
01-4150-7-610	FA PERSONNEL TRAINING & DEVELOPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00	\$1,500.00
01-4150-8-630	FA PURCHASE MAINTENANCE/REPAIR	\$2,574.39	\$723.55	\$2,400.00	\$1,930.79	\$2,400.00	\$1,715.50	\$1,600.00
01-4150-8-740	FA PURCHASE EQUIPMENT/MACHINERY	\$2,099.70	\$1,346.15	\$2,500.00	\$2,500.00	\$7,470.00	\$7,334.20	\$4,000.00
01-4150-8-741	FA PURCHASE SOFTWARE	\$2,771.17	\$7,052.60	\$9,095.00	\$7,816.10	\$9,095.00	\$8,986.82	\$11,646.00
01-4150-8-819	FA PURCHASE COPY CHARGES	\$-1,704.44	\$-1,450.88	\$-900.00	\$-2,460.54	\$-900.00	\$-1,169.15	\$-1,080.00
01-4150 SUBTC	FINANCIAL ADMINISTRATION	\$146,915.22	\$148,530.44	\$174,621.43	\$170,613.79	\$187,383.16	\$179,455.69	\$195,687.95

# 2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

## LEGAL EXPENSES

01-4153-1-320	LE LEGAL TOWN GENERAL EXPENSE	\$17,806.85	\$24,752.25	\$25,000.00	\$14,791.96	\$20,000.00	\$18,117.19	\$20,000.00
01-4153-1-321	LE LEGAL PLANNING EXPENSE	\$6,286.00	\$1,300.23	\$5,000.00	\$690.00	\$5,000.00	\$400.00	\$4,000.00
01-4153-1-322	LE LEGAL PENDING MATTERS	\$0.00	\$0.00	\$1.00	\$0.00	\$1.00	\$0.00	\$1.00
01-4153-1-323	LE LEGAL ABATEMENT-PPA	\$10,480.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4153 SUBTOT	LEGAL EXPENSES	\$34,573.48	\$26,052.48	\$30,001.00	\$15,481.96	\$25,001.00	\$18,517.19	\$24,001.00

## PERSONNEL BENEFITS

01-4155-2-210	PE BENEFITS INS. - HEALTH	\$143,676.09	\$202,010.00	\$200,410.28	\$200,410.28	\$223,178.48	\$234,777.84	\$272,506.39
01-4155-2-215	PE BENEFITS INS. - LIFE & DI	\$14,369.64	\$15,237.71	\$16,940.87	\$16,762.86	\$20,546.07	\$20,182.57	\$20,605.01
01-4155-2-220	PE BENEFITS SOCIAL SECURITY	\$49,169.12	\$52,638.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4155-2-225	PE BENEFITS MEDICARE	\$15,508.34	\$16,460.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4155-2-230	PE BENEFITS RETIRE - EMPLOYEE	\$26,681.08	\$23,480.41	\$27,705.38	\$29,557.80	\$40,931.41	\$43,714.47	\$48,999.38
01-4155-2-231	PE BENEFITS RETIRE - POLICE	\$13,491.28	\$11,918.31	\$19,343.65	\$15,833.03	\$24,431.66	\$21,806.20	\$26,930.09
01-4155-2-232	PE BENEFITS RETIRE - FIRE	\$1,849.37	\$1,800.53	\$2,389.20	\$2,297.35	\$3,841.34	\$3,658.41	\$5,102.82
01-4155-2-233	PE BENEFITS - WELLNESS PROGRAM	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00
01-4155-2-240	PE BENEFITS TUITION REIMBURS	\$40.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$325.00	\$1,000.00
01-4155-2-250	PE BENEFITS UNEMPLOYMENT INS	\$4,851.50	\$1,939.24	\$1,155.08	\$1,238.19	\$909.27	\$1,061.31	\$947.19
01-4155-2-260	PE BENEFITS WORKERS COMPENSATION	\$33,477.29	\$21,310.27	\$24,806.46	\$19,274.57	\$27,894.39	\$23,127.86	\$34,169.27
01-4155 SUBTOT	PERSONNEL BENEFITS	\$303,113.71	\$346,794.75	\$293,750.92	\$285,374.08	\$342,732.62	\$348,653.66	\$410,760.13

## PLANNING & ZONING

01-4191-1-120	PL PART TIME POSITION	\$1,253.00	\$800.00	\$1,920.00	\$390.00	\$2,080.00	\$1,924.98	\$3,068.03
01-4191-1-690	PL DEVELOP - OTHER MISC.	\$1,440.07	\$269.97	\$1,000.00	\$1,032.30	\$1,500.00	\$167.90	\$1,000.00
01-4191-1-802	PL DEVELOP CONFERENCE/MEETING	\$175.25	\$0.00	\$300.00	\$203.97	\$450.00	\$78.20	\$450.00
01-4191-1-804	PL DEVELOP TRAVEL	\$65.25	\$15.98	\$50.00	\$62.10	\$50.00	\$50.00	\$50.00
01-4191-2-690	PL ZONING - OTHER MISC.	\$1,345.64	\$298.93	\$1,000.00	\$748.60	\$1,500.00	\$588.16	\$1,000.00
01-4191-2-802	PL ZONING CONFERENCE/MEETING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4191-2-806	PL DEVELOP CODE UPDATES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4191 SUBTOT	PLANNING & ZONING	\$4,279.21	\$1,384.88	\$4,270.00	\$2,436.97	\$5,580.00	\$2,809.24	\$5,568.03



# 2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION	2000	2001	2002	2002	2003	2003	2004
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	AS OF 12/31	PROPOSED

## GENERAL GOV'T BLDG.

01-4194-1-110	GB TOWN HALL PERM POSITION	\$13,530.70	\$15,713.41	\$16,799.41	\$12,524.60	\$11,221.39	\$9,883.82	\$11,450.28
01-4194-1-120	GB TOWN HALL VOLT POSITION	\$300.00	\$150.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4194-1-341	GB TOWN HALL TELEPHONE	\$756.55	\$702.93	\$840.00	\$569.02	\$860.00	\$1,170.72	\$860.00
01-4194-1-410	GB TOWN HALL ELECTRICITY	\$8,087.85	\$7,374.96	\$8,000.00	\$7,508.55	\$8,000.00	\$7,977.94	\$8,000.00
01-4194-1-411	GB TOWN HALL HEAT & OIL	\$6,690.70	\$9,000.00	\$6,300.00	\$5,220.83	\$6,300.00	\$11,594.03	\$12,000.00
01-4194-1-412	GB TOWN HALL WATER	\$1,316.35	\$1,294.03	\$1,700.00	\$1,270.31	\$1,800.00	\$869.09	\$1,800.00
01-4194-1-610	GB TOWN HALL SUPPLIES-GENERAL	\$3,020.24	\$3,568.09	\$3,500.00	\$3,869.04	\$3,500.00	\$2,114.25	\$3,500.00
01-4194-1-630	GB TOWN HALL MAINTENANCE	\$4,974.30	\$1,645.07	\$5,000.00	\$4,031.97	\$5,000.00	\$3,292.01	\$5,000.00
01-4194-1-690	GB TOWN HALL OTHER - SPRINKLER	\$450.00	\$468.50	\$700.00	\$660.50	\$700.00	\$1,329.50	\$1,500.00
01-4194-2-220	GB TOWN HALL BENEFITS - SS			\$1,041.56	\$776.43	\$695.73	\$510.98	\$709.92
01-4194-2-225	GB TOWN HALL BENEFITS- MEDICARE			\$243.59	\$181.57	\$162.71	\$104.99	\$166.03
01-4194 SUBTQ	GENERAL GOV'T BLDG.	\$39,126.69	\$39,916.99	\$44,724.57	\$36,612.82	\$38,239.83	\$38,847.33	\$44,986.22

## CEMETERY

01-4195-1-110	CE MAINT PERM POSITION	\$8,056.88	\$14,085.07	\$13,898.56	\$13,974.40	\$14,589.12	\$15,160.80	\$14,883.02
01-4195-1-120	CE MAINT PART TIME POSITION	\$9,115.84	\$0.00	\$5,824.00	\$4,667.94	\$9,936.00	\$6,715.08	\$9,936.00
01-4195-1-140	CE MAINT OVERTIME	\$323.00	\$569.16	\$1,177.49	\$1,158.84	\$1,188.81	\$520.93	\$826.20
01-4195-1-412	CE MAINT WATER	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	\$500.00
01-4195-1-610	CE MAINT SUPPLIES - GENERAL	\$1,199.82	\$143.77	\$1,200.00	\$1,049.91	\$1,200.00	\$1,038.21	\$1,200.00
01-4195-1-635	CE MAINT GASOLINE	\$45.29	\$109.63	\$160.00	\$123.39	\$160.00	\$155.22	\$160.00
01-4195-1-740	CE MAINT EQUIPMENT & MACHINERY	\$0.00	\$0.00	\$500.00	\$427.00	\$500.00	\$374.19	\$680.00
01-4195-2-220	CE MAINT BENEFITS-SOCIAL SECURITY			\$1,295.80	\$1,193.42	\$1,594.26	\$1,638.16	\$1,590.00
01-4195-2-225	CE MAINT BENEFITS-MEDICARE			\$303.05	\$279.14	\$372.85	\$383.05	\$371.86
01-4195 SUBTQ	CEMETERY	\$18,740.83	\$14,907.63	\$24,858.90	\$22,874.04	\$30,041.05	\$25,985.64	\$30,147.08

## INSURANCE

01-4196-1-480	IN PROPERTY BLDGS & CONTENTS	\$7,311.02	\$10,353.00	\$10,030.00	\$9,893.26	\$11,153.43	\$11,153.43	\$13,191.06
01-4196-1-520	IN PROPERTY LIBRARY CONTENTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4196-3-520	IN VEHICLE AUTOMOBILE	\$8,726.97	\$4,345.00	\$5,240.00	\$4,898.19	\$7,021.11	\$7,021.11	\$6,116.87
01-4196-3-521	IN VEHICLE FIRE/AMBULANCE	\$6,902.82	\$6,873.50	\$6,888.00	\$4,926.12	\$8,252.91	\$8,252.91	\$5,733.41
01-4196-4-520	IN PROF. LIABILITY-AUTO POLICE	\$6,156.15	\$8,897.00	\$8,897.00	\$6,797.04	\$6,797.04	\$6,797.04	\$8,185.00
01-4196-4-521	IN PROF. LIABILITY OFFICIALS	\$4,647.00	\$1,365.00	\$1,365.00	\$88.96	\$88.96	\$101.07	\$258.72
01-4196-4-522	IN PROF EMPLOYEE PRACTICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4196 SUBTQ	INSURANCE	\$33,743.96	\$31,833.50	\$32,420.00	\$26,603.57	\$33,313.45	\$33,325.56	\$33,485.06



2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION	2000	2001	2002	2002	2003	2003	2004
	ACTUAL	ACTUAL	BUDGET	ACTUAL	BUDGET	AS OF 12/31	PROPOSED

ADVERTISING & REGIONAL ASSOC.

01-4197-1-390	AD DEVELOP NC COUNCIL	\$2,921.25	\$2,903.17	\$2,950.00	\$2,809.17	\$2,735.35	\$2,735.35	\$2,900.00
01-4197-5-550	AD TOWN OFFICE ADVERTISE	\$2,506.24	\$2,249.41	\$2,000.00	\$2,927.82	\$3,000.00	\$2,635.57	\$3,000.00
01-4197	SUBTQADVERTISING & REGIONAL ASSOC.	\$5,427.49	\$5,152.58	\$4,950.00	\$5,736.99	\$5,735.35	\$5,370.92	\$5,900.00

PUBLIC SAFETY

POLICE DEPARTMENT

01-4210-1-110	PD ADMIN PERM POSITION	\$248,328.16	\$249,050.44	\$281,338.16	\$240,924.36	\$268,540.22	\$275,861.57	\$268,491.67
01-4210-1-120	PD ADMIN PART TIME POSITION	\$3,904.99	\$4,230.48	\$4,000.00	\$32,057.25	\$28,984.96	\$17,527.62	\$18,194.72
01-4210-1-140	PD ADMIN OVERTIME	\$20,365.65	\$29,595.22	\$21,000.00	\$33,265.86	\$26,250.00	\$31,900.17	\$26,250.00
01-4210-1-150	PD ADMIN HOLIDAYS	\$9,375.34	\$11,820.79	\$10,627.32	\$8,750.79	\$12,862.50	\$10,585.10	\$12,862.50
01-4210-1-190	PD ADMIN COURT WITNESS PAY	\$615.36	\$524.01	\$500.00	\$300.85	\$600.00	\$453.38	\$500.00
01-4210-1-341	PD ADMIN TELEPHONE	\$5,211.75	\$4,259.17	\$3,100.00	\$3,743.40	\$3,400.00	\$3,297.01	\$3,400.00
01-4210-1-430	PD ADMIN REPAIRS & MAINTENANCE	\$988.76	\$7,740.58	\$2,000.00	\$1,722.18	\$2,000.00	\$1,320.87	\$2,000.00
01-4210-1-550	PD ADMIN PRINTING	\$385.44	\$985.80	\$800.00	\$110.00	\$800.00	\$910.08	\$800.00
01-4210-1-560	PD ADMIN DUES & SUBSCRIPTIONS	\$864.77	\$277.77	\$900.00	\$856.00	\$900.00	\$890.00	\$900.00
01-4210-1-620	PD ADMIN SUPPLIES - OFFICE	\$1,217.01	\$1,736.48	\$1,500.00	\$1,318.94	\$1,500.00	\$868.78	\$1,500.00
01-4210-1-625	PD ADMIN POSTAGE	\$164.97	\$271.60	\$350.00	\$269.48	\$350.00	\$470.03	\$400.00
01-4210-1-635	PD ADMIN GASOLINE	\$8,122.31	\$5,815.52	\$10,200.00	\$5,836.91	\$7,820.00	\$7,136.12	\$7,820.00
01-4210-1-660	PD ADMIN VEHICLE REPAIRS	\$3,769.86	\$2,141.88	\$6,500.00	\$3,007.42	\$5,500.00	\$6,925.47	\$6,500.00
01-4210-1-670	PD ADMIN BOOKS & PERIODICALS	\$704.90	\$423.44	\$700.00	\$807.92	\$800.00	\$521.62	\$800.00
01-4210-1-690	PD ADMIN OTHER - MISCELLANEOUS	\$556.76	\$227.55	\$200.00	\$265.57	\$200.00	\$105.41	\$200.00
01-4210-1-694	PD ADMIN SUPPLIES - FIELD	\$1,889.68	\$3,107.35	\$3,000.00	\$4,702.55	\$5,700.00	\$6,290.32	\$6,000.00
01-4210-1-740	PD ADMIN EQUIPMENT & MACHINERY	\$4,227.87	\$3,289.78	\$5,600.00	\$3,855.03	\$13,660.00	\$12,900.88	\$15,840.00
01-4210-1-801	PD ADMIN PRISONER EXPENSE	\$43.54	\$398.63	\$400.00	\$126.46	\$400.00	\$509.79	\$500.00
01-4210-1-802	PD ADMIN CONFERENCE/MEETING	\$112.31	\$181.01	\$200.00	\$106.86	\$200.00	\$200.15	\$1,200.00
01-4210-1-803	PD ADMIN SPECIAL PROGRAMS	\$538.44	\$409.74	\$500.00	\$137.63	\$500.00	\$319.51	\$500.00
01-4210-1-804	PD ADMIN TRAVEL EXPENSES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4210-1-805	PD ADMIN UNIFORMS	\$5,725.40	\$3,307.00	\$3,200.00	\$8,094.52	\$3,800.00	\$3,659.80	\$3,800.00
01-4210-1-819	PD ADMIN COPY CHARGES	\$168.10	\$113.40	\$800.00	\$226.30	\$800.00	\$202.20	\$400.00
01-4210-1-820	PD ADMIN EVIDENCE PROCESS	\$1,081.68	\$236.12	\$500.00	\$276.25	\$500.00	\$53.20	\$500.00
01-4210-2-220	PD ADMIN BENEFITS-SOCIAL SECURITY			\$248.00	\$1,453.67	\$1,797.07	\$1,278.13	\$1,128.07
01-4210-2-225	PD ADMIN BENEFITS-MEDICARE			\$3,834.03	\$4,292.25	\$4,755.76	\$4,847.16	\$4,731.33
01-4210-4-110	PD TRAINING PERM POSITIONS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4210-4-610	PD TRAINING SUPPLIES-GENERAL	\$11,100.42	\$5,559.07	\$7,000.00	\$7,024.68	\$7,000.00	\$3,992.56	\$5,500.00
01-4210-6-110	PD SPEC DETAIL PERM POSITION	\$14,246.34	\$2,762.50	\$3,500.00	\$3,838.22	\$3,500.00	\$10,214.04	\$3,500.00
01-4210-7-110	PD ENFORCEMENT PATROL	\$1,224.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4210	SUBTQ POLICE DEPARTMENT	\$344,883.99	\$339,915.33	\$372,497.52	\$367,371.35	\$403,120.50	\$403,240.97	\$394,218.29

2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000      2001      2002      2003      2004  
 ACTUAL      ACTUAL      BUDGET      ACTUAL      BUDGET      AS OF 12/31      PROPOSED

FIRE DEPARTMENT

01-4220-1-110	FI ADMIN PERM POSITIONS	\$32,444.91	\$34,060.96	\$34,755.05	\$36,493.00	\$36,536.02	\$37,222.94
01-4220-1-120	FI ADMIN VOLT POSITION GORHAM	\$18,709.74	\$26,653.16	\$32,448.00	\$34,070.40	\$28,785.49	\$34,751.40
01-4220-1-121	FI ADMIN VOLT POSITION CASCADE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4220-1-341	FI ADMIN TELEPHONE	\$3,358.14	\$3,258.16	\$3,425.00	\$3,425.00	\$3,433.66	\$3,425.00
01-4220-1-540	FI ADMIN SUPPLIES-GENERAL	\$18,632.89	\$2,446.51	\$2,000.00	\$2,000.00	\$15,003.55	\$1,500.00
01-4220-1-560	FI ADMIN DUES & SUBSCRIPTIONS	\$542.00	\$628.40	\$500.00	\$800.00	\$590.00	\$800.00
01-4220-1-620	FI ADMIN SUPPLIES-OFFICE	\$1,356.84	\$1,457.25	\$1,100.00	\$1,400.00	\$1,247.84	\$2,500.00
01-4220-1-630	FI ADMIN MAINTENANCE/REPAIRS	\$3,787.78	\$2,282.31	\$3,000.00	\$3,000.00	\$3,259.10	\$4,000.00
01-4220-1-635	FI ADMIN GASOLINE	\$1,410.58	\$1,546.21	\$2,100.00	\$2,100.00	\$1,826.90	\$2,000.00
01-4220-1-660	FI ADMIN VEHICLE REPAIR	\$2,678.52	\$6,013.60	\$4,000.00	\$4,000.00	\$5,559.37	\$12,000.00
01-4220-1-802	FI ADMIN CONFERENCE/MEETING	\$1,106.22	\$134.83	\$600.00	\$1,800.00	\$1,270.36	\$1,800.00
01-4220-1-805	FI ADMIN UNIFORMS	\$128.00	\$135.00	\$0.00	\$300.00	\$467.94	\$1,300.00
01-4220-1-810	FI ADMIN HAZMAT	\$1,439.90	\$0.00	\$1,500.00	\$10,000.00	\$9,130.60	\$1,500.00
01-4220-2-220	FI ADMIN BENEFITS - SOCIAL SECURITY			\$4,166.59	\$4,374.93	\$2,382.21	\$2,154.59
01-4220-2-225	FI ADMIN BENEFITS - MEDICARE			\$470.50	\$494.02	\$1,044.48	\$1,043.63
01-4220-4-110	FI TRAINING PERM POSITION	\$10,449.57	\$9,413.52	\$10,000.00	\$12,000.00	\$14,480.32	\$15,000.00
01-4220-8-410	FI BLDG ELECTRICITY	\$4,414.08	\$3,326.30	\$3,400.00	\$4,232.94	\$4,000.00	\$4,000.00
01-4220-8-411	FI BLDG HEAT & OIL	\$6,415.27	\$6,000.00	\$5,250.00	\$5,250.00	\$4,049.82	\$5,250.00
01-4220-8-412	FI BLDG WATER	\$13,614.18	\$14,091.18	\$14,250.00	\$14,500.00	\$14,107.43	\$15,500.00
01-4220-8-430	FI BLDG MAINTENANCE/REPAIRS	\$935.97	\$485.20	\$2,400.00	\$2,000.00	\$1,564.72	\$2,000.00
01-4220 SUBTC	FIRE DEPARTMENT	\$121,424.59	\$111,932.59	\$125,365.14	\$141,407.35	\$148,972.75	\$147,747.56

BUILDING INSPECTION

01-4240-1-110	BS ADMIN PERM POSITION	\$2,853.88	\$10,265.62	\$10,000.00	\$10,000.00	\$10,755.72	\$10,000.00
01-4240-1-690	BS ADMIN OTHER MISC.	\$160.95	\$307.10	\$250.00	\$250.00	\$80.70	\$250.00
01-4240-1-802	BS ADMIN CONFERENCE/MEETING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4240-1-804	BS ADMIN TRAVEL EXPENSE	\$7.36	\$0.00	\$150.00	\$150.00	\$441.13	\$150.00
01-4240 SUBTC	BUILDING INSPECTION	\$3,022.19	\$10,572.72	\$10,400.00	\$10,400.00	\$11,277.55	\$10,400.00

EMERGENCY MANAGEMENT

01-4290-1-110	EM TRAINING TEMP POSITION	\$2,006.45	\$3,881.23	\$4,093.90	\$4,257.66	\$4,257.66	\$4,342.81
01-4290-1-690	EM EQUIPMENT	\$6,496.48	\$1,536.82	\$5,500.00	\$5,500.00	\$8,373.58	\$5,500.00
01-4290-2-220	EM BENEFITS - SOCIAL SECURITY			\$253.82	\$263.97	\$213.80	\$269.25
01-4290-2-225	EM BENEFITS - MEDICARE			\$59.36	\$61.74	\$50.00	\$62.97
01-4290 SUBTC	EMERGENCY MANAGEMENT	\$8,502.93	\$5,418.05	\$9,907.08	\$10,083.37	\$12,895.04	\$10,175.04



2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION

AMBULANCE

	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
01-4215-2-110 AM SERVICE PERM POSITION	\$55,366.09	\$61,074.93	\$63,386.63	\$66,203.89	\$88,775.50	\$88,769.39	\$90,728.63
01-4215-2-120 AM SERVICE VOLT POSITION	\$13,822.85	\$16,860.71	\$17,713.70	\$24,869.04	\$24,675.00	\$25,543.05	\$33,710.00
01-4215-2-190 AM SERVICE OTHER - TRAINING	\$4,298.97	\$4,184.08	\$6,789.83	\$6,763.83	\$7,300.00	\$9,945.98	\$11,000.00
01-4215-2-220 AM SERVICE BENEFITS - SOC SECURITY		\$0.00	\$5,028.22	\$5,725.00	\$7,095.93	\$6,848.22	\$7,715.20
01-4215-2-225 AM SERVICE BENEFITS - MEDICARE		\$0.00	\$1,175.95	\$1,410.90	\$1,659.53	\$1,591.93	\$1,804.36
01-4215-2-320 AM SERVICE LEGAL EXPENSES	\$284.72	\$0.00	\$1.00	\$0.00	\$1.00	\$0.00	\$1.00
01-4215-2-341 AM SERVICE TELEPHONE	\$1,911.50	\$1,643.92	\$1,601.52	\$1,888.95	\$2,100.00	\$2,425.11	\$1,850.00
01-4215-2-350 AM SERVICE MEDICAL SERVICES	\$542.75	\$450.00	\$1,080.00	\$1,104.03	\$1,145.00	\$966.90	\$1,075.00
01-4215-2-610 AM SERVICE SUPPLIES GENERAL	\$0.00	\$96.94	\$955.00	\$303.83	\$950.00	\$964.17	\$950.00
01-4215-2-620 AM SERVICE SUPPLIES-OFFICE	\$3,123.38	\$3,335.99	\$9,738.00	\$10,495.08	\$3,728.00	\$4,318.62	\$4,300.00
01-4215-2-630 AM SERVICE MAINTENANCE/REPAIRS	\$1,404.87	\$631.99	\$1,310.00	\$970.60	\$1,230.00	\$1,538.09	\$1,710.00
01-4215-2-635 AM SERVICE GASOLINE	\$1,619.43	\$1,493.22	\$1,706.25	\$1,678.40	\$3,000.00	\$2,336.67	\$3,000.00
01-4215-2-660 AM SERVICE VEHICLE REPAIRS	\$297.20	\$2,026.76	\$1,500.00	\$1,314.51	\$4,500.00	\$2,313.32	\$4,500.00
01-4215-2-661 AM SERVICE VOLUNTEER RECOGNITION	\$0.00	\$0.00	\$80.00	\$0.00	\$500.00	\$533.85	\$1,000.00
01-4215-2-681 AM SERVICE SUPPLIES-MEDICAL	\$3,246.57	\$3,703.79	\$3,300.00	\$3,693.50	\$3,300.00	\$3,444.96	\$3,500.00
01-4215-2-740 AM SERVICE EQUIPMENT/MACHINERY	\$5,314.20	\$2,103.95	\$3,674.12	\$3,626.98	\$6,110.00	\$6,244.87	\$6,500.00
01-4215-2-804 AM SERVICE TRAVEL	\$1,146.50	\$1,186.67	\$1,720.00	\$2,753.14	\$3,340.00	\$3,557.25	\$4,500.00
01-4215-2-805 AM SERVICE UNIFORMS	\$935.12	\$644.52	\$840.00	\$1,855.73	\$13,125.00	\$13,253.75	\$8,825.00
01-4215-2-810 AM SERVICE LICENSES	\$0.00	\$150.00	\$150.00	\$204.00	\$225.00	\$225.00	\$255.00
01-4215-8-410 AM BLDG ELECTRICITY	\$772.00	\$760.00	\$964.00	\$964.00	\$964.00	\$964.00	\$964.00
01-4215-8-411 AM BLDG HEAT & OIL	\$1,091.00	\$1,962.83	\$1,715.00	\$0.00	\$2,040.00	\$2,040.00	\$2,040.00
01-4215-8-412 AM BLDG WATER	\$307.00	\$330.60	\$330.60	\$330.60	\$330.60	\$330.60	\$330.60
01-4215-8-430 AM BLDG MAINTENANCE/REPAIRS	\$1,591.40	\$188.61	\$1,868.48	\$1,510.67	\$600.00	\$859.70	\$750.00
01-4215 SUBTQ AMBULANCE	\$97,075.55	\$102,809.51	\$126,328.30	\$137,666.68	\$176,694.56	\$179,015.43	\$191,008.79



# 2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

## DISPATCH SERVICE

01-4299-2-110	DS SERV PERM POSITION	\$14,604.20	\$17,452.33	\$23,884.23	\$23,759.27	\$69,997.20	\$68,675.41	\$74,695.46
01-4299-2-120	DS SERV PART TIME POSITION	\$67,072.56	\$68,107.39	\$63,950.34	\$75,156.97	\$36,953.28	\$39,657.93	\$32,435.02
01-4299-2-140	DS SERV OVERTIME	\$3,093.75	\$7,142.97	\$3,500.00	\$5,537.15	\$3,675.00	\$4,768.72	\$3,675.00
01-4299-2-150	DS SERV HOLIDAYS	\$3,977.28	\$2,640.28	\$5,101.90	\$970.16	\$5,422.03	\$4,613.68	\$5,422.03
01-4299-2-190	DS SERV OTHER - TRAINING	\$5,234.63	\$9,057.00	\$4,936.21	\$7,033.14	\$5,183.02	\$2,839.33	\$5,000.00
01-4299-2-220	DS SERV BENEFITS - SOCIAL SECURITY			\$5,220.27	\$6,833.45	\$6,934.64	\$7,017.79	\$7,206.11
01-4299-2-225	DS SERV BENEFITS - MEDICARE			\$1,220.87	\$1,598.24	\$1,489.90	\$1,638.14	\$1,553.39
01-4299-2-341	DS SERV TELEPHONE	\$1,886.35	\$2,125.33	\$3,600.00	\$2,715.68	\$3,300.00	\$2,540.27	\$3,300.00
01-4299-2-620	DS SERV SUPPLIES-OFFICE	\$2,606.77	\$2,530.15	\$2,500.00	\$2,848.72	\$3,000.00	\$2,524.78	\$2,500.00
01-4299-2-630	DS SERV MAINTENANCE/REPAIR	\$7,868.29	\$9,644.95	\$8,650.00	\$7,746.89	\$9,980.00	\$9,470.10	\$11,450.00
01-4299-2-740	DS SERV EQUIPMENT/MACHINERY	\$6,536.04	\$1,117.90	\$2,000.00	\$1,838.49	\$3,500.00	\$3,375.51	\$2,500.00
01-4299-2-805	DS SERV UNIFORMS	\$320.00	\$270.00	\$200.00	\$253.00	\$400.00	\$180.00	\$400.00
01-4299 SUBTOTAL	DISPATCH SERVICE	\$113,199.87	\$120,086.30	\$124,763.83	\$136,291.16	\$149,835.07	\$147,301.66	\$150,137.01

## HIGHWAY ADMINISTRATION

01-4311-1-110	HI ADMIN PERM POSITION	\$226,839.26	\$236,040.04	\$246,360.59	\$234,241.43	\$259,847.29	\$262,005.12	\$265,360.25
01-4311-1-120	HI ADMIN PART TIME POSITION	\$2,569.00	\$0.00	0.00	4,896.00	0.00	0.00	0.00
01-4311-1-140	HI ADMIN OVERTIME	\$21,915.95	\$36,511.58	\$30,366.18	\$24,801.48	\$30,658.16	\$48,048.20	\$32,975.78
01-4311-1-341	HI ADMIN TELEPHONE	\$2,883.57	\$2,545.40	\$2,808.00	\$2,719.24	\$2,800.00	\$3,430.19	\$3,148.00
01-4311-1-410	HI ADMIN ELECTRICITY	\$6,706.70	\$6,166.29	\$6,900.00	\$5,990.59	\$6,900.00	\$7,969.47	\$6,900.00
01-4311-1-411	HI ADMIN HEAT & OIL	\$8,053.54	\$8,448.43	\$11,550.00	\$4,960.45	\$9,020.00	\$8,508.86	\$9,680.00
01-4311-1-412	HI ADMIN WATER	\$543.56	\$514.49	\$460.00	\$390.09	\$600.00	\$437.49	\$600.00
01-4311-1-440	HI ADMIN RENTALS & LEASES	\$945.00	\$1,037.00	\$2,712.00	\$1,297.00	\$2,712.00	\$1,613.99	\$2,500.00
01-4311-1-610	HI ADMIN SUPPLIES-GENERAL	\$20,192.81	\$15,354.17	\$18,700.00	\$18,884.64	\$20,000.00	\$18,170.37	\$21,000.00
01-4311-1-611	HI ADMIN SUPPLIES-TOOLS	\$885.24	\$1,454.10	\$1,950.00	\$1,510.30	\$2,000.00	\$1,808.43	\$2,000.00
01-4311-1-612	HI ADMIN SUPPLIES-SIGNS	\$1,073.76	\$3,282.92	\$2,500.00	\$2,554.32	\$2,500.00	\$1,891.49	\$2,000.00
01-4311-1-613	HI ADMIN SUPPLIES-SALT	\$39,873.86	\$43,214.98	\$45,150.00	\$45,131.26	\$62,550.00	\$59,494.34	\$62,550.00
01-4311-1-620	HI ADMIN SUPPLIES-OFFICE	\$2,203.66	\$1,878.87	\$1,872.00	\$1,987.11	\$2,000.00	\$1,928.32	\$2,000.00
01-4311-1-635	HI ADMIN GASOLINE	\$6,005.09	\$5,590.16	\$8,000.00	\$3,820.26	\$7,000.00	\$4,093.20	\$6,000.00
01-4311-1-636	HI ADMIN DIESEL FUEL	\$6,094.23	\$6,923.87	\$8,277.00	\$4,515.26	\$7,000.00	\$8,753.06	\$7,000.00
01-4311-1-660	HI ADMIN VEHICLE REPAIRS	\$21,108.51	\$18,447.09	\$24,880.00	\$26,621.17	\$25,000.00	\$27,323.27	\$26,000.00
01-4311-1-691	HI ADMIN COLD PATCH	\$233.32	\$138.73	\$630.00	\$45.34	\$630.00	\$120.96	\$630.00
01-4311-1-692	HI ADMIN SAND & GRAVEL	\$3,996.75	\$4,805.04	\$4,892.50	\$262.89	\$4,892.50	\$1,387.29	\$4,000.00
01-4311-1-693	HI ADMIN CULVERTS/CATCH BASINS	\$974.82	\$2,370.13	\$6,500.00	\$3,926.28	\$6,500.00	\$2,910.07	\$5,500.00
01-4311-1-694	HI ADMIN WINTER SAND	\$647.96	\$2,896.84	\$3,600.00	\$4,371.44	\$4,950.00	\$3,363.28	\$4,950.00
01-4311-1-740	HI ADMIN EQUIPMENT/MACHINERY	\$3,501.73	\$6,068.29	\$6,100.00	\$5,873.56	\$12,000.00	\$11,747.81	\$12,000.00
01-4311-1-804	HI ADMIN TRAVEL	\$2,877.28	\$12.53	\$2,100.00	\$130.82	\$2,100.00	\$128.72	\$1,000.00
01-4311-1-805	HI ADMIN UNIFORMS	\$4,301.79	\$3,565.10	\$6,098.64	\$3,669.02	\$3,513.00	\$2,768.05	\$3,643.00

2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

01-4311-1-814	HI ADMIN PAINT STREET LINES	\$554.76	\$833.84	1,200.00	52.49	1,200.00	1,005.68	1,200.00
01-4311-1-815	HI ADMIN BRIDGE EXPENSE	\$1,015.27	\$373.42	1,000.00	0.00	1,000.00	679.21	1,000.00
01-4311-2-220	HI ADMIN BENEFITS-SOCIAL SECURITY			17,157.07	15,972.28	18,011.34	18,363.01	18,496.83
01-4311-2-225	HI ADMIN BENEFITS-MEDICARE			4,012.54	3,735.56	4,212.33	4,294.34	4,325.87
01-4311-3-390	HI ADMIN CONTRACT SERVICES	\$13,249.30	\$33,511.00	13,000.00	6,854.75	15,800.00	36,325.90	15,800.00
01-4311-3-670	HI ADMIN STORM DAMAGE	\$0.00	\$0.00	0.00	0.00	0.00	0.00	0.00
01-4311 SUBTC	HIGHWAY ADMINISTRATION	\$399,156.72	\$441,984.31	\$478,776.62	\$429,221.13	\$515,396.62	\$538,570.12	\$532,259.74

STREET LIGHTING

01-4316-3-410	HI LIGHTING UTILITY ELECTRIC	\$40,739.21	\$35,947.53	\$39,000.00	\$33,684.96	\$33,000.00	\$35,049.85	\$33,000.00
01-4316 SUBTC	STREET LIGHTING	\$40,739.21	\$35,947.53	\$39,000.00	\$33,684.96	\$33,000.00	\$35,049.85	\$33,000.00

OTHER - GAS

01-4319-4-630	HI OTHER GAS MAINTENANCE	\$4,388.65	\$2,401.60	\$1,300.00	(\$873.63)	\$1,000.00	\$534.24	\$1,000.00
01-4319-4-635	HI OTHER GAS USAGE	\$9,079.85	\$7,200.00	\$8,000.00	\$1,961.83	\$8,000.00	\$4,093.09	\$5,000.00
01-4319 SUBTC	OTHER - GAS	\$13,468.50	\$9,601.60	\$9,300.00	\$1,088.20	\$9,000.00	\$4,627.33	\$6,000.00

MUNICIPAL SOLID WASTE/RECYCLE

01-4323-1-110	SA WASTE PERM POSITION	\$89,030.87	\$92,525.23	\$103,487.49	\$96,391.00	\$107,304.40	\$107,079.87	\$110,118.93
01-4323-1-120	SA WASTE PART TIME POSITION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4323-1-140	SA WASTE OVERTIME	\$5,807.07	\$2,095.51	\$3,310.84	\$1,301.61	\$3,342.88	\$2,378.34	\$3,542.56
01-4323-1-550	SA WASTE PRINTING	\$1,323.35	\$1,421.89	\$1,000.00	\$1,369.50	\$1,500.00	\$967.75	\$1,500.00
01-4323-1-610	SA WASTE SUPPLIES-GENERAL	\$1,810.83	\$327.97	\$1,700.00	\$1,526.14	\$1,700.00	\$496.22	\$1,700.00
01-4323-1-635	SA WASTE GASOLINE	\$3,483.46	\$3,749.84	\$5,920.00	\$2,794.09	\$4,725.00	\$3,883.27	\$4,725.00
01-4323-1-660	SA WASTE VEHICLE REPAIRS	\$14,372.41	\$9,376.36	\$16,280.00	\$10,642.53	\$16,280.00	\$9,185.79	\$15,000.00
01-4323-1-807	SA WASTE CHEMICALS	\$360.90	\$830.13	\$1,500.00	\$248.40	\$1,500.00	\$852.12	\$1,000.00
01-4323-1-808	SA WASTE EAST MILAN MONITOR COSTS	\$0.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$0.00	\$3,500.00
01-4323-2-220	SA WASTE BENEFITS-SOCIAL SECURITY			\$6,621.50	\$5,988.98	\$6,860.12	\$6,149.87	\$7,047.01
01-4323-2-225	SA WASTE BENEFITS-MEDICARE			\$1,548.58	\$1,400.88	\$1,604.38	\$1,410.95	\$1,648.09
01-4323-4-810	SA WASTE LICENSES/CERTIFICATION	\$180.00	\$165.00	\$700.00	\$150.00	\$700.00	\$100.00	\$200.00
01-4323-4-811	SA WASTE BULKY WASTE DISPOSAL	\$16,980.03	\$144,440.76	\$163,606.00	\$146,850.58	\$177,807.32	\$174,325.67	\$177,627.52
01-4323 SUBTC	SOLID WASTE COLLECTION	\$133,348.92	\$254,932.69	\$309,174.40	\$268,663.71	\$326,823.89	\$306,829.85	\$327,609.11

RECYCLING      Included in Solid Waste 01-4323



2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

HEALTH & WELLNESS

01-4411-1-120	HE ADMIN PERM POSITION	\$0.00	\$0.00	\$1.00	\$0.00	\$1.00	\$0.00	\$1.00
01-4411-1-620	HE ADMIN SUPPLIES-WELLNESS	\$0.00	\$12.95	\$50.00	\$0.00	\$50.00	\$1,326.05	\$50.00
01-4411 SUBTOTAL	HEALTH & WELLNESS	\$0.00	\$12.95	\$51.00	\$0.00	\$51.00	\$1,326.05	\$51.00

ANIMAL CONTROL

01-4414-1-810	AN INSPECTION LICENSES	\$974.00	\$845.50	\$1,100.00	\$895.00	\$1,100.00	\$1,078.50	\$1,100.00
01-4414-1-811	AN INSPECTION EXPENSES	\$0.00	\$246.00	\$400.00	\$180.00	\$400.00	\$267.92	\$400.00
01-4414 SUBTOTAL	ANIMAL CONTROL	\$974.00	\$1,091.50	\$1,500.00	\$1,075.00	\$1,500.00	\$1,346.42	\$1,500.00

WELFARE ADMINISTRATION

01-4441-1-811	WE ADMIN EXPENSES	\$3,716.69	\$12,453.75	\$15,000.00	\$16,484.19	\$15,000.00	\$7,429.46	\$15,000.00
01-4441 SUBTOTAL	WELFARE ADMINISTRATION	\$3,716.69	\$12,453.75	\$15,000.00	\$16,484.19	\$15,000.00	\$7,429.46	\$15,000.00

RECREATION ADMINISTRATION

01-4520-1-110	PR ADMIN PERM POSITION	\$29,999.84	\$22,997.25	\$27,999.92	\$21,999.90	\$31,999.76	\$31,500.04	\$32,639.76
01-4520-1-120	PR ADMIN TEMP POSITION	\$20,381.98	\$24,634.86	\$22,869.88	\$22,331.80	\$22,966.60	\$23,083.63	\$26,848.68
01-4520-1-341	PR ADMIN TELEPHONE	\$1,350.10	\$1,415.30	\$1,200.00	\$1,330.27	\$1,200.00	\$1,317.18	\$1,500.00
01-4520-1-410	PR ADMIN ELECTRICITY	\$402.64	\$342.13	\$300.00	\$339.17	\$300.00	\$248.47	\$400.00
01-4520-1-412	PR ADMIN WATER	\$133.42	\$107.16	\$150.00	\$82.85	\$150.00	\$83.05	\$150.00
01-4520-1-610	PR ADMIN SUPPLIES-GENERAL	\$2,201.61	\$1,017.25	\$2,500.00	\$335.75	\$2,000.00	\$1,348.79	\$1,500.00
01-4520-1-620	PR ADMIN SUPPLIES-OFFICE	\$2,183.14	\$414.16	\$1,500.00	\$712.23	\$2,000.00	\$1,841.17	\$1,500.00
01-4520-1-630	PR ADMIN MAINTENANCE/REPAIR	\$0.00	\$110.93	\$200.00	\$161.90	\$300.00	\$700.26	\$500.00
01-4520-1-635	PR ADMIN GASOLINE	\$2,501.74	\$2,489.71	\$2,850.00	\$2,643.70	\$2,645.00	\$3,320.17	\$2,700.00
01-4520-1-660	PR ADMIN VEHICLE REPAIRS	\$844.56	\$1,927.99	\$1,500.00	\$2,855.60	\$1,500.00	\$2,084.76	\$2,000.00
01-4520-1-802	PR ADMIN CONFERENCES-MEETINGS	\$370.75	\$224.00	\$500.00	\$60.00	\$500.00	\$0.00	\$500.00
01-4520-1-811	PR ADMIN PROGRAM EXPENSE	\$23,482.01	\$19,129.80	\$22,000.00	\$10,408.86	\$22,000.00	\$10,604.21	\$17,000.00
01-4520-1-812	PR ADMIN AWARDS	\$1,134.61	\$1,500.00	\$500.00	\$90.00	\$500.00	\$188.00	\$500.00
01-4520-1-813	PR ADMIN MOOSE TOURS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,144.88	\$3,100.00
01-4520-1-814	PR ADMIN SPECIAL EVENTS/TRIPS	\$17,878.15	\$15,600.21	\$17,000.00	\$24,148.56	\$20,000.00	\$29,936.36	\$27,000.00
01-4520-2-220	PR ADMIN BENEFITS -SOCIAL SECURITY			\$3,153.93	\$2,539.88	\$3,407.91	\$3,405.08	\$3,688.28
01-4520-2-225	PR ADMIN BENEFITS -MEDICARE			\$737.61	\$591.77	\$797.01	\$796.43	\$862.58
01-4520 SUBTOTAL	RECREATION ADMINISTRATION	\$102,864.55	\$91,910.75	\$104,961.34	\$90,632.24	\$112,266.29	\$111,602.48	\$122,389.30



# 2003 EXPENDITURE REPORT

## FUND ACCOUNT DESCRIPTION

### PARKS MAINTENANCE

	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
01-4521-2-110 PR PARKS PERM POSITIONS	\$559.50	\$13,821.84	\$13,898.56	\$13,397.26	\$14,589.12	\$14,543.20	\$14,883.02
01-4521-2-140 PR PARKS OVERTIME	\$0.00	\$1,017.34	\$3,995.68	\$2,011.78	\$4,034.10	\$482.31	\$3,572.03
01-4521-2-220 PR PARKS BENEFITS-SOCIAL SECURITY			\$1,109.44	\$949.93	\$1,154.64	\$836.95	\$1,144.21
01-4521-2-225 PR PARKS BENEFITS-MEDICARE			\$259.47	\$222.15	\$270.04	\$195.69	\$267.60
01-4521-2-410 PR PARKS ELECTRICITY	\$972.51	\$1,321.66	\$1,200.00	\$1,360.33	\$1,300.00	\$1,673.53	\$1,500.00
01-4521-2-610 PR PARKS SUPPLIES-GENERAL	\$10,050.03	\$13,051.09	\$11,500.00	\$8,990.15	\$12,250.00	\$10,997.12	\$12,250.00
01-4521-2-630 PR PARKS MAINTENANCE/REPAIRS	\$4,811.77	\$3,957.07	\$4,500.00	\$811.82	\$4,500.00	\$4,299.97	\$4,500.00
01-4521-2-740 PR PARKS EQUIPMENT/MACHINERY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
01-4521 SUBTC PARKS MAINTENANCE	\$16,393.81	\$33,169.00	\$36,463.15	\$27,743.42	\$38,097.90	\$33,028.77	\$39,116.87



### PATRIOTIC PURPOSES

01-4583-1-110 PA JULY PERM POSITION	\$2,288.92	\$2,720.64	\$2,300.00	\$2,418.06	\$2,300.00	\$1,475.32	\$2,330.00
01-4583-1-811 PA JULY EXPENSE	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
01-4583-9-811 PA CONSTITUTION TEAM / OTHER	\$0.00	\$400.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00
01-4583 SUBTC PATRIOTIC PURPOSES	\$9,288.92	\$10,120.64	\$9,800.00	\$9,418.06	\$9,800.00	\$8,975.32	\$9,830.00

2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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INFORMATION BOOTH

01-4589-1-120	CU INFO BOOTH PART TIME POSITION	\$7,004.94	\$6,968.28	\$7,547.90	\$7,302.60	\$7,620.48	\$7,750.16	\$7,773.22
01-4589-1-341	CU INFO BOOTH TELEPHONE	\$494.39	\$430.66	\$500.00	\$433.17	\$500.00	\$468.61	\$500.00
01-4589-1-412	CU INFO BOOTH WATER	\$314.10	\$330.86	\$300.00	\$345.54	\$300.00	\$262.13	\$300.00
01-4589-1-610	CU INFO BOOTH SUPPLIES-GENERAL	\$86.08	\$87.84	\$325.00	\$113.47	\$325.00	\$325.77	\$325.00
01-4589-1-630	CU INFO BOOTH MAINTENANCE	\$48.31	\$76.96	\$225.00	\$64.31	\$225.00	\$223.08	\$225.00
01-4589-2-220	CU INFO BENEFITS-SOCIAL SECURITY			\$467.97	\$452.72	\$472.47	\$480.57	\$481.94
01-4589-2-225	CU INFO BENEFITS-MEDICARE			\$109.44	\$105.88	\$110.50	\$112.34	\$112.71
01-4589 SUBTC	INFORMATION BOOTH	\$7,947.82	\$7,894.60	\$9,475.32	\$8,817.69	\$9,553.45	\$9,622.66	\$9,717.87

SKATING RINK: Included in Parks Budget 01-4521

CONSERVATION COMMISSION

01-4611-2-560	CO ADMIN DUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4611-2-802	CO ADMIN CONFERENCES/MEETINGS	\$0.00	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4611-2-811	CO ADMIN EXPENSE	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00	\$500.00
01-4611 SUBTC	CONSERVATION	\$0.00	\$20.00	\$0.00	\$0.00	\$100.00	\$0.00	\$500.00

OPERATING EXPENSE SUBTOTAL \$2,089,665.59 \$2,290,159.44 \$2,488,772.48 \$2,340,554.88 \$2,731,600.92 \$2,716,006.75 \$2,860,533.49

DEBT SERVICE

PRINCIPAL - LONG-TERM DEBT

01-4711-2-980	DE PRINCIPAL DEEP WELLS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4711-2-981	DE PRINCIPAL #1 SEWER PROJECT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4711-2-982	DE PRINCIPAL #2 SEWER PROJECT	\$37,350.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4711-2-983	DE PRINCIPAL SUGAR HILL	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
01-4711-2-986	DE PRINCIPAL W.F.P.	\$35,000.00	\$35,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
01-4711-2-987	DE PRINCIPAL SLUDGE DEWATER	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
01-4711 SUBTC	PRINCIPAL - LONG-TERM DEBT	\$117,350.00	\$80,000.00	\$85,000.00	\$85,000.00	\$85,000.00	\$85,000.00	\$85,000.00

# 2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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## INTEREST - LONG-TERM DEBT

01-4721-2-990	DE INTEREST DEEP WELLS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4721-2-991	DE INTEREST #1 SEWER PROJECT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4721-2-992	DE INTEREST #2 SEWER PROJECT	\$1,867.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4721-2-993	DE INTEREST SUGAR HILL	\$5,312.50	\$4,462.51	\$3,612.50	\$3,612.50	\$2,762.50	\$1,912.50
01-4721-2-996	DE INTEREST W.F.P.	\$50,963.75	\$49,476.25	\$47,882.50	\$47,882.50	\$46,182.50	\$44,482.50
01-4721-2-997	DE INTEREST SLUDGE DEWATER	\$11,250.00	\$10,125.00	\$9,000.00	\$9,000.00	\$7,875.00	\$6,750.00
01-4721 SUBTC	INTEREST - LONG-TERM DEBT	\$69,393.75	\$64,063.76	\$60,495.00	\$60,495.00	\$56,820.00	\$53,145.00

## INTEREST ON T.A.N.

01-4723-1-990	DE INTEREST T.A.N.	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$3,000.00
01-4723 SUBTC	INTEREST ON T.A.N.	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$3,000.00

## DEBT SUBTOTAL

\$186,743.75	\$144,063.76	\$149,495.00	\$145,495.00	\$145,820.00	\$141,820.00	\$141,145.00
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## BUDGET BEFORE CAPITAL COSTS

\$2,276,409.34	\$2,434,223.20	\$2,638,267.48	\$2,486,049.88	\$2,877,420.92	\$2,857,826.75	\$3,001,678.49
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## CAPITAL OUTLAY

### LAND & IMPROVEMENTS

01-4901-1-712	CULVERTS/CATCH BASINS REPL.	\$5,000.00	\$5,216.73	\$0.00	\$0.00	\$0.00	\$0.00
01-4901-1-714	HWY ASPHALT & PAVING	\$48,092.68	\$23,255.14	\$50,000.00	\$49,441.32	\$50,000.00	\$50,000.00
01-4901-1-721	FIT TRAIL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,695.00
01-4901-1-722	PEABODY PARK IMPROVEMENTS		\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4901-1-723	MEMORIAL FLAGS		\$2,500.00	\$0.00	\$0.00	\$2,000.00	\$0.00
01-4901-1-724	AIRPORT RUNWAY MAINTENANCE		\$292.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4901 SUBTC	LAND & IMPROVEMENTS	\$51,092.68	\$32,263.87	\$50,000.00	\$49,441.32	\$52,000.00	\$58,695.00

### MACHINERY, VEHICLES & EQUIPMENT/BUILDINGS



**2003 EXPENDITURE REPORT**

**FUND ACCOUNT DESCRIPTION**

	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
01-4903-1-723 TOWN HALL RENOVATION PROJECT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,292,060.00
01-4902-1-744 MACHINERY, VEHICLES & EQUIPMENT	\$25,179.06	\$27,666.93	\$28,400.00	\$24,794.40	\$28,000.00	\$26,727.17	\$0.00
01-4902-1-746 POLICE DIGITAL CAMERA/PRINTER	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4903-1-721 SAND/SALT SHED CONSTRUCTION	\$0.00	\$0.00	\$0.00	\$0.00	\$85,000.00	\$67,992.41	\$0.00
01-4902-1-751 VIDEO SURVEILLANCE EQUIPMENT	\$0.00	\$4,345.00	\$3,000.00	\$2,999.90	\$0.00	\$0.00	\$0.00
01-4903-1-722 FIRESTATION / ROOF RENOVATION	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$45,814.96	\$0.00
01-4902-1-753 AMBULANCE PROTECTIVE EQUIPMENT	\$0.00	\$8,545.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4902 SUBTOTAL MACHINERY, VEHICLES & EQUIPMENT	\$29,679.06	\$40,557.07	\$31,400.00	\$27,794.30	\$183,000.00	\$140,534.54	\$2,292,060.00

**OTHER IMPROVEMENTS**

01-4909-1-290 ACCUMULATED UNPAID LEAVE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4909-1-390 AVH MENTAL HEALTH	\$3,092.00	\$3,092.00	\$2,895.00	\$2,895.00	\$2,895.00	\$2,895.00	\$2,895.00
01-4909-1-731 SENIOR MEALS/SENIOR WHEELS	\$0.00	\$0.00	\$0.00	\$0.00	\$2,700.00	\$2,700.00	\$3,700.00
01-4909-1-732 COMMUNITY ACTION PROGRAM	\$0.00	\$2,900.00	\$2,900.00	\$2,900.00	\$2,900.00	\$2,900.00	\$2,900.00
01-4909-1-734 HOME HEALTH CARE SERVICES	\$7,855.72	\$10,629.46	\$10,000.00	\$14,078.89	\$15,000.00	\$15,858.03	\$15,000.00
01-4909-1-735 JUVENILE COURT DIVERSION	\$0.00	\$3,367.50	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00
01-4909-1-736 GORHAM HISTORICAL SOCIETY	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
01-4909-1-738 SOLID WASTE DISTRICT	\$268,686.03	\$69,244.04	\$133,800.00	\$126,231.50	\$118,240.00	\$95,936.29	\$155,432.09
01-4909-1-739 EAST MILAN LANDFILL CLOSURE	\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00	\$0.00	\$0.00
01-4909-1-740 LEASE PURCHASE AGREEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4909-1-741 AMEND MASTER PLAN	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$244.15	\$5,000.00
01-4909-1-742 HYDRO FACILITY PROJECT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4909 SUBTOTAL OTHER IMPROVEMENTS	\$281,133.75	\$90,733.00	\$156,095.00	\$152,605.39	\$161,735.00	\$127,033.47	\$186,427.09

**AFSCME - LOCAL 3657**

01-4910-1-990 UN CONTRACT - POLICE	\$0.00	\$8,171.02	\$0.00	\$0.00	\$10,482.81	\$0.00	\$0.00
01-4910-1-991 UN CONTRACT - DISPATCH	\$0.00	\$4,022.41	\$0.00	\$0.00	\$4,937.86	\$0.00	\$0.00
01-4910 SUBTOTAL UNION CONTRACT	\$0.00	\$12,193.43	\$0.00	\$0.00	\$15,420.67	\$0.00	\$0.00
01-4912-1-000 TRANSFER TO D.T.F.	\$12,574.73	\$14,280.72	\$17,164.50	\$10,693.10	\$14,850.00	\$12,770.05	\$13,152.37
01-4912-2-000 TRANSFER TO DARE	\$367.28	\$0.00	\$637.10	\$451.12	\$627.00	\$323.60	\$4,000.00
01-4912-2-000 TRANSFER TO DTF	\$12,942.01	\$14,280.72	\$17,801.60	\$11,144.22	\$15,477.00	\$13,093.65	\$17,152.37

2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION      2000 ACTUAL      2001 ACTUAL      2002 BUDGET      2002 ACTUAL      2003 BUDGET      2003 AS OF 12/31      2004 PROPOSED

TRANS. TO CAPITAL RESERVE FUND

01-4915-1-960	FIRE TRUCK C.R.F.	\$10,000.00	\$25,000.00	\$38,000.00	\$38,000.00	\$38,000.00	\$19,000.00
01-4915-1-962	TOWN BUILDING REPAIRS C.R.F.	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$25,500.00	\$0.00
01-4915-1-963	AMBULANCE C.R.F.	\$10,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
01-4915-1-964	CATES HILL LANDFILL C.R.F.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$68,100.00
01-4915-1-965	RECREATION VAN C.R.F.	\$5,000.00	\$5,000.00	\$9,500.00	\$9,500.00	\$10,000.00	\$5,000.00
01-4915-1-966	TOWN BUILDING FUEL TANK C.R.F.	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$15,000.00
01-4915-1-967	HIGHWAY EQUIPMENT C.R.F.	\$30,000.00	\$30,000.00	\$55,000.00	\$55,000.00	\$30,000.00	\$19,500.00
01-4915-1-971	SOLID WASTE RECYCLING C.R.F.	\$2,500.00	\$22,500.00	\$22,500.00	\$22,500.00	\$22,500.00	\$12,500.00
01-4915-1-972	POLICE CRUISER C.R.F.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,000.00
01-4915-1-973	PARKS MAINTENANCE C.R.F.	\$15,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$5,000.00
01-4915-1-974	FIRE STATION EXPANSION C.R.F.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4915-1-975	EMERGENCY DISASTER C.R.F.	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4915-1-976	EMERGENCY ACCESS ROUTE C.R.F.	\$41,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4915-1-977	LAND PURCHASE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4915-1-978	LIBRARY MAINTENANCE/REPAIRS	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
01-4915-1-979	TOWN HALL RENOVATION CRF	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$251,106.00	\$0.00
01-4915-1-980	REVALUATION C.R.F.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4915-1-981	FIRE EQUIPMENT C.R.F.	\$10,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$25,000.00	\$15,000.00
01-4915-1-982	JIMTOWN ROAD C.R.F.	\$20,000.00	\$20,000.00	\$24,000.00	\$24,000.00	\$25,000.00	\$27,000.00
01-4915-1-983	ASSESSMENT C.R.F.	\$60,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$5,000.00	\$0.00
01-4915-1-984	PPA LEGAL		\$77,855.26	\$60,000.00	\$37,252.76	\$0.00	\$0.00
01-4915 SUBTOTAL	CAPITAL RESERVE FUNDS	\$213,500.00	\$267,355.26	\$281,000.00	\$258,252.76	\$469,106.00	\$217,100.00

TRANS. TO TRUST & AGENCY FUNDS

01-4916-1-960	DREDGING MAINTENANCE C.R.F.	\$9,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$10,000.00	\$5,000.00
01-4916-1-961	SPECIAL INSURANCE	\$2,120.00	\$2,000.00	\$4,000.00	\$5,455.00	\$2,000.00	\$0.00
01-4916-1-962	LONGEVITY/SEVERANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$438.00	\$0.00
01-4916-1-963	TOWN FOREST FUND	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
01-4916-1-964	HEALTH INSURANCE MAINT. TRUST		\$8,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00
01-4916 SUBTOTAL	TRUST & AGENCY FUNDS	\$11,120.00	\$40,000.00	\$44,000.00	\$45,455.00	\$22,000.00	\$5,000.00

TOTAL GENERAL FUND

\$2,875,876.84      \$2,919,413.12      \$3,230,757.51      \$3,030,742.87      \$3,796,159.59      \$3,678,820.36      \$5,778,112.95



# 2003 EXPENDITURE REPORT

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
11-4332-1-520 WA GORHAM HILL INSURANCE	\$149.86	\$75.00	\$150.00	\$123.98	\$77.00	\$77.00	\$90.00
11-4332-1-630 WA GORHAM HILL MAINTENANCE	\$0.00	\$0.00	\$150.00	\$0.00	\$150.00	\$0.00	\$150.00
11-4332-1-807 WA GORHAM HILL CHEMICALS	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00
11-4332-1-822 WA GORHAM HILL TAXES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11-4332-1-823 WA GORHAM HILL WATER TESTING	\$0.00	\$0.00	\$300.00	\$357.00	\$457.00	\$523.33	\$450.00
11-4333-1-110 WA WFP PERM POSITIONS	\$8,766.49	\$8,441.52	\$10,127.00	\$9,014.47	\$10,497.00	\$10,152.91	\$10,706.00
11-4333-1-290 WA WFP EMPLOYEE BENEFITS	\$1,880.03	\$2,036.31	\$2,267.00	\$2,130.19	\$2,420.00	\$2,362.18	\$3,006.00
11-4333-1-341 WA WFP TELEPHONE	\$531.63	\$662.32	\$600.00	\$550.30	\$600.00	\$537.88	\$600.00
11-4333-1-390 WA WFP PROFESSIONAL SERVICES	\$615.00	\$660.00	\$1,500.00	\$1,445.00	\$1,500.00	\$1,429.10	\$1,500.00
11-4333-1-410 WA WFP ELECTRICITY	\$2,854.01	\$2,445.45	\$3,100.00	\$2,250.66	\$3,000.00	\$3,815.96	\$3,000.00
11-4333-1-411 WA WFP HEAT & OIL	\$4,555.94	\$4,259.13	\$5,000.00	\$3,228.36	\$5,000.00	\$2,314.88	\$5,000.00
11-4333-1-520 WA WFP INSURANCE & LIABILITY	\$921.50	\$458.00	\$700.00	\$762.35	\$1,096.00	\$1,096.00	\$1,263.00
11-4333-1-610 WA WFP SUPPLIES - GENERAL	\$1,094.98	\$1,036.05	\$2,000.00	\$1,436.98	\$2,000.00	\$856.50	\$1,750.00
11-4333-1-630 WA WFP MAINTENANCE/REPAIRS	\$7,467.92	\$1,863.15	\$5,000.00	\$4,596.05	\$5,000.00	\$2,295.38	\$4,000.00
11-4333-1-807 WA WFP CHEMICALS	\$10,179.72	\$9,602.61	\$11,870.00	\$9,994.45	\$12,370.00	\$9,248.16	\$12,370.00
11-4334-1-341 WA OF/GA TELEPHONE	\$1,496.22	\$1,373.77	\$1,800.00	\$1,285.85	\$1,800.00	\$1,274.02	\$1,650.00
11-4334-1-410 WA OF/GA ELECTRICITY	\$1,872.27	\$1,449.82	\$2,000.00	\$1,480.43	\$2,000.00	\$1,875.95	\$2,000.00
11-4334-1-411 WA OF/GA HEAT & OIL	\$731.29	\$1,395.11	\$1,000.00	\$1,035.64	\$1,200.00	\$1,314.46	\$1,200.00
11-4334-1-520 WA OF/GA INSURANCE & LIABILITY	\$363.06	\$181.00	\$300.00	\$300.36	\$191.00	\$191.00	\$220.00
11-4334-1-620 WA OF/GA SUPPLIES - OFFICE	\$2,482.97	\$2,052.75	\$3,170.00	\$2,807.28	\$3,170.00	\$2,622.83	\$3,170.00
11-4334-1-630 WA OF/GA MAINTENANCE/REPAIRS	\$415.04	\$546.97	\$1,500.00	\$401.55	\$1,500.00	\$1,393.27	\$5,100.00
11-4336-1-410 WA PUMP ELECTRICITY	\$1,451.43	\$1,355.35	\$1,500.00	\$1,260.73	\$1,512.00	\$956.34	\$1,400.00
11-4336-1-411 WA PUMP HEAT & OIL	\$299.91	\$444.85	\$460.00	\$286.96	\$460.00	\$617.37	\$500.00
11-4336-1-520 WA PUMP INSURANCE & LIABILITY	\$92.15	\$46.00	\$50.00	\$76.23	\$54.00	\$54.00	\$62.00
11-4336-1-630 WA PUMP MAINTENANCE/REPAIRS	\$6.22	\$10,802.88	\$250.00	\$67.40	\$250.00	\$0.00	\$250.00
11-4337-1-411 WA SUG HILL HEAT & OIL	\$129.50	\$83.56	\$100.00	\$84.87	\$125.00	\$105.70	\$125.00
11-4337-1-520 WA SUG HILL INSURANCE & LIABILITY	\$155.20	\$48.00	\$100.00	\$128.40	\$174.00	\$174.00	\$200.00
11-4337-1-630 WA SUG HILL MAINTENANCE/REPAIRS	\$270.00	\$0.00	\$300.00	\$0.00	\$300.00	\$0.00	\$250.00
11-4338-1-410 WA WELL ELECTRICITY	\$591.51	\$1,569.36	\$5,500.00	\$1,146.86	\$3,000.00	\$1,088.08	\$3,000.00
11-4338-1-411 WA WELL HEAT & OIL	\$693.75	\$1,359.92	\$1,425.00	\$1,123.10	\$1,400.00	\$1,647.93	\$1,400.00
11-4338-1-520 WA WELL INSURANCE & LIABILITY	\$120.28	\$60.00	\$80.00	\$99.51	\$69.00	\$100.00	\$80.00
11-4338-1-630 WA WELL MAINTENANCE/REPAIRS	\$8,282.43	\$0.00	\$1,000.00	\$289.92	\$1,000.00	\$113.28	\$1,000.00
11-4338-1-410 WA WELL #1					\$2,531.00	\$0.00	\$2,435.00
11-4331-1-960 WA ADMIN TRANSFER TO C.R.F.	\$95,137.42	\$78,152.51	\$50,000.00	\$83,184.29	\$50,000.00	\$82,360.77	\$50,000.00
11-4331-1-970 WA ADMIN REIMBURSEMENTS							
11-433 SUBTOTAL WATER EXPENDITURES	\$360,118.85	\$355,283.99	\$369,963.00	\$357,418.49	\$381,515.00	\$375,490.87	\$404,028.00



# 2003 EXPENDITURE REPORT

## FUND ACCOUNT DESCRIPTION

### LIBRARY EXPENDITURES

	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
10-4550-1-110 LI ADMIN PERM POSITION			\$19,034.54	\$19,034.59	\$20,521.83	\$20,969.25	\$17,340.00
10-4550-1-120 LI ADMIN PART TIME POSITION			\$25,487.90	\$22,031.26	\$28,379.99	\$24,855.99	\$29,226.86
10-4550-1-220 LI ADMIN PERSONNEL BENEFITS			\$11,201.67	\$7,738.23	\$13,062.70	\$8,466.90	\$12,655.54
10-4550-1-341 LI ADMIN TELEPHONE			\$1,380.00	\$1,665.74	\$1,500.00	\$1,197.32	\$1,400.00
10-4550-1-341 LI ADMIN ELECTRICITY			\$2,500.00	\$1,996.49	\$2,500.00	\$1,911.26	\$2,500.00
10-4550-1-410 LI ADMIN HEAT & OIL			\$3,150.00	\$2,378.00	\$4,000.00	\$2,785.98	\$4,000.00
10-4550-1-411 LI ADMIN WATER			\$450.00	\$247.95	\$450.00	\$416.10	\$400.00
10-4550-1-412 LI ADMIN BLDG INSURANCE & CONTENTS			\$271.00	\$406.11	\$609.44	\$454.48	\$1,058.71
10-4550-1-520 LI ADMIN SUPPLIES-OFFICE			\$1,200.00	\$1,673.36	\$1,500.00	\$2,101.69	\$2,000.00
10-4550-1-620 LI ADMIN MAINTENANCE/REPAIRS			\$1,500.00	\$1,751.16	\$2,000.00	\$1,730.71	\$2,000.00
10-4550-1-630 LI ADMIN BOOKS/PERIODICALS			\$16,000.00	\$16,551.42	\$16,000.00	\$17,366.39	\$16,000.00
10-4550-1-670 LI ADMIN CONFERENCES/MEETINGS							\$500.00
10-4550-1-802 LI ADMIN TRAVEL							\$500.00
10-4550-1-804 LI ADMIN TRAVEL			\$2,760.39	\$2,491.32	\$3,031.91	\$2,735.28	\$2,887.15
10-4550-2-220 LI ADMIN BENEFITS-SOCIAL SECURITY			\$532.00	\$582.52	\$709.08	\$639.78	\$675.22
10-4550-2-225 LI ADMIN BENEFITS - MEDICARE							
10-4550 SUBTOTAL LIBRARY	\$0.00	\$0.00	\$85,467.50	\$78,548.15	\$94,264.95	\$85,631.13	\$93,143.47

### WATER EXPENDITURES

11-4331-1-110 WA ADMIN PERM POSITIONS	\$116,259.59	\$123,651.17	\$134,010.00	\$134,178.88	\$138,960.00	\$143,634.68	\$142,733.00
11-4331-1-120 WA ADMIN PART TIME POSITIONS	\$7,523.79	\$5,319.01	\$7,380.00	\$7,160.56	\$8,319.00	\$6,327.16	\$8,396.00
11-4331-1-130 WA ADMIN ELECTED OFFICIALS	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
11-4331-1-290 WA ADMIN FRINGE BENEFITS	\$35,818.90	\$26,331.49	\$39,610.00	\$28,060.75	\$42,731.00	\$29,141.54	\$37,201.00
11-4331-1-390 WA ADMIN PROFESSIONAL SERVICES	\$12,744.22	\$11,498.64	\$13,470.00	\$10,896.97	\$14,950.00	\$11,753.15	\$14,350.00
11-4331-1-520 WA ADMIN INSURANCE & LIABILITY	\$2,504.00	\$1,879.90	\$1,880.00	\$2,071.54	\$2,312.00	\$2,580.64	\$3,115.00
11-4331-1-610 WA ADMIN SUPPLIES - GENERAL	\$14,233.10	\$17,805.07	\$24,000.00	\$16,196.08	\$24,000.00	\$12,169.06	\$22,000.00
11-4331-1-620 WA ADMIN SUPPLIES - BILLING EXP.	\$1,463.18	\$821.95	\$2,629.00	\$2,627.30	\$950.00	\$917.55	\$2,840.00
11-4331-1-660 WA ADMIN VEHICLE REPAIRS	\$6,462.05	\$7,696.96	\$8,000.00	\$4,633.71	\$7,500.00	\$6,887.22	\$7,500.00
11-4331-1-740 WA ADMIN COMMERCIAL METERS	\$2,499.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
11-4331-1-819 WA ADMIN SALE OF MATERIALS	\$2,690.51	\$8,632.50	\$5,000.00	\$811.45	\$5,000.00	\$4,294.96	\$5,000.00
11-4331-1-821 WA ADMIN PERKINS BROOK	\$0.00	\$0.00	\$600.00	\$662.63	\$600.00	\$0.00	\$600.00
11-4331-1-823 WA ADMIN STATE MANDATED PAYMENT	\$775.00	\$1,125.00	\$725.00	\$1,250.00	\$1,850.00	\$900.00	\$1,250.00
11-4331-1-826 WA ADMIN UPPER VILLAGE WATER MAIN	\$0.00	\$15,719.80	\$17,000.00	\$4,411.57	\$17,000.00	\$12,197.86	\$17,000.00
11-4331-2-220 PE BENEFITS - SOCIAL SECURITY			\$0.00	\$9,157.38		\$9,563.57	\$9,462.90
11-4331-2-225 PE BENEFITS - MEDICARE			\$0.00	\$2,141.73		\$2,236.61	\$2,213.10
11-4331-1-960 WA WATERSHED MANAGEMENT PLAN							\$10,000.00
11-4332-1-390 WA GORHAM HILL PROF. SERVICES	\$1,308.00	\$107.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00
11-4332-1-410 WA GORHAM HILL ELECTRICITY	\$208.95	\$178.59	\$220.00	\$247.99	\$250.00	\$245.96	\$250.00
11-4332-1-411 WA GORHAM HILL HEAT & OIL	\$210.02	\$365.52	\$250.00	\$170.78	\$300.00	\$252.63	\$300.00

**2003 EXPENDITURE REPORT**

FUND ACCOUNT DESCRIPTION	2000 ACTUAL	2001 ACTUAL	2002 BUDGET	2002 ACTUAL	2003 BUDGET	2003 AS OF 12/31	2004 PROPOSED
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**SEWER EXPENDITURES**

12-4331-1-110	SE ADMIN PERM POSITIONS	\$52,809.34	\$46,195.38	\$55,950.00	\$48,731.49	\$56,760.00	\$51,891.35	\$57,465.00
12-4331-1-120	SE ADMIN PART TIME POSITIONS	\$10,655.50	\$2,668.64	\$3,228.00	\$2,852.45	\$3,679.00	\$3,228.80	\$3,730.00
12-4331-1-130	SE ADMIN ELECTED OFFICIALS	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
12-4331-1-290	SE ADMIN EMPLOYEE BENEFITS	\$15,417.44	\$17,404.92	\$16,085.00	\$6,910.90	\$17,098.00	\$7,195.46	\$14,461.00
12-4331-1-390	SE ADMIN PROFESSIONAL SERVICES	\$5,175.50	\$3,487.75	\$6,400.00	\$3,619.52	\$6,400.00	\$2,528.14	\$5,900.00
12-4331-1-520	SE ADMIN INSURANCE & LIABILITY	\$2,941.33	\$1,556.60	\$1,600.00	\$2,232.32	\$1,600.00	\$1,734.98	\$2,383.00
12-4331-1-610	SE ADMIN SUPPLIES - GENERAL	\$20,794.24	\$14,032.08	\$23,000.00	\$7,040.10	\$23,000.00	\$8,399.59	\$21,000.00
12-4331-1-620	SE ADMIN SUPPLIES - BILLING	\$988.80	\$545.34	\$1,753.00	\$1,752.93	\$607.00	\$612.70	\$1,895.00
12-4331-1-660	SE ADMIN VEHICLE REPAIRS	\$3,161.95	\$3,207.24	\$6,000.00	\$2,574.45	\$6,000.00	\$3,584.07	\$6,000.00
12-4331-1-819	SE ADMIN SALE OF MATERIALS	\$2,285.66	\$3,074.01	\$5,000.00	\$2,276.92	\$5,000.00	\$2,830.20	\$5,000.00
12-4331-1-823	SE ADMIN STATE MANDATED PAYMENTS	\$225.00	\$125.00	\$275.00	\$50.00	\$425.00	\$50.00	\$250.00
12-4331-2-220	PE BENEFITS - SOCIAL SECURITY			\$0.00	\$7,083.63		\$6,966.44	\$3,886.95
12-4331-2-225	PE BENEFITS - MEDICARE			\$0.00	\$1,656.59		\$1,629.34	\$909.05
12-4331-3-390	SE ADMIN SEWER MAIN REPLACEMENT	\$0.00	\$6,500.00	\$10,000.00	\$3,242.70	\$10,000.00	\$10,514.86	\$10,000.00
12-4334-1-411	SE OF/GA HEAT & OIL	\$522.61	\$930.07	\$700.00	\$398.14	\$700.00	\$822.93	\$700.00
12-4334-1-620	SE OF/GA SUPPLIES - OFFICE	\$1,199.04	\$1,096.95	\$1,630.00	\$1,360.44	\$1,600.00	\$1,449.71	\$1,600.00
12-4334-1-630	SE OF/GA MAINTENANCE/REPAIRS	\$55.82	\$44.91	\$1,000.00	\$57.65	\$1,000.00	\$474.04	\$3,400.00
12-4334-1-810	SE OF/GA MISCELLANEOUS							
12-4339-1-110	SE WASTEW PERM POSITIONS	\$49,814.16	\$58,044.43	\$66,032.00	\$60,692.80	\$68,379.00	\$62,849.11	\$69,745.00
12-4339-1-120	SE WASTEW PART TIME POSITIONS	\$3,363.50	\$4,256.00	\$5,075.00	\$4,962.75	\$5,600.00	\$5,600.00	\$5,600.00
12-4339-1-290	SE WASTEW EMPLOYEE BENEFITS	\$12,525.70	\$17,904.60	\$19,742.00	\$19,156.79	\$20,813.00	\$19,517.04	\$25,315.00
12-4339-1-341	SE WEASTW TELEPHONE	\$920.63	\$819.24	\$950.00	\$885.45	\$950.00	\$676.31	\$950.00
12-4339-1-390	SE WASTEW PROFESSIONAL SERVICES	\$1,521.57	\$4,429.72	\$3,550.00	\$2,198.82	\$3,800.00	\$1,864.25	\$3,800.00
12-4339-1-410	SE WASTEW ELECTRICITY	\$71,626.50	\$62,973.58	\$70,000.00	\$62,431.01	\$72,000.00	\$64,090.17	\$72,000.00
12-4339-1-411	SE WASTEW HEAT & OIL	\$7,820.21	\$9,701.60	\$8,500.00	\$6,000.76	\$8,500.00	\$6,736.21	\$8,500.00
12-4339-1-520	SE WASTEW INSURANCE & LIABILITY	\$2,565.25	\$1,312.00	\$1,500.00	\$2,122.22	\$1,798.00	\$1,798.00	\$2,076.00
12-4339-1-610	SE WASTEW SUPPLIES - GENERAL	\$5,830.96	\$8,232.80	\$9,500.00	\$7,999.18	\$9,500.00	\$6,188.95	\$9,500.00
12-4339-1-630	SE WASTEW MAINTENANCE/REPAIRS	\$2,871.32	\$2,278.90	\$3,400.00	\$1,967.84	\$3,400.00	\$1,103.21	\$3,000.00
12-4339-1-740	SE WASTEW EQUIPMENT/MACHINERY						\$0.00	\$0.00
12-4339-1-807	SE WASTEW CHEMICALS	\$16,052.26	\$14,528.28	\$18,850.00	\$15,489.29	\$19,350.00	\$13,467.55	\$19,350.00
12-4339-1-810	SE WASTEW LICENSES						\$0.00	\$0.00
12-4339-1-825	SE WASTEW SLUDGE DISPOSAL	\$23,044.20	\$26,813.21	\$29,380.00	\$29,227.48	\$31,005.00	\$24,066.88	\$31,000.00
12-4340-1-410	SE TINKER ELECTRICITY	\$1,787.41	\$2,022.49	\$2,200.00	\$1,849.09	\$2,200.00	\$1,669.56	\$2,200.00
12-4340-1-411	SE TINKER HEAT	\$138.19	\$115.53	\$225.00	\$73.08	\$225.00	\$254.67	\$225.00
12-4340-1-630	SE TINKER MAINTENANCE/REPAIRS	\$426.61	\$325.05	\$250.00	\$22.22	\$231.00	\$512.69	\$235.00
12-4340-1-636	SE TINKER DIESEL FUEL							
12-4331-1-960	SE ADMIN TRANSFER TO C.R.F.	\$76,037.35	\$71,907.09	\$50,000.00	\$70,021.42	\$50,000.00	\$77,448.51	\$50,000.00
12-433 SUBTOT	SEWER EXPENDITURES	\$394,078.05	\$378,033.41	\$423,275.00	\$378,440.43	\$433,180.00	\$389,175.72	\$443,576.00

GROSS TOWN APPROPRIATION	\$3,630,073.74	\$3,652,730.52	\$4,109,463.01	\$3,845,149.94	\$4,705,119.54	\$4,529,118.08	\$6,718,860.42
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## TOWN MEETING MINUTES MARCH 11, 2003

The annual Town Elections were held at the American Legion Hall and the Cascade Fire Station, Tuesday, March 11, 2003. Moderator Lee Carroll opened the polls at 10:00 am for the purpose of voting for Town & School Officials and Articles 2 through 5 for zoning purposes.

**ARTICLE #1** To elect one Selectman for a term of three years, one Water and Sewer Commissioner for a term of three years, one Town Treasurer for a term of three years, one Library Trustee for a term of three years, one Trustee of the Trust Funds for a term of three years, two Planning Board Members for a term of three years, one Budget Committee Member for a term of one year and three Budget Committee Members for three years.

**ARTICLE #2** "Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board of the Town of Gorham as follows:

Amend Section 4.01A (4) to read as follows: "Accessory Uses. Not more than three (3) accessory buildings."

And;

Amend Section 4.02A (3) to read as follows: "Accessory Uses. No lot may have more than three (3) accessory buildings except that a farm may have additional accessory buildings if such buildings are used for farming or agricultural purposes."

*[Explanation: These amendments increase the number of allowed accessory buildings on residential lots in the Residential A & B Zones from two (2) to three (3) such buildings.]*

**ARTICLE #3** "Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board of the Town of Gorham as follows:

Amend by adding to Section 3.05 to read as follows: "A fence will not be deemed a structure unless it is more than six (6) feet high. Fences in excess of six (6) feet shall meet setback requirements."

And;

Section 3.46 to read as follows: "STRUCTURE: A combination of materials to form a construction or enclosure for use, occupancy or ornamentation, whether installed on, above or below the surface of land or water."

*[Explanation: These amendments will conform the conflicting definitions of 'building' and 'structure'. Both definitions include fences of greater than six (6) feet in height and above and below ground pools and other enclosures.]*

**ARTICLE #4** "Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board of the Town of Gorham as follows:

Amend Section 3.40 as follows:

"Front: The depth of the front yard as measured from the street right-of-way by reference to which frontage is determined to the front line of a building.

Side: The depth between the side of the building and the side lot line.

Rear: The depth of the rear yard shall be measured from the rear lot line to the rear line of a building.

Except as provided in Section 4.01 C 2 (d), no buildings, structures or parking spaces will be allowed in setbacks. Driveways proposed to be placed inside of rear setbacks shall be subject to the granting of a Special Exception as provided for in Section 3.43 of this ordinance. Setbacks may be reduced to as little as one foot by special exception provided that the proposed improvement abuts an unbuildable lot of record. In no event will any dedicated or publicly owned right-of-way be construed as an unbuildable lot of record."

*[Explanation of Amendment. This amendment makes clear that no building shall occur on a setback, except for small sheds which are provided for in the Residential A Zone only, at Section 4.01 C 2 (d).]*

**ARTICLE #5** Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board of the Town of Gorham as follows:

Amend Section 4.02 by deleting "4.02 A 2. Manufactured Housing, not to exceed one unit per lot." and renumbering the succeeding subsections as necessary.

Amend Section 4.01 by adding the following to Section 4.01 A as a permitted use. "Manufactured Housing, not to exceed one unit per lot."



# TOWN MEETING MINUTES MARCH 11, 2003

[Explanation of Amendments. The first amendment removes manufactured housing from Residential B and the second amendment permits manufactured housing as defined in Section 3.26 as a residential use in Residential A, Commercial A and Commercial B.]

Glen Eastman: I so move on Article 1 through 5 as presented. Seconded by William Jackson. Voted in the affirmative and declared a vote.

All the other warrant articles were dispensed with until the Annual Town Meeting scheduled for 7:00-pm at the Gorham High School Gymnasium.

SUPERVISORS OF THE CHECKLIST	BALLOT CLERKS/GORHAM
Carol Goulet	Madeline Berry
Madeline Wentworth	M. Virginia Doherty
	Lucille Gleason
	Diane Nadeau

Lee F. Carroll Moderator	BALLOT CLERKS/CASCADE
Grace E. LaPierre, Town Clerk	Laurent Nault
Patricia Bizier, Deputy Town Clerk	Adelina Dwyer
Margaret Dalphonse, Moderator/Cascade	Jennie Robert
Doris Therrien, Deputy Town Clerk/Cascade	Florence Pike

Election results are attached to the following Town Meeting minutes.  
Results of Article 2, 3, 4, and 5 are as follows:

Article 2. Results of this article were: YES - 351; NO - 154; Article 2 was passed.

Article 3. Results of this article were: YES - 369; NO - 133; Article 3 was passed.

Article 4. Results of this article were: YES - 320; NO - 166; Article 4 was passed.

Article 5. Results of this article were: YES - 335; NO - 153; Article 5 was passed.

Moderator Carroll called the Annual Town Meeting to order at 7:10 pm at the Gorham High School Gymnasium by giving the results of the election

and Articles 2 through 5. Moderator Carroll then proceeded to explain the rules of order and the "card" system.

**ARTICLE #6** To see if the Town will vote to raise and appropriate the sum of \$2,878,477.00 for the general Town operations and charges.

General Government	\$767,959.00
Public Safety	\$894,109.00
Highways, Streets & Bridges	\$557,397.00
Sanitation/Recycling	\$326,824.00
Health Purposes	\$ 1,551.00
Welfare	\$ 15,000.00
Recreation, Parks	\$150,364.00
Information Booth	\$ 9,553.00
Conservation Commission	\$ 100.00
Patriotic Purposes	\$ 9,800.00
Debt Purposes	\$145,820.00
Total	\$2,878,477.00

(Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Michael Waddell: I so move on Article 6 as presented. Seconded by Yves Zorino.

Bruce Lary: I just want to present a few facts that the townspeople of Gorham might not have been aware. That since 1998 the town warrant has been over-budgeted by \$200,000.00. This amount represents \$1.00 on your tax rate. He then went on to explain this scenario. His whole statement was just to make townspeople aware of the facts. No action was taken on this statement.

Michael Waddell and William Jackson then went on to explain all the allegations and just what the meaning of overlay represented.

After much discussion, the Moderator called for the vote. Article 6 was voted in the affirmative and declared a vote.

**ARTICLE #7** To see if the Town will vote to ratify the terms of the collective bargaining agreement reached between the Board of Selectmen and AFSCME - Local 3657 Police Employees, which calls for wage adjustments during fiscal year 2003 and to raise and appropriate the sum of

## TOWN MEETING MINUTES MARCH 11, 2003

\$15,420.67 for this purpose. Such sum to be distributed in accordance with the agreement as follows:

Police Department	\$ 9,254.52
Dispatch	\$ 4,198.48
Life & Disability	\$ 258.57
FICA	\$ 260.31
Medicare Tax	\$ 195.07
NH Retirement	\$ 953.80
Worker's Comp	\$ 299.92
Total	\$ 15,420.67

(Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Yves Zornio: I so move on Article 7 as presented. Seconded by Glen Eastman.

Article 7 was voted in the affirmative and declared a vote.

**ARTICLE #8** To see if the Town will vote to raise and appropriate the sum of \$433,180.00 for the operation of the Sewer Department. (Recommended by the Water & Sewer Commission. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

David Murphy: I so move on Article 8 as presented. Seconded by Mary Boisselle. Article 8 was voted in the affirmative and declared a vote.

**ARTICLE #9** To see if the Town will vote to raise and appropriate the sum of \$381,515.00 for the operation of the Water Department. (Recommended by the Water & Sewer Commission. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

David Murphy: I so move on Article 9 as presented. Seconded by Kurt Johnson. Article 9 was voted in the affirmative and declared a vote.

**ARTICLE #10** To see if the Town will vote to raise and appropriate the sum of \$5,200.00 for the purchase of 10.4 +/- acres of land located adjacent to the Gorham Airport at Tax Map R4-Lot 5 for the protection of the ground water source. This land will be added to and become a part of Tax Map U7-Lot 62 which is Town of Gorham property managed by the Gorham Water Department. This amount to come from the Water Capital Reserve Fund, and no amount to be raised from general taxation.

David Murphy: I so move on Article 10 as presented. Seconded by Mary Boisselle. Voted in the affirmative and declared a vote.

**ARTICLE #11** To see if the Town will vote to discontinue the following Capital Reserve Fund:  
Revaluation/Assessment Capital Reserve Fund, \$25.82  
The balance to be transferred with accumulated interest to the date of withdrawal to the General Fund. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Article 11 as presented. Seconded by Michael Waddell. Voted in the affirmative and declared a vote.

**ARTICLE #12** To see if the Town will vote to raise and appropriate the sum of \$85,000.00 for the replacement of the Salt Shed at the Public Works Garage. This amount to come from the unreserved fund balance at December 31, 2002 (surplus), and no amount to be raised from general taxation. This is a non-lapsing warrant article. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Michael Waddell: I so move on Article 12 as presented. Seconded by Yves Zornio. Voted in the affirmative and declared a vote.

**ARTICLE #13** To see if the Town will vote to raise and appropriate the sum of \$70,000.00 for the insulation and repair of the roof at the Main Fire Station. This amount to come from the unreserved fund balance at December 31, 2002 (surplus), and no amount to be raised from general taxation. This is a non-lapsing warrant article. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Yves Zornio: I so move on Article 13 as presented. Seconded by Glen Eastman. Voted in the affirmative and declared a vote.

**ARTICLE #14** To see if the Town will vote to raise and appropriate the sum of \$450,000.00 to be added to the Town Hall Renovation Capital Reserve Fund as previously established. This amount to come from the unreserved fund balance at December 31, 2002 (surplus), and no amount to be raised from general taxation. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)



## TOWN MEETING MINUTES MARCH 11, 2003

Glen Eastman: I so move on Article 14 as presented. Seconded by Michael Waddell.

Bill Jackson: There is \$70,727.00 left in this capital reserve. After talking with the architects, we need upwards of \$1,000,000.00 to repair the Town Hall. They also recommended we start on the second floor with the theater so that the townspeople could enjoy it.

Article 14 was then voted on in the affirmative and declared a vote.

**ARTICLE #15** To see if the Town will vote to raise and appropriate the sum of \$50,000.00 for the purpose of highway and sidewalk asphalt repaving and curbing projects. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Michael Waddell: I so move on Article 15 as presented. Seconded by Yves Zornio. Voted in the affirmative and declared a vote.

Selectman Zornio requested that we combine Articles 16 & 17. Everyone was in favor.

**ARTICLE #16** To see if the Town will vote to raise and appropriate the sum of \$94,265.00 for the operation of the Gorham Public Library. (Recommended by the Library Trustees. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

**ARTICLE #17** To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Library Maintenance Capital Reserve Fund as previously established. (Recommended by the Library Trustees. Recommended by the Budget Committee. Recommended by the Board of Selectmen)

Yves Zornio: I so move on Article 16 & 17 as presented. Seconded by Glen Eastman. Voted in the affirmative and declared votes.

**ARTICLE #18** To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to be added to the Special Insurance Reserve Account as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Article 18 as presented. Seconded by

Michael Waddell. Voted in the affirmative and declared a vote.

**ARTICLE #19** To see if the Town will vote to raise and appropriate the sum of \$118,240.00 as Gorham's share of the Androscoggin Valley Regional Disposal District budget for fiscal 2003. This amount is the Town's prorated share based upon 2002 solid waste tonnage. The District's 2003 net budget is \$1,548,630.00. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Yves Zornio: I so move on Article 19 as presented. Seconded by Michael Waddell. Voted in the affirmative and declared a vote.

**ARTICLE #20** To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for the purpose of funding Home Health Care Services. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Article 20 as presented. Seconded by Michael Waddell. Voted in the affirmative and declared a vote.

Selectmen then requested to combine Articles 21 & 22. All in favor.

**ARTICLE #21** To see if the Town will vote to raise and appropriate the sum of \$38,000.00 to be added to the Fire Truck Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #22** To see if the Town will vote to raise and appropriate the sum of \$25,000.00 to be added to the Fire Equipment Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Michael Waddell: I so move on Articles 21 & 22 as presented. Seconded by Yves Zornio. Both voted in the affirmative and declared votes.

**ARTICLE #23** To see if the Town will vote to raise and appropriate the sum of \$25,500.00 to be added to the Town Building Repairs Capital Reserve Fund previously established and further to amend the title of said fund to *Town Building Purchase & Repairs*, and to amend the purpose of said capital reserve fund to repairing, renovating or making additions to Town-owned buildings and to fund the purchase of land and buildings in



## TOWN MEETING MINUTES MARCH 11, 2003

accordance with RSA 41:14-c per Article 10, March 12, 2002. (2/3 majority vote required.) (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Yves Zornio: I so move on Article 23 as presented. Seconded by Glen Eastman. Our Town Manager, Bill Jackson then proceeded to explain the article. Being no significant discussion the Moderator called for the vote which was to be a standing vote and had to be at least a 2/3 thirds majority. The results were as follows: **YES - 147; NO - 0**. Being no opposition, the article was declared a vote.

The Selectmen then requested that Articles 24 – 27 be combined. All in favor.

**ARTICLE #24** To see if the Town will vote to raise and appropriate the sum of \$12,000.00 to be added to the Ambulance Replacement Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #25** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Dredging Maintenance General Fund Expendable Trust. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #26** To see if the Town will vote to raise and appropriate the sum of \$25,000.00 to be added to the Jintown Road Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #27** To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be added to the Assessing Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Articles 24, 25, 26, & 27 as presented. Seconded by Michael Waddell. All were voted in the affirmative and declared votes.

**ARTICLE #28** To see if the Town will vote to raise and appropriate the sum of \$3,500.00 for the purpose of covering the expense for the East Milan Landfill Closure. (Recommended by the Board of Selectmen.

Recommended by the Budget Committee)

Michael Waddell: I so move on Article 28 as presented. Seconded by Yves Zornio.

Norman Demers: How much longer do we have to pay? Bill Jackson informed us that we would be paying on this for the next forty (40) years. This portion is the towns' fee for monitoring to make sure the closure is successful.

No more questions or comments, the Moderator called for the vote. Voted in the affirmative and declared a vote.

The Moderator then asked for a vote to combine Articles 29, 30, 31 & 32. No opposition, it was declared a vote.

**ARTICLE #29** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Recreation Van Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #30** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Fuel Tank Replacement Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #31** To see if the Town will vote to raise and appropriate the sum of \$30,000.00 to be added to the Highway Heavy Equipment Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #32** To see if the Town will vote to raise and appropriate the sum of \$22,500.00 to be added to the Solid Waste/Recycling Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Yves Zornio: I so move on Articles 29, 30, 31 & 32 as presented. Seconded by Glen Eastman.

Being no major discussion, the Moderator called for the vote. Articles 29, 30, 31 & 32 were voted in the affirmative and declared votes.

## TOWN MEETING MINUTES MARCH 11, 2003

**ARTICLE #33** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for the purpose of rewriting and updating the Gorham Master Plan as required by RSA 674:1. This will be a non-lapsing article per RSA 32:3, VI and will not lapse until the Master Plan is completed or in five years, whichever is less. (Recommended by the Planning Board. Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Article 33 as presented. Seconded by Michael Waddell.

An explanation was given by Town Manager Bill Jackson, as well as, Michael Waddell our selectman who represents the Town on the Planning Board. The town has hired Jeff Taylor, who was with the Office of State Planning and has now opened his own consulting firm. He will oversee the completion of our Master Plan.

The Moderator then called for the vote. Voted in the affirmative and declared a vote. Proceeded to combine Articles 34 & 35.

**ARTICLE #34** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Recreation Maintenance Capital Reserve Fund as previously established. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #35** To see if the Town will vote to raise and appropriate the sum of \$28,000.00 for the purpose of purchasing a new police cruiser. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Michael Waddell: I so move on Articles 34 & 35 as presented. Seconded by Yves Zornio. Voted in the affirmative and both were declared votes. Proceeded to combine Articles 36 & 37.

**ARTICLE #36** To see if the Town will vote to raise and appropriate the sum of \$2,000.00 for the purpose of purchasing Flags to be placed at the Veteran's Memorial on the Common. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

**ARTICLE #37** To see if the Town will vote to raise and appropriate the

sum of \$10,000.00 to be added to the Health Insurance Maintenance Trust as previously established. (Recommended by the Budget Committee. Recommended by the Board of Selectmen)

Yves Zornio: I so move on Articles 36 & 37 as presented. Seconded by Glen Eastman. Both articles were voted in the affirmative and declared votes. Proceeded to combine Articles 38 & 39.

**ARTICLE #38** To see if the Town will vote to raise and appropriate the sum of \$2,900.00 for the purpose of supporting the Community Action Program. (By petition Amanda Becker and others)

**ARTICLE #39** To see if the Town will vote to raise and appropriate \$5,000.00 for the purpose of supporting the Juvenile Court Diversion Program. (Recommended by the Board of Selectmen. Recommended by the Budget Committee)

Glen Eastman: I so move on Articles 38 & 39 as presented. Seconded by Michael Waddell.

Debra Walsh: I am here to represent the Community Action Program. She went on to explain what the \$2,900.00 would cover.

Norman Demers: It was my understanding from last years vote, that whoever presents a petition must be present to represent this petition/article in order for this body to vote on it. Otherwise, I feel that these petition articles should be passed over.

William Jackson: I must explain that this was my error. When I am writing up the warrant, I take the top name on the petition for presentation plus others. However, it was my understanding along with the Budget Committee, that a person representing the organization for which this money would be forwarded to, must be present at this meeting as well as the Budget Committee meetings. This is why we have asked Ms. Walsh to be present here tonight to explain what Community Action Program is requesting.

Being no further discussion, the Moderator called for the vote. Articles 38 & 39 were both voted in the affirmative and declared votes.

**ARTICLE #40** To see if the Town will vote to raise and appropriate the



## TOWN MEETING MINUTES MARCH 11, 2003

sum of \$10,618.00, for the support of Tri-County CAP, Inc.-North Country Elderly Programs (\$1,518.00 for the Senior Meals Program and \$9,100.00 for the Senior Wheels Program). (By petition Mary Lavasseur and others) (Not Recommended by the Board of Selectmen. Not Recommended by the Budget Committee)

Steve Fiske: I make a motion that the Town vote to raise and appropriate the sum of \$2,700.00 for the support of Tri-County CAP-North Country Elderly Program (\$1,518.00 for Senior Meal Program and \$1,182.00 for the Senior Wheels Program). Seconded by Glen Eastman.

Kathy Nason: I am here this evening representing Tri-County CAP. Nothing has been changed from the past and other towns, Whitefield, Milan, Pittsburg, North Stratford for example, are supporting this program. We do get federal funding from other sources, but this does not cover all the costs for providing this need. This is why we are asking the towns to help support these programs.

After much discussion, the Moderator called for the vote as presented. Article 40 in the amount of \$2,700.00 was voted in the affirmative and declared a vote.

**ARTICLE #41** To see if the Town will vote to raise and appropriate the sum of \$1,500.00 for the support of the Gorham Historical Society. (By petition Donald Provencher and others.)

David Murphy: I so move on Article 41 as presented. Seconded by Jean Lary. Voted in the affirmative and declared a vote.

**ARTICLE #42** To see if the Town will vote to raise and appropriate the sum of \$2,895.00, which represents \$1.00 per capita, for the support of emergency and outpatient mental health services provided by the Androscoggin Valley Mental Health Center. (By petition Michele Santy and others)

Michael Waddell: I so move on Article 42 as presented. Seconded by Yves Zornio. Voted in the affirmative and declared a vote.

**ARTICLE #43** To hear any reports of any Town Officers, Agents, and Committees heretofore chosen and to pass any votes related thereto.

Yves Zornio: I make a motion to accept the town report as written. Seconded by Michael Waddell. Voted in the affirmative and declared a vote.

**ARTICLE #44** To transact any other business that may legally come before the meeting.

Mary Jane Jordan: Last year we voted through Article 4, which had to do with a petition for layout of a portion of a private road known as Spring Road for use as a public road. Can you tell me what has been done?

Bill Jackson: The first part of this article had to do with surveying and boundary lines and to see how the Town would do the turn around at the end of the road. Yesterday I received the final bill from York Land Services, as the survey has been completed. Now we will proceed with getting in contact with the landowners for right-of-way distance to be sure we have enough room for snowplowing and drainage. After this is completed, we will then proceed to set the road up with gravel and completion.

Yves Zornio: I would like us to recognize a gentleman who has been involved with town politics since 1963. His first position was with the Budget Committee. I feel after forty years of dedicated service we all should give David W. Murphy a round of applause. (A standing ovation was given.)

William Jackson: I have two items to bring to you. The Selectmen felt it was better to bring these items up as new business instead of warrant articles. All we need is a show of hands whether you are in favor or not of these petitions. Then I will forward on to these organizations your preference.

The first petition is from LCHIP (Land Community Heritage Investment Program). Governor Benson has approved cutting funding for some organizations, and LCHIP is one of those organizations. This group gives grant money for natural, cultural, and historical resources. Bill then read the resolution that LCHIP has proposed.

The Moderator then called for a vote of hands. The majority was in favor of support this resolution.

The second resolution was for health insurance and the rising costs. We



# TOWN MEETING MINUTES MARCH 11, 2003

feel that everyone should receive high quality care and the federal government, as well as all other responsible government agencies, should make a responsible and fair contribution to help finance the health care system to see that high quality care is cost efficient to eliminate the high rising cost of health care.

The Moderator called for a vote of hands on this resolution as well. Voted in the affirmative and declared a vote.

William Jackson: I make a motion to adjourn. Seconded by Jean Lary. Voted in the affirmative and declared a vote. Moderator then adjourned the 2003 Town Meeting at 9:45 pm.

Respectfully submitted,



Grace E. LaPierre  
Town Clerk

## TOWN ELECTION RESULTS

### FOR SELECTMAN (For 3 Years)

Glen E. Eastman	336
Bruce S. Lary	99
Mark C. St. Germaine	97

### FOR WATER & SEWER COMMISSIONER (For 3 Years)

Roger G. Goulet	501
Chris Gilbert	1 Write In
Bruce Lary	1 Write In

### FOR TREASURER (For 3 Years)

Donald King	456
Sue Mortenson	1 Write In
Roger Guilmette	1 Write In

Karl Daisey	1 Write In
Allen Joe Rodgers	1 Write In
Rod Ross	1 Write In
Diane Nadeau	1 Write In
Peter Dupont	1 Write In
Alfred Provencher	1 Write In
Daniel Marcou	1 Write In

### FOR LIBRARY TRUSTEE (For 3 Years)

Paul R. Robitaille	484
Heather Reid	2 Write In
Denise Vallee	1 Write In
Diane Nadeau	1 Write In

### FOR TRUSTEE OF TRUST FUNDS (For 3 Years)

Dorothy Ferrante	3 Write In
Ted Miller	3 Write In
Dennis Pednault	2 Write In
Donald King	2 Write In
Denise Vallee	2 Write In
Patricia Lapointe	2 Write In
Mark St. Germaine	2 Write In
John M. LaPierre	1 Write In
John Losier	1 Write In
Betty Drew	1 Write In
Edward Drew	1 Write In
Donald Provencher	1 Write In
Glen Eastman	1 Write In
Dan Lapointe	1 Write In
Grace LaPierre	1 Write In
Rod Ross	1 Write In
George Valliere	1 Write In
Marie Andrews	1 Write In
Lisa Sankiw	1 Write In
Alfred Provencher	1 Write In
David Murphy	1 Write In

### BUDGET COMMITTEE MEMBER (For 1 Year)

Reuell A. Leavitt	468
Daniel Marcou	1 Write In

# TOWN MEETING MINUTES MARCH 11, 2003

Jennifer Lapointe	1 Write In
Rod Ross	1 Write In
Grace LaPierre	1 Write In
Allen Jo Rodgers	1 Write In
Ralph Chapman	1 Write In

## BUDGET COMMITTEE MEMBERS (For 3 Years)

### Vote for Three

David W. Murphy	410
John E. Losier	342
Stephen Grone	10 Write In
Bruce Lary	5 Write In
Dennis Pednault	3 Write In
John Useareu	3 Write In
Mark St. Germaine	3 Write In
Glen Eastman	3 Write In
Ted Lapointe	2 Write In
Ann Hill	2 Write In
Steve Fiske	2 Write In
Patricia Lapointe	2 Write In
Ted Miller	2 Write In
Donald Provencher	2 Write In
John LaPierre	2 Write In
Donald King	2 Write In
Jeffrey Stewart	1 Write In
Reuell Leavitt	1 Write In
Ed Drew	1 Write In
Donald Lamontagne	1 Write In
Donna Goodrich	1 Write In
Germaine Jackson	1 Write In
Frank Bruni	1 Write In
Chad Miller	1 Write In
Shawn Costine	1 Write In
Jennifer Lapointe	1 Write In
Denise Vallee	1 Write In
Laurent Nault	1 Write In
Samuel Daisey	1 Write In
Paul Robitaille	1 Write In

John Piattoni	1 Write In
Craig Burcalow	1 Write In
Dennis Therrien	1 Write In
Tad Michaud	1 Write In
John Losier	1 Write In
Peter Dupont	1 Write In
Robert Cote	1 Write In
Christine Legendre	1 Write In
Wayne Flynn	1 Write In
Chris Gilbert	1 Write In
Jan Lary	1 Write In
Wallace Corrigan	1 Write In
Fred Corrigan	1 Write In
Rod Ross	1 Write In

## PLANNING BOARD (For 3 Years) - Vote for Two

John E. Losier	297
John Useareu	268
Bruno Janicki	261
Reuell Leavitt	2 Write In
Michael Waddell	2 Write In
John M. LaPierre	1 Write In
Glen Eastman	1 Write In
Ted Miller	1 Write In
John Croteau	1 Write In
George Valliere	1 Write In
Wallace Corrigan	1 Write In
Mark St. Germaine	1 Write In
Dennis Pednault	1 Write In
Robert Robitaille	1 Write In
Jennifer Lapointe	1 Write In

TOTAL BALLOTS CAST - 549

## TAX COLLECTOR'S REPORT

For the Municipality of GORHAM Year Ending 2003

## DEBITS

UNCOLLECTED TAXES- BEG. OF YEAR*		Levy for Year of this Report	2002	PRIOR LEVIES (PLEASE SPECIFY YEARS)
Property Taxes	#3110	xxxxxx	328,575.28	
Resident Taxes	#3180	xxxxxx	-0-	
Land Use Change	#3120	xxxxxx	-0-	
Yield Taxes	#3185	xxxxxx	-0-	
Excavation Tax @ \$.02/yd	#3187	xxxxxx	-0-	
Utility Charges	#3189	xxxxxx	-0-	
		xxxxxx		

## TAXES COMMITTED THIS YEAR

Property Taxes	#3110	6,211,477.49	-0-
Resident Taxes	#3180	-0-	-0-
Land Use Change	#3120	-0-	-0-
Yield Taxes	#3185	-0-	16,355.97
Excavation Tax @ \$.02/yd	#3187	-0-	-0-
Utility Charges Boat Tax	#3189	2,627.44	-0-
Activity Tax/Gravel Yield		-0-	711.56

## OVERPAYMENT:

Property Taxes	#3110	-0-	67.38
Resident Taxes	#3180	-0-	-0-
Land Use Change	#3120	-0-	-0-
Yield Taxes	#3185	-0-	-0-
Excavation Tax @ \$.02/yd	#3187	-0-	-0-
Interest - Late Tax	#3190	5,605.14	19,366.41
Resident Tax Penalty	#3199	-0-	-0-
<b>TOTAL DEBITS</b>		<b>\$,219,710.07</b>	<b>\$,365,076.60</b>

\*This amount should be the same as the last year's ending balance. If not, please explain.

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3197

## TAX COLLECTOR'S REPORT

For the Municipality of GORHAM Year Ending 2003

## CREDITS

REMITTED TO TREASURER	Levy for this Year 2003	2002	PRIOR LEVIES (PLEASE SPECIFY YEARS)
Property Taxes	5,782,687.67	324,527.50	
Resident Taxes	-0-	-0-	
Land Use Change	-0-	-0-	
Yield Taxes	-0-	16,355.97	
Interest (include lien conversion)	5,605.14	19,366.41	
Penalties	950.00	1,236.72	
Excavation Tax @ \$.02/yd	-0-	-0-	
Utility Charges Boat Tax	2,627.44	-0-	
Conversion to Lien (principal only)	-0-	-0-	
Activity Tax/Gravel Yield	-0-	711.56	
<b>DISCOUNTS ALLOWED</b>			
<b>ABATEMENTS MADE</b>			
Property Taxes	2,658.75	2,878.43	
Resident Taxes	-0-	-0-	
Land Use Change	-0-	-0-	
Yield Taxes	-0-	-0-	
Excavation Tax @ \$.02/yd	-0-	-0-	
Utility Charges	-0-	-0-	
<b>CURRENT LEVY DEEDED</b>			
<b>UNCOLLECTED TAXES -</b>	<b>END OF YEAR #1080</b>		
Property Taxes	425,181.07	-0-	
Resident Taxes	-0-	-0-	
Land Use Change	-0-	-0-	
Yield Taxes	-0-	-0-	
Excavation Tax @ \$.02/yd	-0-	-0-	
Utility Charges	-0-	-0-	
<b>TOTAL CREDITS</b>	<b>\$,219,710.07</b>	<b>\$,365,076.60</b>	<b>\$</b>



# TAX COLLECTOR'S REPORT

TOWN CLERK'S REPORT

For the Municipality of GOREHAM Year Ending 2003

## DEBITS

	Last Year's Levy 2002	2001	PRIOR LEVIES 2000 (PLEASE SPECIFY YEARS)	1999 - 1994
Unredeemed Liens Balance at Beg. of Fiscal Year		70,547.77	57,094.30	38,157.09
Liens Executed During Fiscal Year	76,312.70	-0-	-0-	-0-
Interest & Costs Collected (AFTER LIEN EXECUTION)	1,009.36	6,049.74	9,114.97	6,806.97
<b>TOTAL DEBITS</b>	\$ 77,322.06	\$ 76,597.51	\$ 66,209.27	\$ 44,964.06

## CREDITS

	Last Year's Levy 2002	2001	PRIOR LEVIES 2000 (PLEASE SPECIFY YEARS)	1999 - 1994
REMITTED TO TREASURER:				
Redemptions	19,273.77	34,050.10	28,718.94	25,196.86
Interest & Costs Collected (After Lien Execution)	1,009.36	6,049.74	9,114.97	6,806.97
Abatements of Unredeemed Taxes	-0-	-0-	-0-	-0-
Liens Deeded to Municipality	-0-	-0-	-0-	-0-
Unredeemed Liens Balance End of Year	57,038.93	36,497.67	28,375.36	12,960.23
<b>TOTAL CREDITS</b>	\$ 77,322.06	\$ 76,597.51	\$ 66,209.27	\$ 44,964.06

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a)? Yes

TAX COLLECTOR'S SIGNATURE Grace E. LaPierre DATE 1/21/04

MS-61  
Rev. 08/02

For year ended December 31, 2003

## Collected during 2003:

Auto Permits (4,109 issued) \$526,617.00  
Dog Licenses & Fines 2,918.00  
Title Certificates 1,700.00  
U.C.C. Filings 1,826.00  
Certified Birth, Death & Marriage Copies 700.00  
Marriage Licenses 1,395.00  
Filing Fees 5.00

## Total Debits

\$535,161.00

## Remitted to Treasurer during 2003:

Auto Permits \$526,617.00  
Dog Licenses & Fines 2,918.00  
Title Certificates 1,700.00  
U.C.C. Filings 1,826.00  
Certified Birth, Death & Marriage Copies 700.00  
Marriage Licenses 1,395.00  
Filing Fees 5.00

## Total Credits

\$535,161.00

January 19, 2004

Date

Grace E. LaPierre  
Grace E. LaPierre, Town Clerk

# TREASURER'S REPORT

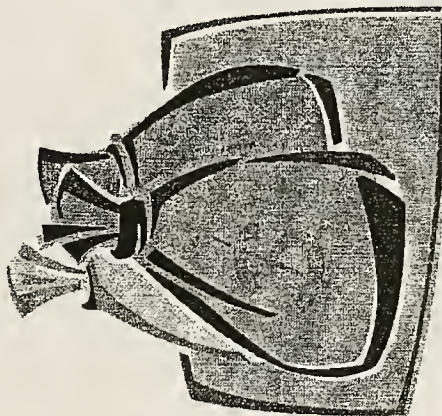
Balance as of Jan 01, 2003	\$2,991,551.85	
Total Receipt to Date	9,431,797.25	
Available -		\$12,423,349.10
Less Manifest		9,145,189.68
Balance as of Dec 31, 2003		\$3,278,159.42
Account Balances:		
Investment Account		\$3,265,541.48
Payroll Account		12,617.94
Balance		\$3,278,159.42

I hereby certify that the above is a correct statement of the transactions of the treasurer for the year 2003.

1/15/2004

Date

Donald H. King, Treasurer



## 4<sup>TH</sup> OF JULY COMMITTEE

Beginning Balance, January 1, 2003

### Income:

Chamber of Commerce/Sponsor	500.00
Knights of Columbus/Sponsor	500.00
American Legion Post 82/Sponsor	500.00
Town of Gorham/Fireworks	7,000.00
Ads 4 <sup>th</sup> of July Program	2,455.00
Berlin City Bank Interest	10.55
Miller Amusements	6,681.00
Donation by Gallus & Green	50.00
Banners	239.98

Total Income for 2003

Total Assets

17,936.53  
\$24,424.20

### Expenses:

United States Post Office	284.00
Sun World Printing	1,436.00
Sherry Anderson Fireworks	8,300.00
7 <sup>th</sup> Street Graphics	21.00
Northwoods Drum & Bugle Corp	1,200.00
Water and Sewer Department	50.62
Gorham House Florist	45.90
Abbott Tent Rental	525.00
Caron Building Center	45.08
Banners	111.45
Albrite Signs	90.00
Michael Lary	300.00
Aerial Alger	25.00
Awards & Trophies	783.93
Pair of Aces	400.00
Berlin Jazz Band	400.00
Bill Adams & Denise Doucette	400.00
Zingo Zingo Generic Jug Band	400.00
Tod Royce Band	400.00

Total Expenses

-15,217.98

Ending Balance, Dec 31, 2003

9,206.22

Darrell Bernier, Treasurer

# The Mercier Group

a professional corporation

## INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

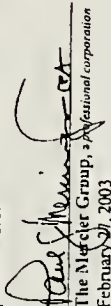
To the Members of the Board of Selectmen  
Town of Gorham  
Gorham, New Hampshire

In planning and performing our audit of the Town of Gorham for the year ended December 31, 2002, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or record keeping practices. In these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

  
The Mercier Group, a professional corporation  
February 27, 2003

# The Mercier Group

a professional corporation

## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the Board of Selectmen  
Town of Gorham  
Gorham, New Hampshire

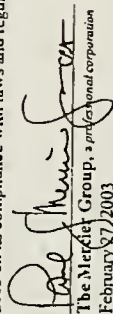
We have audited the accompanying general-purpose financial statements of the Town of Gorham as of and for the year ended December 31, 2002 as listed in the table of contents. These financial statements are of and responsibility of management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards that are generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Gorham, as of December 31, 2002, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was performed for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The accompanying schedule of expenditures of federal awards as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit organizations*, and other schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued a report dated February 27, 2003 on our consideration of the Town of Gorham's internal control structure and a report dated February 27, 2003 on its compliance with laws and regulations.

  
The Mercier Group, a professional corporation  
February 27, 2003



## EXHIBIT A

## TOWN OF GORHAM, NEW HAMPSHIRE

## Combined Balance Sheet - All Fund Types

December 31, 2002

All amounts are expressed in American Dollars

All amounts are expressed in American Dollars

	Governmental Fund Types			Fiduciary Fund Types Trust And Agency	Account General Fixed Assets	Account General Long-Term Debt	Totals <i>(Money and/or Value)</i>
	General	Special Revenue	Capital Projects				
ASSETS							
Assets							
Cash and Equivalents	2,969,571	1,929					2,971,500
Investments	21,981			1,814,938			1,856,919
Receivables, net of allowances for uncollectibles							
Taxes	249,620						249,620
Accounts	14,025	21,988					36,013
Intergovernmental		48,405	147,448				195,853
Interfund Receivable		936,041	1,332				937,373
Prepaid Items		5,950					5,950
Fixed Assets					10,110,943		10,110,943
Other Debits							
Amount To Be Provided For Retirement of General Long-Term Debt						1,317,784	1,317,784
	3,255,197	1,014,313	148,780	1,834,938	10,110,943	1,317,784	17,681,955
LIABILITIES AND EQUITY							
Liabilities							
Accounts Payable	41,315						41,315
Intergovernmental Payable	1,053,643						1,053,643
Interfund Payable	733,368	53,893	148,780	1,332			937,373
Agency Deposits				330,235			330,235
Deferred Revenues	10,677						10,677
General Obligation Debt Payable						1,245,000	1,245,000
Capital Leases Payable						46,821	46,821
Compensated Absences Payable						25,963	25,963
	1,839,003	53,893	148,780	331,567		1,317,784	3,691,027
Equity							
Investment in General Fixed Assets					10,110,943		10,110,943
Fund Balances							
Reserved for Endowments				88,699			88,699
Reserved for Encumbrances	19,008						19,008
Reserved for Special Purposes		257,439		1,414,672			1,672,111
Unreserved		702,981					702,981
Designated for Special Purposes	1,397,186						1,397,186
Undesignated	1,416,194	960,420		1,503,371	10,110,943		13,990,928
	3,255,197	1,014,313	148,780	1,834,938	10,110,943	1,317,784	17,681,955

See accompanying notes to the financial statements

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## TOWN OF GORHAM, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
All Governmental Fund Types and Expendable Trust Funds

For the Year Ended December 31, 2002

All amounts are expressed in American Dollars

	Governmental Fund Types			Fiduciary Fund Type	Totals
	General	Special Revenue	Capital Projects	Expendable Trusts	(Nonvoting Only)
<b>Revenues</b>					
Taxes	2,546,894				2,546,894
Licenses and Permits	524,102				524,102
Intergovernmental	449,669	255,295	302,616		1,007,580
Charges for Services	288,643	842,699			1,131,342
Miscellaneous	100,861	139,802	13,876	35,386	289,925
Other Financing Sources					
Operating Transfers In	150,669	94,681	106,038	418,205	769,593
	4,060,838	1,332,477	422,530	453,591	6,269,436
<b>Expenditures</b>					
Current					
General Government	703,057			1,455	704,512
Public Safety	790,023	45,610			835,633
Highways and Streets	469,715				469,715
Sanitation	408,007	314,272			722,279
Water Distribution & Treatment		274,234			274,234
Health	25,986				25,986
Welfare	16,484				16,484
Culture and Recreation	138,140	93,456			231,596
Conservation		33,100			33,100
Economic Development		184,259			184,259
Debt Service	145,495				145,495
Capital Outlay	81,472		422,530	350,429	854,431
Other Financing Uses					
Operating Transfers Out	359,681	298,700		110,022	768,403
	3,138,060	1,243,631	422,530	461,906	5,266,127
<b>Excess(Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>					
	922,778	88,846		(8,315)	1,003,309
<b>Fund Balances - January 1</b>	493,416	871,574		1,421,401	2,786,391
<b>Fund Balances - December 31</b>	1,416,194	960,420		1,413,086	3,789,700

See accompanying notes to the financial statements

## EXHIBIT C

## TOWN OF GORHAM, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual (Budgetary Basis) - All Governmental Fund Types with Annual Budgets

## General Fund

For the Year Ended December 31, 2002

All amounts are expressed in American Dollars

	General Fund			Special Revenue Funds				Totals	
	Variance			Variance				(Memorandum Only)	
	Budget	Actual	Favorable (Unfavorable)	Budget	Actual	Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues									
Taxes	1,549,121	2,546,894	997,773				1,549,121	2,546,894	997,773
Licenses and Permits	476,700	524,102	47,402				476,700	524,102	47,402
Intergovernmental	428,396	449,669	21,273	213,777	255,295	41,518	642,173	704,964	62,791
Charges for Services	217,500	288,643	71,143	793,238	842,699	49,461	1,010,738	1,131,342	120,604
Miscellaneous	107,344	100,861	(6,483)		139,802	139,802	107,344	240,663	133,319
Other Financing Sources									
Operating Transfers In	149,621	150,669	1,048	103,270	94,681	(8,589)	252,891	245,350	(7,541)
Expenditures	2,928,682	4,060,838	1,132,156	1,110,285	1,332,477	222,192	4,038,967	5,393,315	1,354,348
Current									
General Government	765,919	660,912	105,007				765,919	660,912	105,007
Public Safety	770,187	790,023	(19,836)	78,870	45,610	33,260	849,057	835,633	13,424
Highways and Streets	527,077	469,715	57,362				527,077	469,715	57,362
Sanitation	442,974	411,507	31,467	419,264	314,272	104,992	862,238	725,779	136,459
Water Distribution & Treatment				355,119	274,234	80,885	355,119	274,234	80,885
Health	22,346	25,986	(3,640)				22,346	25,986	(3,640)
Welfare	15,000	16,484	(1,484)				15,000	16,484	(1,484)
Culture and Recreation	162,014	145,940	16,074	105,087	93,456	11,631	267,101	239,396	27,705
Conservation				540,560	33,100	507,460	540,560	33,100	507,460
Economic Development				184,259	184,259		184,259	184,259	
Debt Service	149,495	145,495	4,000				149,495	145,495	4,000
Capital Outlay	81,400	50,490	30,910				81,400	50,490	30,910
Other Financing Uses									
Operating Transfers Out	368,270	359,681	8,589	298,700	298,700		666,970	658,381	8,589
Excess(Deficiency) of Revenues and Other	3,304,682	3,076,233	228,449	1,981,859	1,243,631	738,228	5,286,541	4,319,864	966,677
Financing Sources Over (Under) Expenditures	(376,000)	984,605	1,360,605	(871,574)	88,846	960,420	(1,247,574)	1,073,451	2,321,025
Undesignated Fund Balances - January 1	412,581	412,581		871,574	871,574		1,284,155	1,284,155	
Undesignated Fund Balances - December 31	36,581	1,397,186	1,360,605		960,420	960,420	36,581	2,357,606	2,321,025

See accompanying notes to the financial statements

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Calendar Year 2003

Report of Income:

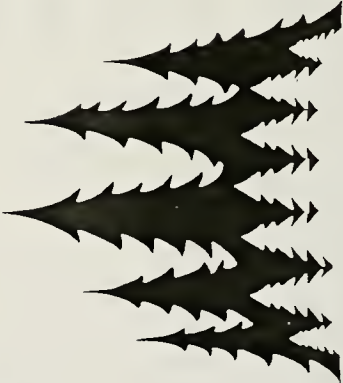
Miscellaneous	\$ -
Haven Neal	\$169,176.68
Interest	<u>\$ 8,804.74</u>
2003 Income	\$177,981.42

Report of Expenses:

Payment to Randolph PILT	\$ 9,351.00
Legal Fees	\$ -
Dues	\$ 228.00
Road Work	\$ 2,272.48
Survey	\$ -
Miscellaneous	<u>\$ 741.50</u>
2003 Expenses	\$ 12,592.98

Summary:

Beginning Balance	\$633,329.42
Excess Revenues for Year to Date	<u>\$165,388.44</u>
Balance 12/31/2003	\$798,717.86



Mr. David W. Murphy was born in Berlin, New Hampshire on November 30, 1927 to parents William J. Murphy and Katherine Murphy formerly Katherine Birt. His parents moved to Gorham in May, 1929 and he has resided here, in the same house, since. He and his brother Frederick attended the Upper Village School which was also attended by his father and three uncles and was located across from the car wash on Upper Main Street.

Mr. Murphy graduated from Gorham High School in 1945 and served in the United States Army in 1946 and 1947 at Camp Robinson in Arkansas and Fort Lewis in Washington. He, along with his brother, went on to purchase the Upper Village School Building in 1956.

Mr. Murphy had been very active in serving the town and community. He was elected to the Budget Committee in 1963 and served until he was elected as Selectman in 1973. He served as Selectman until 1985 when he was reappointed to fill a vacancy on the Budget Committee. He was elected as a commissioner for the Water and Sewer Department in 1969. During the 1986 Town meeting he was officially elected to the Budget Committee and elected to the Water and Sewer Commission. In 1989 he was appointed to the Town Forest Committee.

He has belonged to many community service organizations including: Mt. Jefferson Lodge No. 103 in Jefferson, Starr King Grange No. 124 in Jefferson, the Gorham Congregational Church U.C.C., Dupont Holmes Post No. 82 American Legion in Gorham, the Gorham Historical Society, the Berlin/Cooos County Historical Society, and the Appalachian Mountain Club. He was also a member of State Lodge A Knights of Pythias and was recently recognized as a 50-year member.

His countless hours serving in various capacities on behalf of the town will be difficult to replace. He will definitely be missed.



# VITAL STATISTICS – BIRTHS, DEATHS & MARRIAGES

## BIRTHS

Date	Place	Name	Sex	Parents
Jan. 29	No. Conway	Tal Robert Hamel	M	Robert Hamel Sharon Hamel
Feb. 08	No. Conway	Regan Chase Corbett	F	Jack Corbett Alice Corbett
March 02	Lebanon	Cheyenne Lyn Berube	F	James Berube Janet Berube
March 17	Berlin	Noah John Sankiw	M	John Sankiw Lisa Sankiw
April 05	No. Conway	Wesley Wyatt Fillion	M	Craig Fillion Jill Fillion
May 29	Berlin	Aidan Winter Kimbrell	M	Patrick Kimbrell Julia Kimbrell
July 20	Littleton	Timothy Brooks Pare	M	David Pare Monique Pare
July 22	No. Conway	Nicholas Keir Wade	M	Dennis Wade Keri Wade
Aug. 28	Berlin	Emma Caitlin Bernier	F	Timothy Bernier Alison Davis-Bernier
Sept. 16	No. Conway	Ethan Joseph Taillon	M	Mark Taillon Gretchen Taillon
Sept. 24	Berlin	Libby Lee Fortin	F	Paul Fortin Shelli Fortin
Nov. 02	No. Conway	Teagan Michael Leclerc	M	Mark Leclerc Lynn Leclerc
Nov. 12	Berlin	Ella Irene Poisson	F	Joshua Downs Christie Poisson
Nov. 13	No. Conway	Katherine Grace Laflamme	F	Paul Laflamme Pamela Laflamme
Nov. 29	No. Conway	Luke Eric Olson	M	Malvin Olson Jennifer Olson
Dec. 12	Berlin	Adam Michael O'Brien	M	James O'Brien Kirm O'Brien
Dec. 17	Berlin	Destiny Cheyanne Guay	F	Jason Guay Katie Guay

## DEATHS

Date	Place	Name	Age	State of Birth
Jan. 3	Berlin	Bertha J. Henault	83	Canada
Jan. 8	Merit Island, FL	James Dalphonse	60	New Hampshire
Jan. 13	Berlin	Frances K. Losier	82	Vermont
Jan. 14	White River Jct.	Paul H. Daigle	74	New Hampshire
Jan. 17	Boston, MA	Alfred J. Turner	87	New Hampshire
Jan. 23	Berlin	Richard H. Smith	80	Maine

Date	Place	Name	Age	State of Birth
Jan. 25	Berlin	Christine Landers	91	Canada
Feb. 2	No. Conway	Marion L. Ross	85	Maine
Feb. 7	Lancaster	Eleanor B. Coolidge	90	Maine
Mar. 2	Berlin	Alexander Lapato	88	New Hampshire
Mar. 5	Gorham	Willard P. Baker	95	Maine
Mar. 18	Berlin	Paul R. Dumas	85	Canada
Apr. 1	Gorham	Shirley L. Boucher	60	New Hampshire
Apr. 14	Berlin	Isabelle M. Smith	89	New Hampshire
Apr. 13	Berlin	Alice Johnson	99	New Hampshire
Apr. 14	Berlin	Donald L. Gauthier	56	New Hampshire
Apr. 30	Berlin	Joseph D. St. Pierre	85	Maine
May 3	Berlin	Mercia J. Smith	88	New Hampshire
May 7	Quebec	Lionel E. Dubord	75	Canada
May 8	Berlin	Edward R. Knapp	59	Massachusetts
May 11	Gorham	Ryan C. Corrigan	21	New Hampshire
May 12	Berlin	Arlene L. Ceullupica	80	New Hampshire
June 4	Gorham	Helen E. Gemmiti	79	New Hampshire
June 10	No. Conway	Katherine M. LaPierre	93	Massachusetts
June 12	Berlin	Norman F. Chambers	87	New Hampshire
June 14	Shelburne	Craig E. McLeod	18	Massachusetts
June 20	Lancaster	Catherine M. Philippon	88	Canada
July 14	Mesa, AZ	Arlene M. Robichaud	78	Canada
July 21	Concord	Gordon E. Ellis	78	Vermont
July 26	Berlin	John R. Valliere	79	New Hampshire
Aug. 12	Berlin	Agnes Wilson		
Aug. 31	Gorham	Susan Sturdivant Dunn	64	Massachusetts
Oct. 13	Berlin	Robert O. Blais	76	New Hampshire
Nov. 17	Lebanon	Edward M. Chambers Jr.	72	New Hampshire
Nov. 23	Berlin	Daniel H. Gauthier	69	New Hampshire
Dec. 7	Gorham	Thomas Eafrafi	59	New Hampshire
Dec. 7	Nashua	Bella H. Gaudette	86	New Hampshire
Dec. 14	Berlin	Alfred J. Bolduc	89	New Hampshire
Dec. 18	Gorham	Gisele D. Major Avore	79	New Hampshire
Dec. 21	Berlin	Lena Castonguay	96	Massachusetts
Dec. 28	Berlin	Daniel P. Legendre	14	New Hampshire



# VITAL STATISTICS - BIRTHS, DEATHS & MARRIAGES

## MARRIAGES

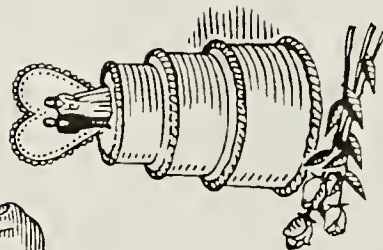
Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of Each at Time of Marriage
April 12	Conway	Bradley A. Bouchard Bethanie L. Baiva	Gorham Gorham
April 12	Jackson	Eric W. Soule Teresa J. Brown	Gorham Gorham
May 23	Gorham	Frank G. Ramsey Kellie S. Lapointe	Gorham Gorham
June 7	Gorham	Raymond R. Bergeron Ann M. Duquette	Gorham Gorham
June 7	Gorham	Allen E. Host Tina M. Cote	Gorham Gorham
June 7	Franconia	Christopher J. Genever Emily E. Beauboeuf	Gorham Milan
June 21	Berlin	Mark P. MacKay Cynthia J. Boucher	Gorham Gorham
June 21	Shelburne	David M. Chick Vickie S. Loewe	Gorham Gorham
June 27	Gorham	Jason M. Watson Erin E. Leigh	Berlin Gorham
June 28	Gorham	Gregory S. Stiles Diane C. Theberge	Gorham Gorham
July 4	Gorham	Richard J. Guay Carol A. Alverio	Gorham Gorham
July 4	Gorham	John E. Bijeau Kimberly J. Briggs	Gorham Gorham
July 5	Gorham	George R. Eichler Tracy L. Dustin	Gorham Deerfield
August 3	Berlin	Randy S. Tilden Suzanne T. Saucier	Gorham Gorham
August 9	Berlin	Michael L. Chauvette Lynn L. Pouliot	Gorham Berlin
August 16	Berlin	Michael W. Dooley Carol-Ann H. Berwick	Gorham Gorham
August 16	Gorham	Christian J. Gilbert Jill C. Foote	Gorham Gorham
August 23	Gorham	Denis M. Dow Christine J. Onofrio	Salem Gorham
August 23	Gorham	Jeffrey M. Lemoine Jennifer L. Ramsay	Gorham Gorham
August 23	Gorham	Gene F. McCauley Barbara A. Arguin	Gorham Gorham
September 15	Gorham	Daniel R. Albert Dina M. Daisey	Gorham Concord
September 28	Gorham	Jason H. Guay Katie A. Averill	Gorham Gorham
October 4	Shelburne	Ted L. Colby Alysia E. Kennard	Gorham Gorham

Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of Each at Time of Marriage
October 10	Laconia	David M. Graham Sharyl A. Roberts	Harpwell, ME. Gorham
October 25	Gorham	Ebed Paul Grace A. Lavigne	Cap Haitian Gorham

I hereby certify that the above returns are correct, according to the best of my knowledge and belief.

*Grace E. LaPierre*

Grace E. LaPierre  
Town Clerk





## ASSESSING DEPARTMENT REPORT

The Town of Gorham is scheduled for State Certification in year 2004. The State will be auditing our files to insure compliance with statutes and regulations. As a result, and in preparation for this audit, the Town may require additional evidence and/or data as it refers to exemptions, veteran's credits and current use.

The State is also requiring that assessments be revised to reflect their fair market value at least once every five years. As taxpayers already know, the Town has recently undergone a full revaluation in year 2002. Since that time certain economic factors have changed. The mill has reopened and the real estate market has improved.

For certification, State guidelines recommend that assessments be equitable and reflect on average between 90%-110% of their market value. Preliminary sales analysis suggests that the town may need some revisions to their assessments if the town is to comply with the guidelines.

The good news is that a full revaluation will not be needed as 20% of the town will be verified yearly.

### **What is market value and who determines property value?**

Market value is determined by people, by the activity in the real estate market and the general economy. The value of your property is based on an analysis of the entire market for a calendar year before the completion of the revaluation project. The market can generally be defined as you, the person who sold the property to you, and the person willing to buy it from you.

It is the Assessor's job to research and analyze the values in any particular area or neighborhood. In effect, he does what you would do to determine the selling price when putting your property up for sale. Only the assessor has specific guidelines to follow. Facts that are examined for each property are: location, size, quality of construction, age of improvements, topography, utilities, zoning restrictions, etc.

State statutes require that the Assessor review the assessment roll every year to insure equity. All properties should be proportionately assessed so that no individual pays any more or less than their share of the tax burden. As a result, the Assessor may adjust values of different types, classes or properties when significant differences exist.

**How will I know if my assessment is equitable?** There are two very good methods of determining this. First, compare your property to similar properties that sold in the previous year. Your value should be in line with these sales prices. Second, if no recent sales are available, compare your assessment to other similar properties in your area using the street listings of values available in the Assessor's Office. Your value should be comparable with these similar properties. Remember, very few

properties are exactly alike. Your value should be in line, but it seldom will be exactly the same as what seems to be a similar property.

**Verification of assessment data:** In an effort to make sure that no one individual pays any more or less than is required, the Assessor's Office will be visiting properties in order to verify assessment data. Approximately 20% to 25% of properties will be visited each year. If a taxpayer's property is visited when no one is at home, that person will receive a follow-up letter. Opportunities to make an appointment for interior inspections, if needed, will be given.

**Assessment Ratio:** As of April 2002, properties were assessed on average at approximately 100% of their Fair Market Value. This year's (2003) study will not be completed by the State until March 1, 2004.

**Tax Rate:** Year 2002 tax rate was \$31.18/1000 of assessed value.

Year 2003 tax rate was \$36.63/1000 of assessed value.

**Abatement Requirements:** Legally, a taxpayer can challenge his or her assessment each year and has until March 1<sup>st</sup> following the 2<sup>nd</sup> issue tax bill to do so. This must be done in writing, preferably by filing an official abatement form, which can be picked up at the Assessor's Office. Requirements are explained on the form.

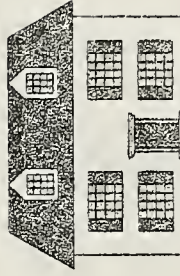
**Exemptions:** Property owners may be eligible for certain exemptions for their property. If you are elderly, disabled, blind, a veteran or veteran's spouse, you may be eligible for a tax exemption or credit. For details and application information, contact the Assessing Office at 466-3322 or see the inside front cover.

Any taxpayer having assessment questions may contact the Assessing Technician, Diane Labbe, at the Town Office. Taxpayers wishing to see the Assessor can make appointments through the Assessing Technician at 466-3322 or email at [dlabbe@gorhamnh.org](mailto:dlabbe@gorhamnh.org).

Respectfully submitted,



Andy Blais  
Assessor





## EMERGENCY MEDICAL SERVICES

2003 was an extremely busy year for your EMS Department. On top of a 20 percent increase in call volume, many GEMS members upgraded their level of training and attended various national and state conferences and trainings.

In 2003 your EMS volunteers and explorers contributed over 10,000 hours on call waiting ready to answer the needs of the sick or injured residents and visitors of Gorham, Shelburne, Randolph and southeastern Coos County. Gorham EMS answered a record 488 requests for an ambulance with our members touching the lives of over 500 patients this year.

New Federal Guidelines were released in 2003 mandating compliance with what has come to be known as "HIPAA." These Federal laws have put a focus on protecting the privacy of information gathered by healthcare facilities, EMS agencies and other medically related areas. With a lot of guidance and attention to detail of Assistant Director Karen Eichler, Gorham EMS met these new standards by the April 13, 2003 requirement. Although, other than increased paperwork, these guidelines do not change the way things were done at Gorham EMS. Patient confidentiality and privacy have always been a sacred virtue.

In May Gorham EMS celebrated National Emergency Medical Services Week with the 5<sup>th</sup> annual "Public Safety Day" at the Gorham Fire & EMS Station. The event proved to be a success with nearly 150 visitors stopping by to learn, eat and visit with various public safety organizations. Of course we could not have pulled the event off without the planning and participation of Chief Eichler and the Gorham Fire Department and the support of the Gorham Police Department, NH State Police, NH Bureau of EMS and multiple other safety agencies. EMS week also yielded several visits to local daycares, schools and civic organizations. In conjunction with EMS Week, we partnered with the Gorham Fire Department to host the 1<sup>st</sup> annual *Fire & EMS Ball*. This fundraiser event helped raise money for new equipment for the Fire and EMS Departments.

In June, Gorham EMS celebrated our volunteers at the annual EMS awards meeting. Members of Gorham EMS were recognized for their contributions of time, effort, energy and compassion for patient care. Our highest honors for the evening were awarded to Daniel P. Keller who was chosen as "Squad Member of the Year" and James M. Demers who was chosen "Rookie of the Year." Both of these people have demonstrated extraordinary professionalism and commitment to Gorham EMS.

Gorham EMS has continued to participate in the activities of the Androscoggin Valley Emergency Medical Services, District A-2 (AVEMS). AVEMS oversees EMS operations in the Androscoggin Valley. Through the

diligent efforts of the AVEMS Board of Directors, Regional EMS Councils and the State of New Hampshire Bureau of EMS 128 Automated External Defibrillators (AED) were placed statewide, 10 in the Androscoggin Valley. The AEDs were received through grant funding from the United States Department of Health and Human Services. These AEDs provide potentially life saving treatment in the case of cardiac arrest prior to EMS arrival. The AEDs placed in the community are "fool proof" and can be operated with only a minimal amount of training. In GEMS service area these AEDs were placed at: Gorham Town Hall, Gorham Middle/High School, Great Glen Trails and Gorham Family Resource Center. More AEDs are anticipated to be awarded through a similar grant this coming spring.

Gorham Emergency Medical Services (GEMS) Association continues to support and assist Gorham EMS in offering the highest quality patient care possible. GEMS Association is an independent non-profit organization made up of citizens and members who have an interest in promoting EMS activities, careers, training and safety education. In 2003, GEMS Association was offered the responsibility of providing the Androscoggin Valley with community CPR, AED and First Aid education. Formerly, this project was coordinated by the Androscoggin Valley Hospital. Although we still partner with AVH to offer these programs, GEMS Association has stepped up to the plate to offer this critical public service. Funds raised through these courses are used to purchase equipment, sponsor the annual *Maurice Boisselle Scholarship*, sponsor the Explorer Post and assist with public education. Thank you: President Chad Miller, Vice President JoAnn Watson and Secretary/Treasurer Darah Costello for your diligence and excellent management of GEMS Association.

I cannot mention successes and accomplishments of 2003 without highlighting our Explorer Post. The Explorer Post could not operate without the generous support of GEMS Association and the advisors, Diane Nadeau, James Demers and Shawn Costine. In May, Gorham EMS Explorer Post was awarded the top honor at the Keene Fire & EMS Muster as well as being honored for coordinating some of the events. The Explorer Post was honored again in October receiving the North Country EMS Youth Award. It is sometimes easy to forget that all of them are so young with all that they accomplish. Luc, Danielle, Cagney, Keenan and Nick, we are very proud to have you all as a part of our team.

One of the larger internal projects of the EMS Department involved uniforms and personal protective equipment. Through budgeted funds and a \$6,700.00 Homeland Security grant we were able to provide full protective equipment including; helmets, turn-out pants, turn-out jackets and uniform



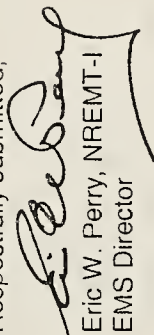
pants and shirts for all members of GEMS. All members of Gorham EMS are now up to current national standards for protective equipment.

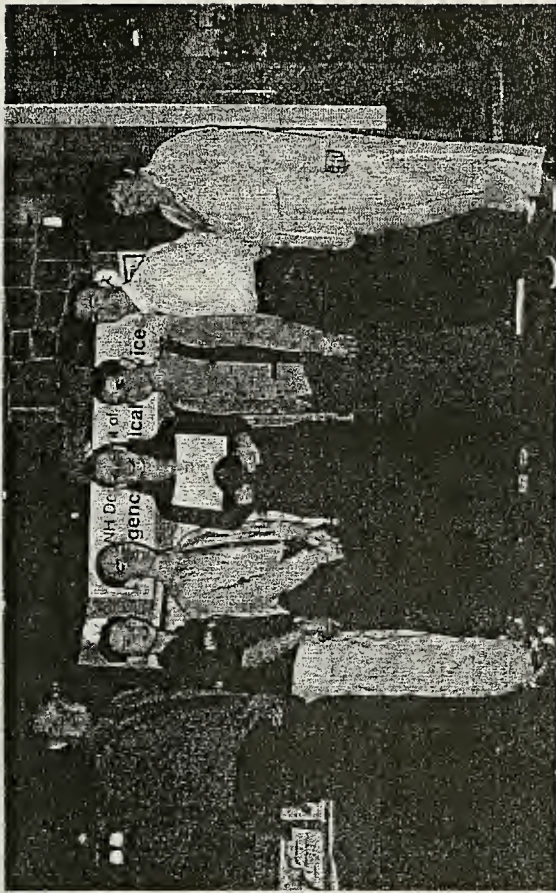
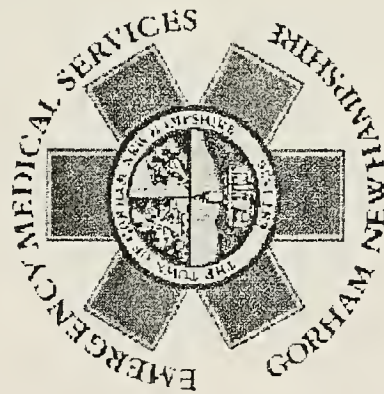
On behalf of the members of Gorham EMS I would like to extend a big **THANK YOU** to Chief Eichler and the Gorham Fire Department and Chief Devold and the Gorham Police Department as well as the Fire Departments and Life Squads of Shelburne and Randolph for your continued support and assistance throughout the year. Your assistance allows us to continue offering the highest quality pre-hospital emergency care possible.

Please know that your EMS Department is here to serve you not just during emergencies. Gorham EMS provides blood pressure screenings and checks, public education on safety and injury prevention, career presentations and we're happy to visit schools and daycares to offer tours of the ambulance. Please do not hesitate to contact GEMS at 466-5611 and let us know what we can do to help.

In closing, a special *Thank You* goes to the families, friends, and significant others of all of our members. You just never know when the pagers are going to go off signaling someone in need of help. Many dinners, family events, meetings and children's bed time stories are missed as your dedicated EMS volunteers are out assisting their neighbors in times of sickness or injury. Truly, to our friends and families, *Thank You* for your patience and support.

Respectfully submitted,

  
Eric W. Perry, NREMT-I  
EMS Director



GEMS Explorer Post receiving the 2003 N. Country EMS Youth Award



Terry, Eric and Karen at the 1<sup>st</sup> Annual Fire-EMS Ball



## FIRE DEPARTMENT

The Gorham Fire Department had another busy year, beside the 105 calls the department kept busy with training, fire prevention and fundraising. The members of the Fire Department and Ladies Auxiliary found time during this busy year to raise \$18,000 to purchase a thermal imager. Thanks to the generosity of many of the local businesses and local donations, the purchase of this life safety device was possible. During 2004 the firefighters and ladies will continue their effort and raise funds to purchase a light tower for the new rescue truck.

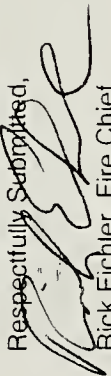
Six of Gorham's firefighters are currently enrolled in a Firefighter I course. The 210-hour course gives the firefighters the training that is nationally recognized. Their dedication to the fire service will be honored at a graduation ceremony early in the spring of 2004. Meanwhile, the rest of the department logged many hours of training in firefighter safety, emergency incident procedures, water rescue, and equipment operation. It is our goal to continually be prepared for any type of emergency, and work in fire prevention to provide for the safety of the community.

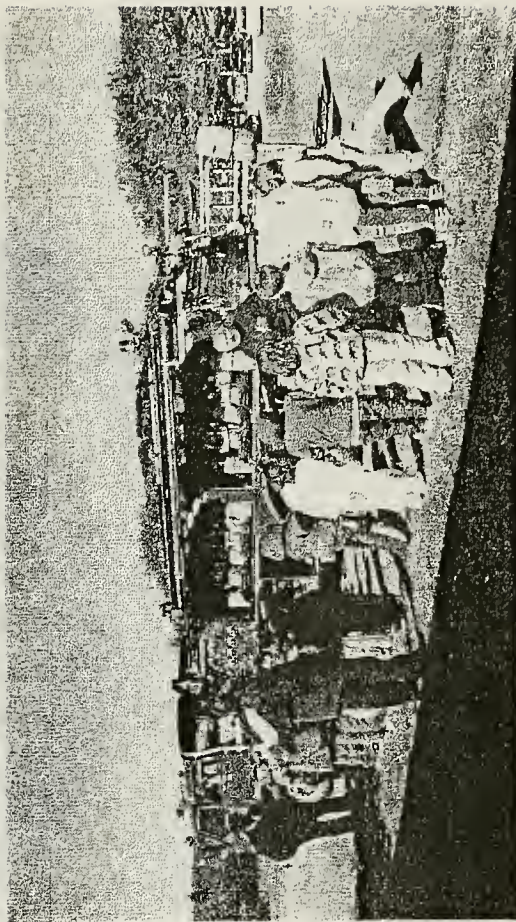
In October of 2003, the department participated in National Fire Prevention Week by visiting Mother Goose Daycare, the Learning Center, Gorham Middle School and Edward Fenn Elementary School. While visiting the pre-school children and students, we explained to them the importance of fire safety and practicing their home fire drills. During the rest of the year, we visited homes and businesses to conduct fire and life safety inspections, all of which will provide for a safer community.

The Ladies Auxiliary and the Gorham Firemen's Association sponsored the Santa's Workshop at the Gorham Town Hall. Thanks to Ladies Auxiliary's President Janet Corrigan and her elves, Santa's Workshop has helped the children of Gorham start off the Christmas Season for over the past 15 years. Each year about 200 children visit with Santa. Other events that the Auxiliary and Association participated in during the year were EMS Week Safety Fair, Winterfest, Fire Department Yard Sale, Fire/EMS Ball, Bean Supper, and Supporters Appreciation Night. The presentation of the 2003 Gorham Fire Department Scholarships went to Patricia Zornio, Melissa Pike, and Tara King.

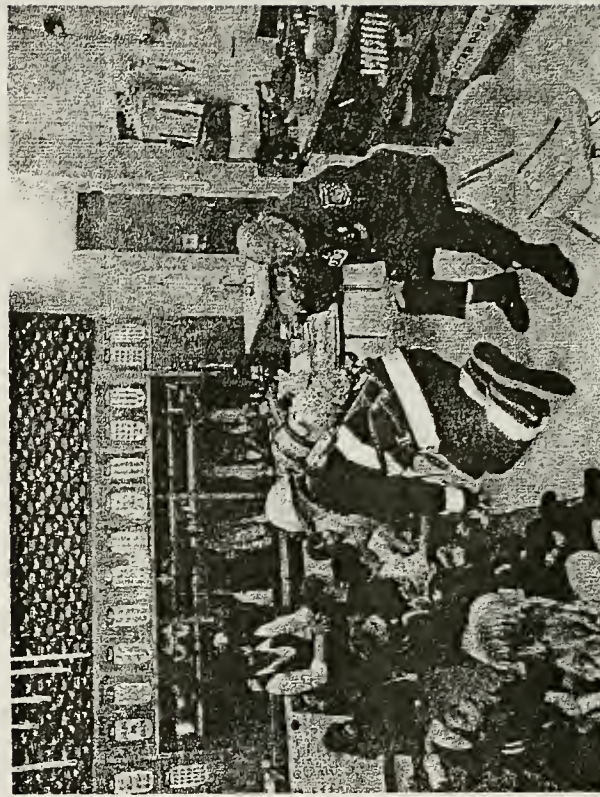
I would like to thank the Gorham Firemen's Association and the Ladies Auxiliary for their support and dedication to the safety of the community.

Respectfully Submitted,

  
Rick Eichler, Fire Chief



Ray Chandler teaching the elementary students about the fire truck.



Firefighters teaching children about firefighting equipment.



# GORHAM PUBLIC LIBRARY

## LIBRARY RESOURCES

Bound Books - Jan 1, 2003

Books Purchased

Books Donated

**Total Bound Books**

Discarded Bound Books

Newspapers

Books on tape

Magazines

Videocassettes

Computers

Paperbacks ~ Jan 1, 2003

Paperbacks Purchased

Paperbacks Donated

Paperbacks Discarded

**Total Paperbacks**

## LIBRARY CIRCULATION

Adult Nonfiction

Adult Fiction

Juvenile Nonfiction

Juvenile Fiction

State Library

Paperback Books

Periodicals

Videocassettes

Audiocassettes

**Total Circulation**

Fines Collected

New Members

Visitors to the Library

## Library Hours:

Monday, Wednesday & Friday

Tuesday and Thursday

Closed Saturday and Sunday

10 am - 7 pm

10 am - 8 pm

80,522

967

196

**81685**

28

4

76

32

139

4

14,088

130

386

303

**14,301**

2,690

5,864

438

1,032

1

1,099

852

190

115

**12,281**

\$786.78

147

190

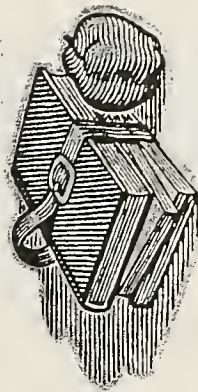
The library has experienced many changes this year. Our Head Librarian, Ida Bagley, retired in September after serving here for 21 years. We extend best wishes to her in her retirement. In November, we changed our hours in the hope that we can better serve our patrons and community with morning as well as evening hours. We also had many upgrades to the building this year. All of our windows were refurbished to save on heating costs and the building was completely painted as well. The library also acquired an antique three-door bookcase this fall to house our rare and local history books through generous donations in Casey Hodgdon's memory. We have also upgraded our main computer and printer as well as our copier. In addition, we had two used computers donated earlier this year, which have been networked to the internet, making a total of three internet accessible computers available to the public.

In 2004, we anticipate offering many more materials and services to the community in the hopes that we will better serve their needs. We are currently in the process of becoming a full-fledged member of the State Library Association, which will help expand the horizon of the services we offer including the addition of Inter-Library loans. We also will strive to provide a children's story hour, an adult book club, the creation of an official volunteer program and we will be submitting a patron survey to help us gain insight into the needs of our valued patrons. We look forward to serving our patrons in 2004.

Sincerely,

*Suzanne E.B. Colburn*

Suzanne E.B. Colburn  
Library Director



## BUDGET COMMITTEE

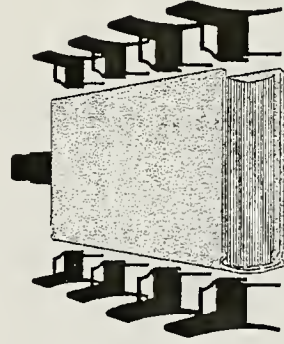
The Budget Committee held its scheduled meetings in January and February. The committee members are to be commended for their dedication to this important team, as they showed genuine interest and responsibility at each meeting. Each member of this committee takes his duty seriously.

There are some issues and budget concerns on both the town and school side that we are addressing. Some of the big issues are the teachers' contracts and the town hall renovation.

All the department heads and the school administration were present at the meeting and were available and ready to answer questions that were posed. The presentations afforded the committee and townspeople the opportunity to realize the tremendous dilemmas that need to be addressed and solutions that need to be expedited without further procrastination.

Sincerely,

Mark St. Germaine



## PUBLIC WORKS DEPARTMENT

**Roger Guilmette, Director**  
**Heather Mortenson, Adm. Assistant**  
**Francis Dalphonse, Mechanic**  
**Peter Dupont, Highway**  
**Denis Martineau, Highway**  
**Dan Lapointe, Sanitation**  
**Karl Daisey, Sanitation**

**Austin Holmes, Foreman**  
**Roland Blais, Highway**  
**Robert MacKay, Highway/Parks**  
**John LaPierre, Highway**  
**Joe Ramsey, Highway/Cemetery**  
**Oscar Patry, Sanitation**

2003 flew by and began in the usual manner, keeping roadways clear and safe during the winter months. Warmer weather brought about spring clean up in all parks, playing fields and cemeteries as well as the opportunity to repair, clean, and put away winter equipment. Day to day operations kept the crew busy with curbside collection, Transfer Station operations, and maintenance on all Town buildings/vehicles. Other maintenance performed throughout the year consisted of roadside mowing, brush cutting along Messenger Brook and the Airport, painting crosswalks, replacing street signs, cleaning catch basins and other maintenance activities too numerous to mention.

Some projects included excavating the site for the new Sand/Salt shed (thank you Dave Patry and crew for your assistance), replacing the sidewalk on Railroad Street and removing old score boards at the Common and Libby Field. Other projects included assisting the state with refurbishing railroad crossings on Lancaster Road, Glen Road and Church Street, and assisting the Water Department with their project on Wilson Street. The Town also received a grant for \$20,000 from DRED, Division of Parks & Recreation-Bureau of Trails, to enhance the Trail Parking Area on Lancaster Road.

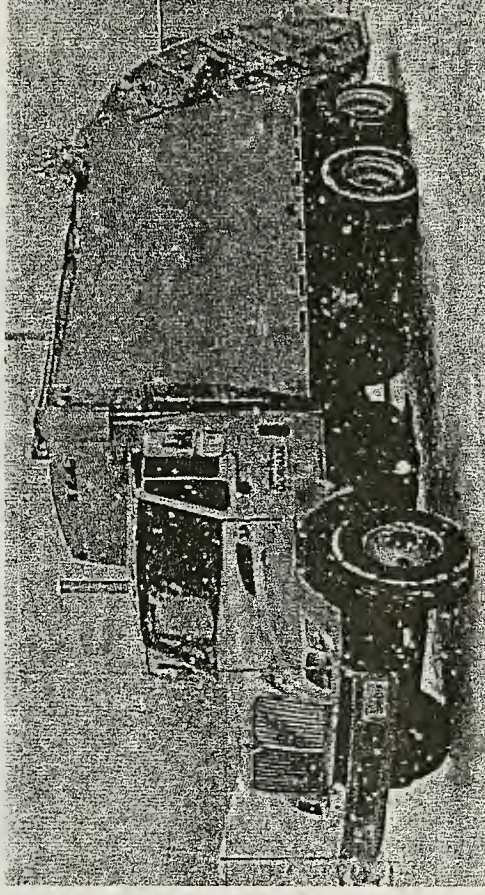
Residents may still bring all recyclables and non-recyclables to the Transfer Station located at the Town Garage. Business hours are Monday thru Thursday, 7 am to 3:30 pm, and Friday 7 am to 3 pm. Residents may also bring bulky items to the AVRDD Transfer Station Tuesday thru Saturday from 7 am to 4 pm by obtaining a permit at the Town Garage during regular business hours.

The Emergency Management Department received a grant as well in the amount of \$6,638 to update the Town's Emergency Action Plan & *All Hazards Mitigation Plan*, replace a computer at Town Hall, and conduct a Tabletop Exercise on communications. In August, the department was invited to participate in a Functional Exercise with Great Lakes Hydro America for the failure of Cross Power Dam. The exercise took place in September and was a success as well as a great learning experience for personnel.



# TOWN VEHICLE INVENTORY

Sanitation	Original Cost	Weight
1988 International Dump Truck	\$80,000	50,000
1992 International 4600-LP	\$41,510	21,500
2003 International Dump Truck	\$114,000	60,000
<b>Highway</b>		
1970 Elgin Street Sweeper	5,000	10,600
1976 International Dump Truck	19,000	
1979 International Spreader Truck	1,000	
1981 M4K Case Forklift	4,000	
1981 Dodge ¾ Ton Pick Up	50,000	40,000
1984 International Dump Truck	10,000	8,000
1985 Chevy Dump Truck	17,000	5,250
1991 Ford F150 Pickup	35,000	6,000
1991 MTC 6000 Holder Tractor	55,737	27,500
1992 International Plow Truck	2,200	
1993 Ford F150	47,000	6,000
1997 C9700 Holder Tractor	46,251	
1999 International Plow Truck	81,500	
2000 CAT 938G Loader	72,862	
2003 420D IT Backhoe		
<b>Police</b>		
1999 Ford Crown Vic	20,915	4,517
2001 Ford Crown Vic	20,948	3,943
2002 Ford Crown Vic	21,421	3,943
2003 Ford Crown Vic	21,540	3,943
<b>Fire</b>		
1916 Federal Antique	25,000	10,000
1968 Maxim Pumper	70,000	24,000
1975 Pierce International Pumper	75,000	35,000
1978 GMC Fire Truck	20,000	-
1983 American LaFrance Pumper	38,100	-
1992 Kenworth Fire	150,000	59,000
<b>Ambulance</b>		
1997 Ford Ambulance	64,487	10,500
2001 Ford Ambulance	73,000	10,500
<b>Recreation</b>		
1985 Dodge Pickup	4,000	
1994 GMC Van	24,101	
2000 Ford E450 Bus	40,000	





## RECREATION DEPARTMENT

The Parks and Recreation department had a very exciting and eventful year in 2003.

In May we purchased the new recreation bus for the senior and special event trips. The acquisition of the bus has greatly enhanced the senior trips program that we run. The number of people taking advantage of this program has increased as have the number of different places that we go. The recent purchase of the tour bus allowed us to fill the void left when the North Country Transportation and the Chamber's moose tours left town. Thanks to Joe Croft, Jean Lary, Al Duncan, Bill Jackson, Denise Vallee and all the others who helped get this new venture up and running.

The department oversaw several new upgrades to the facilities throughout town. A new scoreboard was installed on the Gorham Common for baseball and soccer games. This was done through generous donations by Coca-Cola, Ultramar Energy, Gorham Booster Club and the Town Highway Crew. We added new fencing and increased the parking lot size at the Promenade Street facility. Construction of the new storage shed/scorers booth started at Libby Pool this past year along with a new outfield fence and new benches. Because of the great success of the State 18 and under fast pitch softball tournament this past year, we are going to host the tournament again this summer. This is a tribute to the people and the businesses of Gorham.

The summer program was another great success again being directed by Jen Downs. The numbers were up again for the parks program. Swimming lessons continued under the direction of Betty Griffin. The hiking program went well in spite of the many changes brought on by the never cooperating weather. Dave Griffin did another great job overseeing this program. Attendance was down at Libby Pool in 2003 but most of this can be attributed to the weather. Summer concerts were well attended as we went with mostly local groups. There was one concert cancelled due to lightning.

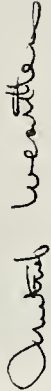
The basketball program, softball/baseball and the soccer programs were well attended this past year although numbers were slightly down at some levels. The department also started up Sunday night indoor soccer and basketball at the Gorham Middle High School.

Overall the year has been a good one but it could have not been done without all the great help that the Department receives from all the other departments in town. Thanks to Roger Guilmette, Buddy Holmes, Bobby MacKay and all the others at the Town Highway Department. Thanks to Rick Eichler and the Fire Department. Thanks to Keith Parent, Billy Goodrich, Paul Bousquet, Dave Goyette and all the others at the School Department. We get much accomplished in this town because of

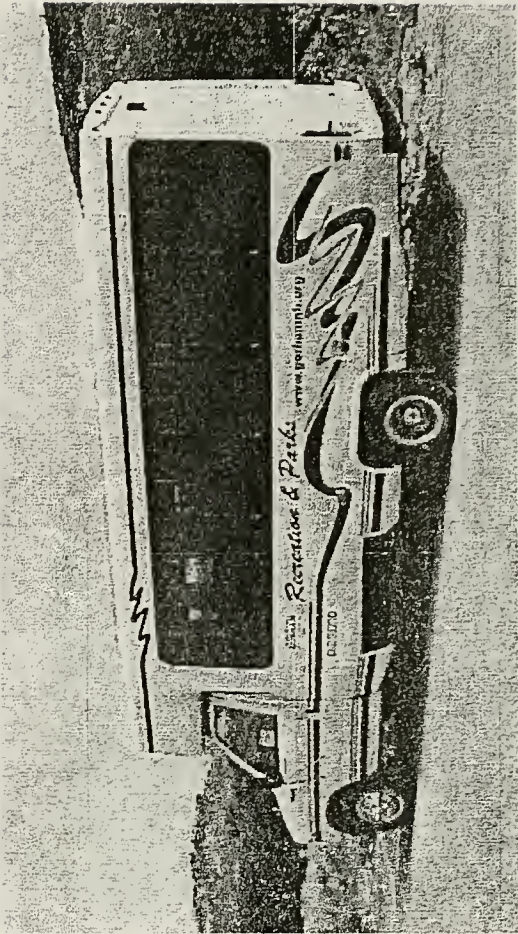
the spirit of co-operation that these departments exhibit. Thanks to the Recreation Committee, the Gorham Booster Club, all my coaches and volunteers and everyone else who helped make this year a memorable one.

Congratulations to Jane Lary for being named Volunteer of the Year. Farewell to Mike Downs, we'll miss you.

Sincerely,



Mitch Weathers  
Gorham Parks & Recreation



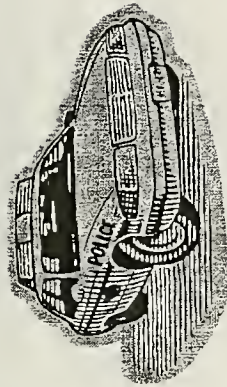
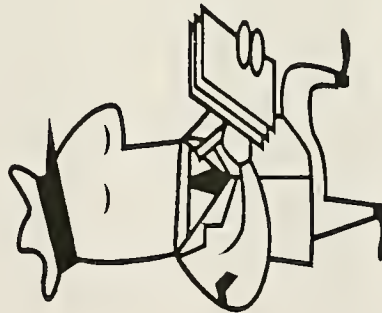
## POLICE DEPARTMENT REPORT

The year 2003 proved to be a very productive year for the Gorham Police and Dispatch Departments. Officers Mike Cote, Brian Lamarre, Corey Reindeau and Sgt Tim Godin along with Dispatcher Dale Moore responded to calls that forced them to perform above and beyond their normal duty. These Officers and Dispatcher were responsible for the saving of at least nine lives. The Gorham Police Department continues to serve the Town of Gorham with the utmost pride. The workload taken on by each Officer and Dispatcher speaks well of the dedication each of these employees displays on a daily basis. The Gorham Police Department received forty-one (41) security check requests. For these 41 requests, the Gorham Police Department performed 375 individual checks on residences and businesses while the owners were out of the area. The local businesses reported 125 cases of issuing bad checks. The Gorham Police Department investigated and was able to make the issuers of these bad checks reimburse the local businesses on most of these reported crimes. The Gorham Police Department recorded 55 arrests for driving while intoxicated. Reported felony crimes increased again this year. All this increased activity placed a heavy burden on the workload of Captain Paul Cyr as prosecutor who continues to perform admirably.

Respectfully submitted,

*Chief Ronald Devoid*

Chief Ronald Devoid



## 2003 STATISTICAL REPORT

Calls for service 11,833  
Reported Criminal Offenses 562

Criminal Arrests 454  
Reported Felonies 44  
Arrests Felonies 17  
Arrests Juvenile 19

Traffic stops	2550	Arrest warrants	36
Warnings	638	Drugs/Narcotics	30
Summons	506	Theft from buildings	15
DWI	55	Theft from MV	17
Accidents	120	Criminal Trespass	2
Accident personal injury	9	Bench Warrants	32
Fatality	0	Theft/Larceny	31
Good Morning check in	547	Parking problems	154
Bad Checks	125	Disorderly Conduct	12
Simple Assaults	22	Sec. Check Request	41
Parking problems	154	Domestics	28
Erratic Operation	99	Violation Restrains	15
Restraining orders	2	Sexual Assaults	1
Truancy juvenile	11	Fights	10
Search warrants	3	Animal complaint	138
Criminal Mischief	46	Dog Complaint	156
House/Business Checks	375	Civil Matters	21
Operating/suspension	30	Liquor Offense	29
Community service	507	Criminal trespass	2



## PLANNING BOARD

The major project of the Planning Board this past year was the re-writing of the Master Plan. Jeffrey Taylor & Associates was hired to assist the board with this project. A community survey was mailed to the town citizens in November. The return rate was higher than anticipated. The data from this survey will be used to let the board know which direction future planning and zoning changes should take. A community visioning session was held in January and a proposed Master Plan should be available for Town Meeting in March.

The board had a relatively light case load this year, dealing with several site plan reviews, lot mergers and lot line adjustments. A preliminary hearing concerning a major sub-division, the proposed third phase of Stony Brook/Clay Brook was held with further hearings to be held in the near future. A proposed re-zoning request of a parcel of land on Gorham Hill could also lead to sub-division hearings in the coming year.

I would like to thank the board members for the time and effort that they put into the board's work. Being a member of such boards can often be a thankless endeavor and their dedication is appreciated. A thank you to Michelle, Denise and Diane of the Selectmen's office. The three of them often act as the board's contact with the public. Their help with the paper work that the board deals with makes my job as chairman much easier.

Respectfully submitted,

*Wayne Flynn*

Wayne Flynn  
Chair  
Planning Board



## ZONING BOARD OF ADJUSTMENT

The Zoning Board of Adjustment heard the following number of requests for Appellate Decisions in the year 2003.

No decision	0	Withdrawn by applicant	1
Variance Denied	0	Special Exception Denied	1
Variance Granted	0	Special Exception Granted	3
Appeal of Administrative Action	0	Granted	
Appeal of Administrative Action	0	Denied	

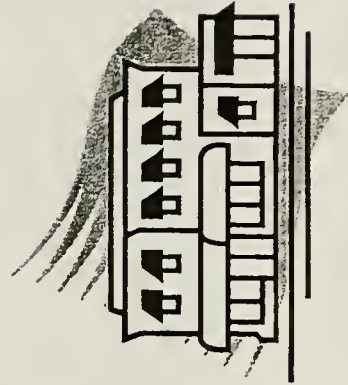
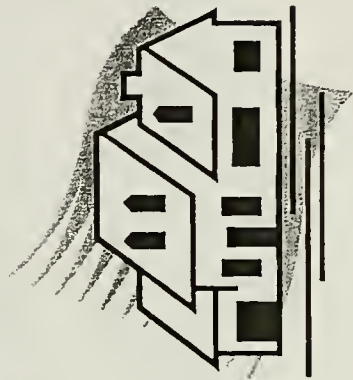
The following members of the Zoning Board of Adjustment were elected to serve as Chair, Lawrence Guay and as Vice Chair, Pamela Laflamme. In addition to the above, there are four members of the Board as follows: Thomas Dyar, Dennis Pednault, Lenwood Knowles and Wayne Flynn.

To all my co-members on the Zoning Board of Adjustment, I would like to take this opportunity to say Thank You for your diligent and equitable decisions rendered on appeals, which were brought before us. I would also like to thank the Town Hall Staff for their assistance in the year 2003.

Respectfully submitted,

*Lawrence Guay*

Lawrence Guay  
Chair



## WATER & SEWER COMMISSION REPORT

The Water and Sewer Department in fiscal year 2003 provided a total of 195,468,342 gallons of potable water. The Jintown Road Water Filtration Plant produced 185,137,552 gallons from our Ice Gulch and Perkins Brook sources. Well #2 pumped a total of 9,279,580 gallons and was primarily used as a back-up source during inclement weather and also used during Water Filtration Plant Filter cleanings. Gorham Hill Spring produced a total of 1,051,210 gallons of potable water.

### WATER & SEWER RELATED ISSUES

The Water and Sewer Commission continues to monitor Legislative actions and safe drinking water amendments.

The New Hampshire Department of Environmental Services has now implemented the new "STAGE I DISINFECTANTS AND DISINFECTION BY PRODUCTS RULE". Beginning in the first quarter of 2004, Water Samples will be taken quarterly and monitored for the residuals of disinfection products. Some disinfectants and disinfection's by-products have been shown to cause cancer and reproductive effects in lab animals and suggested bladder cancer and reproductive effects in humans. The purpose of this monitoring is to improve public health protection by reducing exposure to disinfection by-products. The Water Department currently uses Sodium Hypochlorite (chlorine) at the Water Treatment plant for disinfection of our surface water supplies. Failure to comply with maximum contaminant levels set by the "Department of Environmental Services" could result in modifications to our Water Treatment Facility.

The "Department of Environmental Services" is also in the process of setting new standards on Maximum Contaminant Levels for Uranium and Radium 228. The Water Department has voluntarily completed Uranium and Radium 228 testing as preliminary testing needed to apply for 6 and 9 year testing waivers beginning in 2004. Preliminary testing for these contaminants came in well below the maximum contaminant levels.

### THE WINTER OF 2003

The winter of 2003 cannot go unmentioned in terms of water & sewer related freeze ups. Although we have continued to make necessary repairs to our system annually related to frozen water services, this past winter the Water & Sewer Department logged in over 80 separate water freeze ups and 15 sewer freeze ups in which many had frozen for the first time ever. As a result, Water Department employees worked in extreme weather conditions in order to restore water service to those who experienced frozen water lines. We are proud to report that all reported frozen water services were back in service within 12 hours. The Water &

Sewer Department crew was also successful in assisting Berlin in thawing frozen lines during the nighttime hours.

### THE FOLLOWING IS A LIST OF MAJOR PROJECTS COMPLETED IN 2003

In 2003, the Water & Sewer Department remained very busy with our on-going commitment to small diameter water pipe replacement. The installation of new water & sewer mains on Wilson St. and water mains at Ed Fenn Elementary School and Washington St. totaled 3,350 Ft. of new main lines, and again, quite an accomplishment for a 3-man crew. The Department also completed the new 2-bay garage addition at the Water & Sewer Department building which has now allowed all heavy equipment to remain under cover during the winter months. This will prove to be quite valuable during cold weather emergency situations and conditions. The list of major completed projects for 2003 are as follows.

- Replaced old 2" galvanized water pipe with 1,450 of new 6" Ductile Iron water main, 1 new Fire Hydrant and 4 new 6" Watrous gate valves on Wilson St. and replaced and insulated all water service lines to property lines with new ¾ Type K copper pipe. The installation of this new large diameter water main eliminated the existing 2-inch galvanized dead end line and allowed us to make connection onto Promenade St providing a loop to the area which in turn increases water quality and fire protection. Engineered and installed by the Water & Sewer Department.
- Replaced old 6" clay sewer main on Wilson St. with 1,050 ft. of new 8" SDR 35 PVC sewer pipe, 6 new precast Fiberliner manholes, 6 new Heavy Duty Flo-Seal Campbell Foundry manhole covers and replaced all sewer service lines to the property lines with new 4" SDR 35 PVC sewer pipe. Engineered and installed by the Water & Sewer Department.
- Installed 550 ft of new 8" Ductile Iron Water Main and 3 new 8" Watrous gate valves at the Ed Fenn Elementary School to complete the main line connection loop between Shady Dr. and Union St., eliminating the dead end 6" line at the Ed Fenn School and dead end 8" line on Shady Dr. Engineered and installed by the Water & Sewer Department.



## WATER & SEWER COMMISSION REPORT

- Installed 300 ft of new 8" Ductile Iron water main at Glen Rd. onto Washington St., replacing the old leaking 4" cast iron water main. Also installed 1 new 8" Waterous gate valve and 1 new 4" Waterous gate valve. Done in conjunction with the new Route 16 railroad-crossing project. Engineered and installed by the Water & Sewer Department.
- Performed all ground work associated with the construction of the new 2-bay garage addition to include foundation excavation and burial, compaction, drain line installation and grade work. Water Department personnel also performed all priming and painting associated with this project.
- Installed 2 new close-coupled direct drive Paco Pumps at Tinker Brook Sewer Lift Station in Cascade Flats. The replaced pumps had been in service at this facility for over 25 years and in short, had literally worn out. Tinker Brook Pump Station pumps all sewage from Cascade Hill and Cascade Flats to the gravity sewer main on the Berlin-Gorham Road.
- Did total rebuild of 800-amp generator on diesel thaw machine.
- Replaced 2 faulty Victaulic 300 10" Butterfly valves on filter #1 & #2 effluent lines at the Water Treatment Plant.
- Cleaned both #1 & #2 Slow Sand Filters at the Water Treatment Plant.
- Connected 3 new water and sewer service connections to our system.

### WASTEWATER TREATMENT FACILITY

The average daily flow at our Wastewater Treatment Facility in 2003 was 694,200 gallons per day and a total flow of 254,300,000 gallons this year. The WWTP averaged 97.1 removal of the solids entering the facility and 96.1 of biodegradable material entering the facility. The State of NH and EPA require a minimum of 85% removal for both parameters. The Facility also received and treated 164,800 gallons of septage from the area towns.

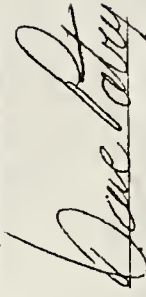
In 2003, The Wastewater Facility staff has again surpassed EPA requirements in solids removals. Kurt Johnson and Brian Rivard work diligently at not only daily plant routines but also in maintaining all the facility's equipment on a daily basis. Although the Wastewater Facility is now approaching 25 years old, a thorough maintenance program has allowed it to remain in good operating condition.

The Facility maintains a NELAC certified laboratory for water testing, which is one of very few remaining in Northern NH. Water testing generated over \$8645.00 in revenue for the fiscal year 2003.

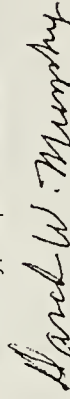
The Water and Sewer Commission would like to thank the Public Works Director and Public Works employees for assisting our department in work performed throughout the year in 2003.

In closing, we would like to thank department employees, Mary Boisselle, Richard Leveille, Kurt Johnson, Brian Rivard, Keith Paradis and Jeff Tennis for the dedicated service they provide and to recognize their effort and devotion especially for work performed throughout the less than tolerable conditions during the winter of 2003. You are all an asset to this community.

Respectfully submitted,



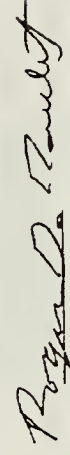
David Patry, Superintendent



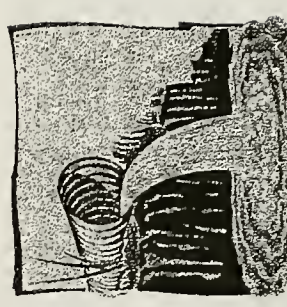
David W. Murphy



Lee F. Carroll



Roger G. Goulet  
Water and Sewer Commission



David W. Murphy

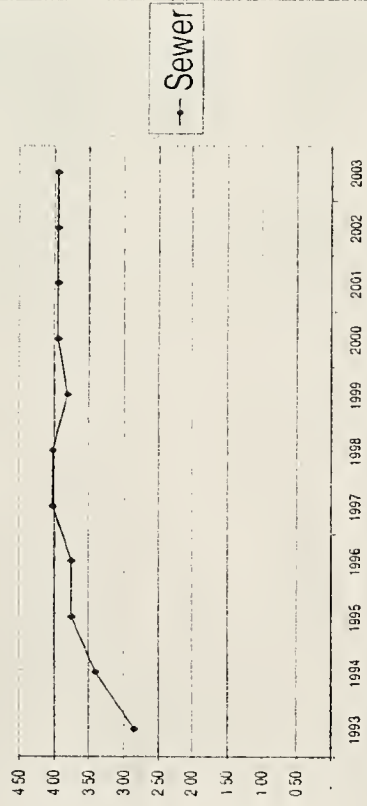
1927 – 2004

The unexpected passing of David W. Murphy has left a permanent void in the Water and Sewer Department. Mr. Murphy was a very concerned Commissioner who always expected nothing less than excellence from this Department. Although his expertise was the history of our community, his vision was always the future. He will be sadly missed.

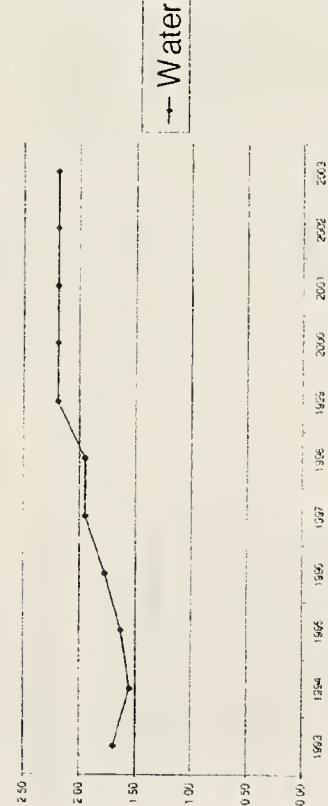


Photo by Darrell Bernier

**Sewer Rates Per 100 Cu. Ft.  
Current Rate 3.94**



**Water Rates Per 100 Cu. Ft.  
Current Rate 2.20**





# SEWER DEPARTMENT REPORT

Sewer Billed in 2003:			
Sewer Rents	\$ 379,432.40		
Job Work & Materials	<u>14,243.58</u>	\$ 393,675.98	
Outside Sales		2,830.20	
Miscellaneous Reimbursements		283.00	
Unum Insurance Co. Reimbursement		157.41	
Interest on Delinquent Accounts		1,565.55	
Overpayment/Credits from 2002		(4.70)	
Uncollected Revenue from 2002			
Sewer Rents	\$ 8,361.01		
Job Work & Materials	<u>1,182.25</u>	\$ 9,543.26	
		\$ 408,050.70	
TOTAL DEBITS			
Remittances to Treasurer in 2003:			
Sewer Rents	\$ 369,066.01		
Job Work & Materials	<u>15,273.55</u>		
Outside Sales	2,830.20		
Reimbursements	283.00		
Unum Insurance Reimbursement	157.41		
Interest Collected	<u>1,565.55</u>	389,175.72	
Abatements in 2003		4,562.49	
Uncollected Revenue as of 12/31/03			
Sewer Rents	\$ 14,160.21		
Job Work & Materials	<u>152.28</u>	14,312.49	
		408,050.70	
TOTAL CREDITS			
OPERATION & MAINTENANCE			
2003 Appropriation	\$ 433,180.00		
Less Expenditures	<u>(311,727.21)</u>		
	121,452.79		
Expenditures:			
Commission Salaries	\$ 1,500.00		
Payrolls	55,120.15		
Fringe Benefits	15,791.24		
Insurance Cost	1,734.98		
Mandated Payments	50.00		
Materials & Supplies	8,399.59		
Professional Services	2,528.14		
Vehicle Operations	3,584.07		
Billing Expense	612.70		
Outside Sales	2,830.20		
Office Garage	2,742.69		
Tinker Brook Lift Station	2,436.92		
Wastewater Treatment Plant	203,881.67		
Sewer Main Replacement	10,514.86		
Total	<u>311,727.21</u>		
Transferred to Sewer Capital Reserve	77,448.51		
	\$ 389,175.72		
SLUDGE DEWATER BOND			
Sludge Billed in 2003	\$ 23,580.11		
Interest on Delinquent Accounts	<u>73.52</u>		
State Aid FY 2004	14,085.00		
Uncollected Revenue from 2002	<u>519.27</u>		
	\$ 38,257.90		
TOTAL DEBITS			
Remittances to Treasurer in 2003:			
Sludge Dewater Bond	23,567.08		
Interest Collected	73.52		
Abatements in 2003	306.43		
State Aid FY 2004	14,085.00		
Uncollected Revenue as of 12/31/03	<u>425.87</u>		
	\$ 38,257.90		
TOTAL CREDITS			
SLUDGE DEWATER BOND ACCOUNT			
Earned Forward from 2002	\$ 94,627.11		
Deposited in 2003	23,440.60		
State Aid FY 2004	14,085.00		
Interest Earned	<u>1,319.28</u>		
	133,471.99		
Bond Payment	<u>(32,875.00)</u>		
Balance in Account 12/31/03	\$ 100,596.99		
SEWER CAPITAL RESERVE ACCOUNT			
Balance on Hand January 2003	\$ 287,655.23		
Rebate from Berlin City Ford	616.20		
State NH Grant-Tinker Brook 1999	2,059.00		
Interest Earned	<u>2,597.45</u>		
	292,927.88		
Less Expenditures	<u>(72,179.71)</u>		
	220,748.17		
2003 Surplus Revenue Invested	<u>77,448.51</u>		
Balance in Account 12/31/2003	\$ 298,196.68		
Expenditures:			
New Ford F450 60% of cost	\$ 19,165.80		
Used Welder/Thaw Machine	1,600.00		
Parco Pumps for Tinker Brook	16,440.00		
Sewer Camera Repair	894.87		
WWTF-Flow Transmitters	3,623.70		
W&S Garage Addition	30,455.94		
Total	<u>72,179.71</u>		
	60% of cost		
	60% of cost		

# WATER DEPARTMENT REPORT

Water Billed in 2003:			
Water Rents	\$ 345,934.74		
Job Work & Materials	21,056.14	\$	366,990.88
Administrative Fee (shut-off notices)			757.50
Outside Sales-reimbursed			4,294.96
Miscellaneous Reimbursements			63.39
Unum Insurance Reimbursement			1,364.22
Interest on Delinquent Accounts			1,671.81
Uncollected Revenue from 2002:			
Water Rents	\$ 9,486.90		
Job Work & Materials	502.33	\$	9,989.23
<b>TOTAL DEBITS</b>			<b>385,131.99</b>
Remittances To Treasurer in 2003:			
Water Rents	\$ 346,342.65		
Job Work & Materials	20,579.52		
Administrative Fees	757.50		
Outside Sales	4,294.96		
Misc. Reimbursements	63.39		
Unum Insurance Reimb	1,364.22		
Interest Collected	1,671.81	\$	375,074.05
Abatements in 2003			452.26
Uncollected Revenue as of 12/31/03			
Water Rents	\$ 8,626.73		
Job Work & Materials	978.95	\$	9,605.68
<b>TOTAL CREDITS</b>			<b>385,131.99</b>
<b>OPERATION &amp; MAINTENANCE</b>			
2003 Appropriation	\$		381,515.00
Less Expenditures			(292,713.28)
			88,801.72
Expenditures:			
Commission Salaries	\$		1,500.00
Payrolls			149,961.84
Fringe Benefits			40,941.72
Insurance Cost			2,580.64
Mandated Payments			900.00
Materials & Supplies			12,169.06
Professional Services			11,753.15
Vehicle Operations			6,470.40
Billing Expense			917.55
Outside Sales			4,294.96
Gorham Hill Spring			1,388.92
Office Garage			8,671.53

Well #2 & Well #1			2,949.29
Cascade Pump Station			1,627.71
Sugar Hill Reservoir			279.70
Water Filtration Plant			34,108.95
Water Main Replacement			12,197.86
Total			292,713.28
Transferred to Water Capital Reserve			82,360.77
		\$	375,074.05

## SUGAR HILL RESERVOIR & WATER FILTRATION PLANT

Billed in 2003:			
Sugar Hill Reservoir	\$ 26,027.01		
Water Filtration Plant	58,554.59		84,581.60
Interest on Delinquent Accounts:			
Sugar Hill Reservoir	\$ 81.47		
Water Filtration Plant	188.01		269.48
State Aid Reimb FY 2004 WFP			26,488.80
Uncollected Revenue from 2002:			
Sugar Hill Reservoir	\$ 568.71		
Water Filtration Plant	1,368.35		1,937.06
<b>TOTAL DEBITS</b>			<b>113,276.94</b>
Remittances to Treasurer in 2003:			
Sugar Hill Reservoir	\$ 25,989.82		
Water Filtration Plant	58,458.39		84,448.21
State Aid Reimb FY 2004 WFP			26,488.80
Interest Collected:			
Sugar Hill Reservoir	\$ 81.47		
Water Filtration Plant	188.01		269.48
Abatements in 2003:			
Sugar Hill Reservoir	43.19		
Water Filtration Plant	121.28		164.47
Uncollected Revenue as of 12/31/03:			
Sugar Hill Reservoir	\$ 562.71		
Water Filtration Plant	1,343.27		1,905.98
<b>TOTAL CREDITS</b>			<b>113,276.94</b>



# **WATER DEPARTMENT REPORT**

## **WATER FILTRATION PLANT ACCOUNT**

Carried Forward from 2002	
Deposits in 2003	\$ 128,808.67
State Aid FY 2004	58,646.40
Interest Earned	26,488.80
	<u>1,289.00</u>
	215,232.87
Bond Payment	-86,182.50
Balance in Account 12/31/03	\$ 129,050.37

## **WATER CAPITAL RESERVE ACCOUNT**

Balance on Hand January 2003	\$ 152,685.00
Rebate from Berlin City Ford	410.80
Interest Earned in 2003	<u>1,233.69</u>
	154,329.49
Less Expenditures	<u>(59,060.56)</u>
	95,268.93
2002 Surplus Revenue Invested	82,360.77
Balance in Account - 12/31/2003	\$ 177,629.70

### Expenditures:

Ice Gulch-retainage & engineer	\$ 2,860.26	
Used Welder/Thaw Machine	400.00	20% of cost
Filter Plant-repair valves	1,314.12	
Repair Thaw Machine	4,720.00	
DI Pipe for Water Line Project	10,512.90	
New Ford F450-40% of cost	12,777.20	
Land Acquisition at Airport	6,240.00	
W&S Garage Addition	<u>20,236.08</u>	40% of cost
Total	59,060.56	

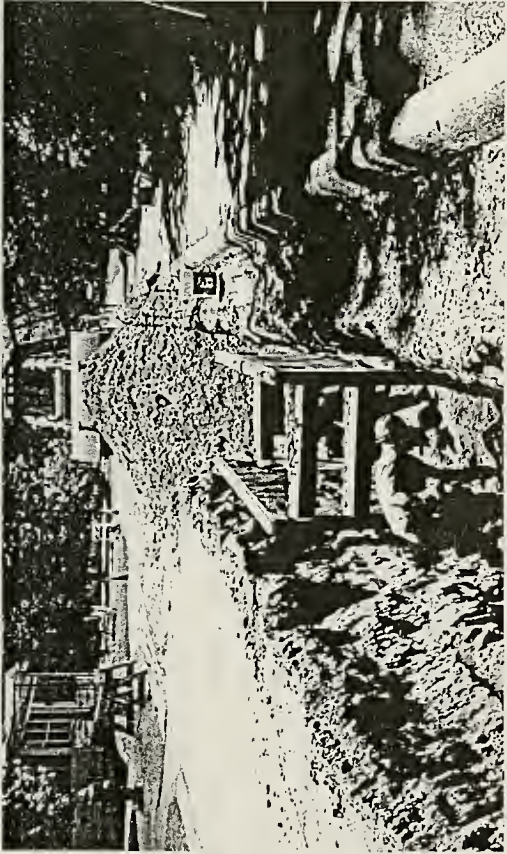
## **SUGAR HILL RESERVOIR ACCOUNT**

Carried Forward from 2002	\$ 31,547.48
Deposits in 2003	26,071.29
Interest Earned	<u>284.26</u>
	57,903.03
	<u>(22,762.50)</u>
	35,140.53
Bond Payment	
Balance in Account 12/31/03	

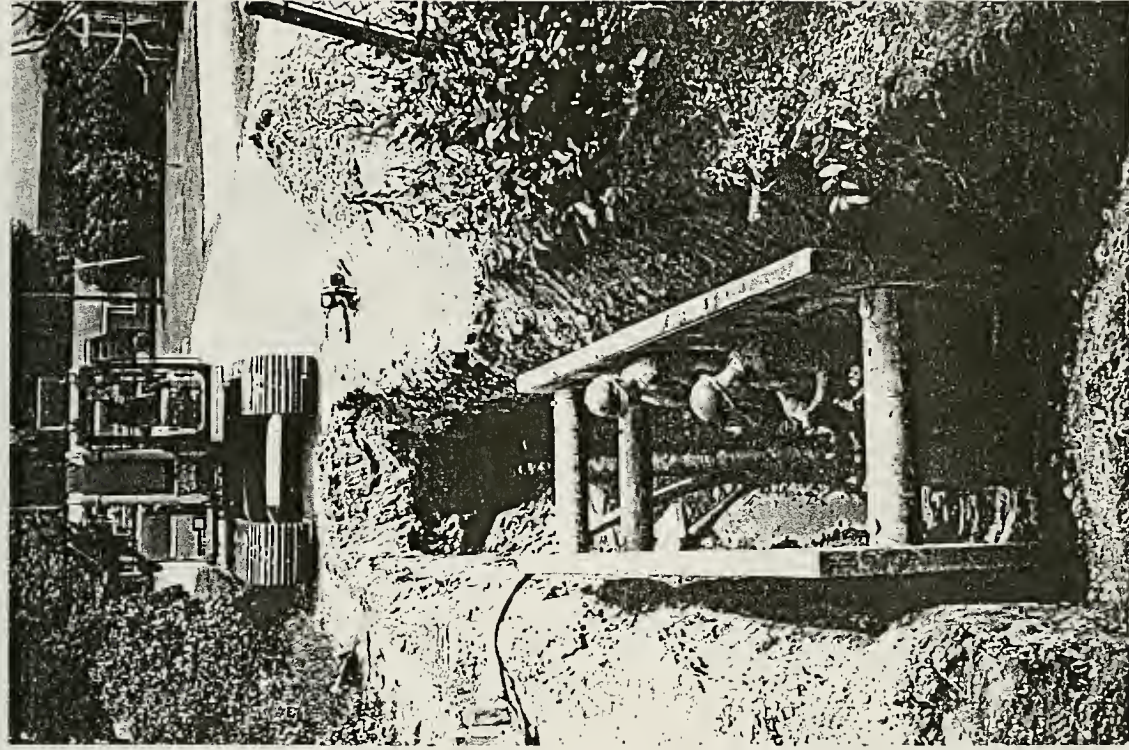
# **WATER & SEWER DEPT EQUIPMENT INVENTORY**

2003 Ford F450 Chassis Cab	\$31,943.00
2002 MBW Jumping Jack Compactor	2415.00
1999 Wacker 3" Trash Pump	1,064.00
2001 Wacker 3" Trash Pump	1,495.00
1998 Magikist Line Thaw Machine	1,500.00
1998 Mortar Mixer	2,675.00
1998 Husqvarna Chain Saw	579.95
1997 Used CAT Excavator 315L	65,000.00
1996 Chevrolet Pickup Truck	16,491.44
1996 Saturn II Lateral Inspection System (Sewer Camera)	11,321.00
1996 Husqvarna Pipe Saw	769.00
1995 Aluminum Trench Box	4473.55
1994 Thor Rock Drill	2,061.10
1994 Husqvarna Lawn Mower	1,800.00
1994 Husqvarna Pipe Saw	795.00
1994 Topcon Pipe Laser	6,995.00
1993 Chevrolet 4x4 One Ton Dump Truck	19,999.00
1993 CATCO Steam Chief Thaw Machine	786.34
1993 Ingersoll Rand 185 CFM Compressor (trade-in \$1800)	6,300.00
1992 3500W Honda Generator	1,094.96
1991 International Dump Truck	39,065.00
1991 GME Trench Box	5,000.00
1991 Multi Quip Jumping Jack Compactor	2,200.00
1991 Berema Jack Hammer	3,440.00
1991 CH&E Diaphragm Pump	1,299.00
1990 Ford Tractor (Water Filter Plant)	12,267.00
1989 Homemade Sewer Jetter	2,200.00
1987 Case Loader/Backhoe	17,700.00
1987 Metrotech Line Tracing Machine	1,800.00
1987 90 lb. Breaker	800.00
1986 3" CH&E Diaphragm Pump	1,500.00
1986 Eager Beaver 20 Ton Trailer(used)	6,500.00
1985 Leak Detector	1,600.00
1981 Pilot Sewer Tapping Machine	
1980 Ford Dump Truck	22,000.00
1980 Schonstedt Valve & Box Locator	800.00
1977 Schonstedt Valve & Box Locator	800.00
1975 Keenan Thawing Machine rebuilt in 2000/Continental	4,800.00
1968 Steam Thawing Boiler/Homemade Trailer	
1967 Sewer Rod Machine on Homemade Trailer	
1949 Engressor Thaw Machine(rebuilt in 1993/Continental	1,950.00

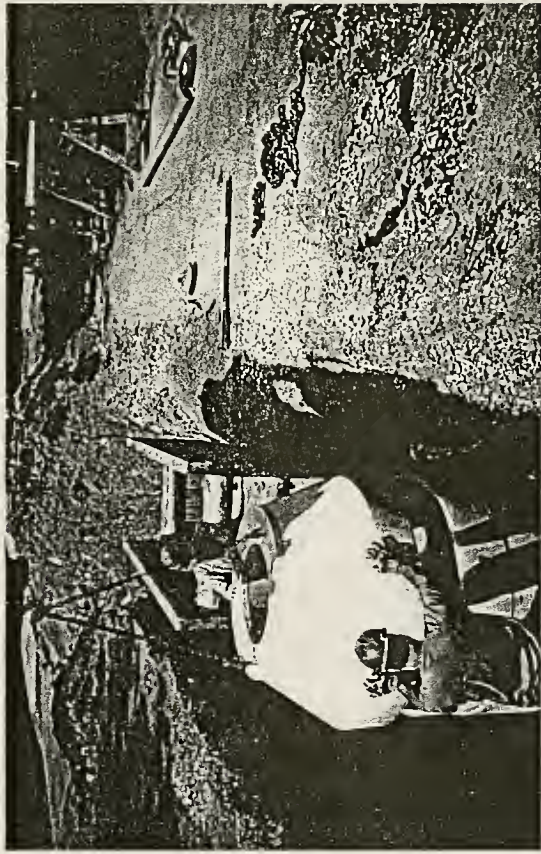




New 6" ductile main installation on Wilson St



Installation of new 8" ductile water main from Ed Fenn Elementary and Shady Drive



One of six Fiberliner sewer manholes being installed on Wilson St



## ANDROSCOGGIN VALLEY REGIONAL REFUSE DISPOSAL DISTRICT

The AVRDD 2003 Budget apportionment for our member municipalities totaled \$706,130. A surplus of \$299,129.92 from the 2002 budget was used to reduce apportionments with a net budget of \$407,000.08 being billed to the member municipalities. The proportionate share of the credit for the Town of Gorham was \$82,893.18, reducing your gross apportionment of \$177,381.97 to \$94,488.79. Preliminary reconciliation of the 2003 budget shows a surplus of approximately \$288,290 being available to credit toward 2004 apportionments.

Our Materials Recycling Facility marketed a total of 2,258 tons of recyclables for the period January 1, 2003 through December 31, 2003, representing \$95,715.08 of marketing income to the District. In addition to the marketing revenue derived from the recyclables, there is also an avoided cost of disposal at the landfill. Our avoided cost for 2003 totals \$151,286. (2,258 tons x \$67 per ton).

For calendar year 2003, our Transfer Station received 2,902 deliveries from District residents for a total of 805.70 tons of bulky waste and construction and demolition debris. In addition, our 140 commercial accounts delivered 984.18 tons of bulky waste and construction and demolition debris and 149.15 tons of wood. Recycling at the Transfer Station consisted of 1,116.65 tons of wood that was processed through a grinder, 330.40 tons of scrap metal and 248.89 tons of brush which was chipped with the District owned chipper. In addition, 457 refrigerators/air conditioners, 583 propane tanks, 5,243 tires and 17,914 feet of fluorescent bulbs were received. Transfer Station income from all sources totaled \$59,233. The Recycling Center and Transfer Station are operated, under contract with the District, by FERCO Recycling, Inc. of Berlin.

As a result of the Mt. Carberry Landfill acquisition, an additional member of the clerical staff was needed. Joanne Caron of Milan was hired as a full charge bookkeeper in February. Joanne joins Melinda Enman who is our Administrative Assistant.

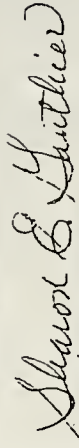
Election of officers was held at the District Annual Meeting in April 2003: Raymond Chagnon of Berlin was re-elected District Chairman; Clara Grover of Errol was re-elected Vice Chairman and Earl Wadsworth of Dummer was re-elected Secretary-Treasurer. Other District Representatives are: Yves Zornio of Gorham, David Tomlinson of Randolph, Linda Cushman of Jefferson, Burnham "Bing" Judd for the Coos County Unincorporated Towns, Jeremiah Lamson of Northumberland, George Bennett of Stark and Richard Lamontagne of Milan.

In June, the District conducted its twelfth annual Household Hazardous Waste Collection Day. The collection was held at the District Transfer Station with 305 households participating. The project was funded

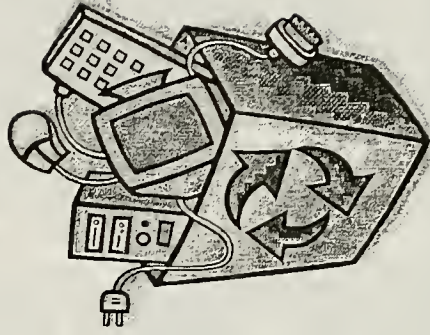
through the District Household Hazardous Waste Reserve Fund along with a grant from the State of New Hampshire which was reimbursed to the District at twenty cents (\$.20) per capita. The next Household Hazardous Waste Collection Day will be held Saturday, June 5, 2004 at the District Transfer Station.

2003 marked the first full year of operations for the AVRDD-Mt. Carberry Landfill. The landfill, operated under contract with the District by Cianbro Corp., had a very successful first year. No assessment was made to the District municipalities for Mt. Carberry operations, with income raised through landfill tipping fees covering operating expenses. Any landfill funds remaining at the end of the year will be held in reserve, by the District, to pay for Mt. Carberry operating and capital expenses.

Respectfully submitted,



Sharon E. Gauthier  
Executive Director



The Gorham Historical Society (GHS) is housed in the former Grand Trunk railroad depot originally built in 1907. In addition to displays in the building, exhibits can also be found in the adjacent railroad cars, which include a model railroad running between Gorham and Berlin, NH, complete with topography and some major buildings. George Harrington, with the assistance of others, has been upgrading the boxcars and the model railroad exhibit. If you have been by the railroad exhibit, you will have noticed that some of the boxcars have been painted and the roofs have been waterproofed. The exhibit has been upgraded and some new equipment has been purchased. The museum has also received the gift of a Thomas the Train railroad collection. Although the museum is housed in the railroad depot and the railroad played a large part in the history of the town, artifacts are not confined to railroad memorabilia. Many other aspects of the history of the town can also be found, such as old town records, photographs of the logging industry, historical buildings, school yearbooks, Woman's club yearbooks, period clothing, war uniforms, crafts, and furniture. A fan collection has been donated to the museum, which we hope to have on display next summer.

The major event of the season was a testimonial dinner given in honor of Ed Reichert, who for many years has given his time and expertise to individuals and organizations in town. Approximately 200 people attended this function, which was held at the Town & Country Motor Inn. The Gorham Historical Society appreciates very much the support of the community in helping to make this affair a success.

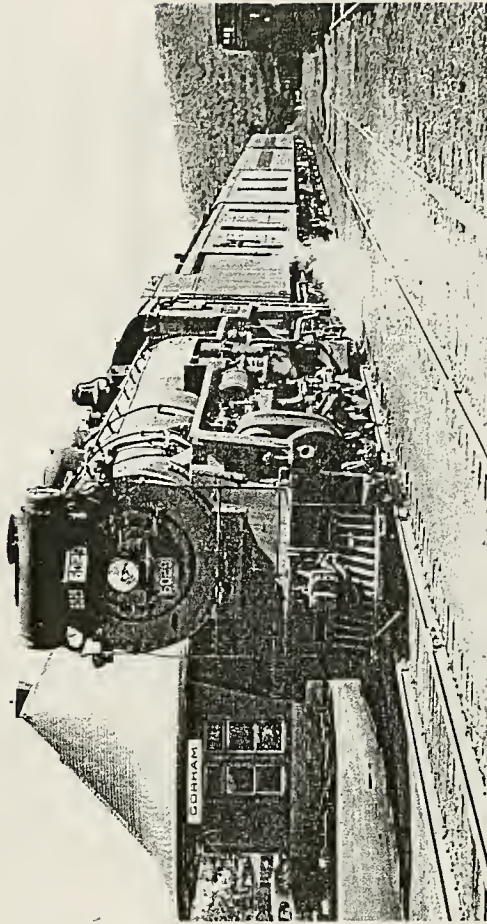
GHS quietly observed its 30<sup>th</sup> anniversary in July. The museum was open several days a week during the summer and fall with the aid of a few dedicated volunteers, and 436 persons signed the register, coming from 31 states and five foreign countries. Many volunteers are desperately needed to man the museum and to help with exhibits, recordkeeping, programs and publicity. If you would like to lend a hand, we would be delighted to have your assistance.

This year our membership consisted of 55 life members, 41 individual members, 17 family memberships and 9 corporate members. Since our funds come chiefly from dues and donations, we need to increase our membership in order to have funds for various projects, such as maintenance of the exhibits, building, railroad cars, etc. Those of you who are interested in the history of the area or who are tracing your ancestry can appreciate the need for a place to store the records of the past in a way to make them accessible, and that is the aim of historical societies. Fred Smith has been doing quite a bit of research for people who are trying to trace their ancestors.

We appreciate the positive response to our membership mailings, but we would be even happier if more people would join, providing their knowledge of the town and their expertise in finding ways to increase interest in the Society and to provide programs of interest to the public. We are also grateful to those who contributed funds by way of donations to the Society. The Historical Society much appreciates the continued support from the Town of Gorham

Respectfully submitted,

Dorothy Eichel  
Secretary



1907 Rail Station at Gorham on 9/8/55  
Photo by Jim Shaughnessy, Troy, NY



## NORTH COUNTRY COUNCIL

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of these projects are as follows:

### Transportation:

- Completed over 200 traffic counts during the spring, summer and early fall.
- Completed the TIP process and sent a report to NHDOT with our region's priorities.
- Coordinated the Transportation Enhancement process including a work session with the committee, project review based on set criteria, presentations by applicants, and a final review and prioritization and final report to NHDOT.
- Coordination meetings with NHDOT on process of the Ten Year Plan.
- Attendance and participation at the GACIT meetings throughout the North Country.
- Assisted Community Planner with the update to two master plans' Transportation Sections.
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.

### Economic Development:

- Successfully received \$1.5 million from EDA for the Mount Washington Valley Technology Village.
- Coordinated the North Country District Economic Development Committee
- Successfully extended the EDA District to include all of Grafton County.
- Successfully completed a \$2.6 million EDA application for the Dartmouth Regional Technology Village in Lebanon, currently hiring an engineer for the project.
- The CEDS Committee also undertook a major re-write of the CEDS document and held seven public meetings in order to educate the public about EDA and to gather input to economic issues in the region.
- Wrote 34 grants, for a total of \$7,020,505 for the region in order to assist local communities. Of these grant applications \$4,567,830 have been funded and \$1,469,000 is still pending.

- Applied for funding to assist with a telecommunications feasibility study, one of the major issues raised at the public advisory meetings in the spring.

### Community/Regional Planning:

- Provided technical assistance to 20 towns throughout the region.
- Participated in updating 7 master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the NH Municipal Association.
- Provided assistance to three (3) towns for the creation of Hazard Mitigation Plans.

### Environmental Planning:

- Provided technical assistance to over 25 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste Management collections for 23 communities.
- Conducted solid waste and transfer station audits for 2 community transfer stations.
- Conducted an ongoing fluorescent light collection program.
- Conducted 2 electronic equipment collections.
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2004. Major programs for the year 2003 will be completion of our Regional Transportation Plan, the development of a feasibility study for a Regional Hazardous Waste collection site and the continued assistance to all of our communities in grant writing, community planning and other community planning needs.

Our overall goal, however, remains the same; to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,



Michael J. King  
Executive Director

## FOREST FIRE WARDEN & STATE FOREST RANGER REPORT

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at 1-800-498-6868 or [www.des.state.nh.us](http://www.des.state.nh.us) for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at [www.nhdfi.org](http://www.nhdfi.org) or 271-2217 for wildland fire safety information.

### 2003 FIRE STATISTICS

(All fires Reported thru November 3, 2003)

Totals by County	# of Fires	Acres	Causes of Fires Reported	
Belknap	40	4.86	Arson/Suspicious	10
Carroll	46	13.99	Campfire	25
Cheshire	8	.68	Children	13
Coos	7	17.4	Smoking	20
Grafton	22	12.6	Debris	226
Hillsborough	60	11.34	Railroad	3
Merrimack	98	10.45	Lightning	2
Rockingham	56	18.54	Equipment	8
Strafford	34	7.94	Misc*	67
Sullivan	3	2.03		

\*(Misc: powerlines, fireworks, railroad, ashes, debris, structures, equipment, etc.)

	Total Fires	Total Acres
2003	374	100
2002	540	187
2001	942	428
2000	516	149

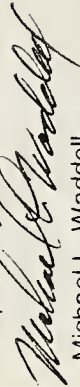
## CONSERVATION COMMISSION

The Conservation Commission reviews correspondence from the New Hampshire Department of Environmental Services for wetlands projects in the Town of Gorham. Letters for this and other natural resource issues have been reviewed over the course of the past year.

This year the Commission began the perambulation of the Town's boundaries. This involved walking the Town's boundary lines which about the town of Shelburne. Forest Service boundary markers were found from the 1930s and earlier as well as private property boundary markers, which were fairly recent. The Commission will be continuing this work in the spring before leaf-out and in the fall after the leaves have fallen.

Anyone interested in participating in the above project or who has questions or concerns with regard to the Conservation Commission should contact the Chair, Mike Waddell at 466-5149 or the Town office at 466-3322.

Respectfully submitted,



Michael L. Waddell  
Conservation Commission, Chair





## DISTRICT ONE EXECUTIVE COUNCILOR, RAYMOND BURTON

It is a pleasure to report to you now in my 25th year of serving the 98 towns, 4 cities and Coos, Carroll, Grafton, Sullivan and Belknap counties of New Hampshire. All together there are 249,000 people who I consider my customers, clients and constituents. It has always been a pleasure to respond, as my duties within the Executive Branch of your state government mandate, to inquiries for information, relief and assistance as provided in NH state law and budget. It is an honor to serve you as a public servant.

Below are listed several documents that are available to citizens and I find them to be a valuable NH resource.

The 2003-2004 state telephone directory of state departments and personnel. This 180 page directory includes TDD access numbers, office information, coordinators, map of location of state buildings, legislative listings, judicial branch listings, department listing, personnel listing and a topical listing. This is available for a cost of \$6.00 plus \$2.50 postage. Make checks payable to the State of New Hampshire, or order on line at [www.gencourt.state.nh.us/visitorcenter](http://www.gencourt.state.nh.us/visitorcenter). The entire directory is available at <http://www.state.nh.us/government/agencies.html>.

The 2003-04 NH County Directory of all NH County officials is free and available by calling 603-244-9222. This is also on the web at [www.nhcounties.org](http://www.nhcounties.org).

Also available at no cost from the Secretary of State Office at 271-3242 or at [elections@sos.state.nh.us](mailto:elections@sos.state.nh.us), or mail at Secretary of State House Room 204, Concord, NH 03301 are the following publications:  
The NH Election Procedural manual for 2004-2005  
The NH Election laws for 2004-2005  
The NH Political calendar for 2004-2005

The duties of the NH Executive Council, The NH Tour Guide book, the official tourist map and the NH Constitution are always available from my office at 271-3632 or 7847-3662 or [ray.burton4@gte.net](mailto:ray.burton4@gte.net).

As long as I'm around as one of your elected officials, never ever feel you are alone in your hour of need. Contact me anytime!



Raymond S. Burton, Councilor  
District One Executive Council

## ANDROSCOGGIN VALLEY MENTAL HEALTH CENTER

The Androscoggin Valley Mental Health & Development Services Advisory Council respectfully requests that the Town of Gorham continue its support of this agency through an appropriation in the amount of \$2,895.00 at the 2004 Town Meeting. This amount represents a \$1.00 per capita contribution based on figures from the most recent census figures. These funds will be used exclusively for the support of outpatient services provided through Androscoggin Valley Mental Health Center.

Over the past 37 years this agency has provided mental health services to hundreds of people living, working, raising families and going to school in the Androscoggin Valley area. Outpatient mental health services are not funded by state or federal dollars. They are expected to support themselves through client fees, third-party insurance payments, and through local support such as contributions from towns, cities and the United Way. In order to make these services affordable to all persons in need of them, fees are adjusted according to the recipient's ability to pay. Your present and past appropriations have enabled us to follow this practice and your support this year will assure its continuance. We see these services as the backbone of our community's mental health efforts and as essential in the prevention of more serious emotional, social and community problems.

We fully appreciate the pressures, financial, social and emotional, that all sectors of our local communities are experiencing at this time. These pressures are resulting in a significant increase in persons seeking our services at a time in which there has been severe erosion of the health insurance base supporting providers such as us. More than ever we need your ongoing assistance to continue to provide your citizens with the care they are seeking.

Sincerely,



Arthur A. Froburg  
Area Director

## ANDROSCOGGIN VALLEY ECONOMIC RECOVERY CORP

AVER's mission is to 'Promote and encourage the development of business and economic development activities, the creation and preservation of employment opportunities and the protection of the physical environment and the character of the communities in the region comprising the Androscoggin Valley.'

AVER has been working this year to develop a comprehensive approach to improving the communities of the Androscoggin Valley. The board has agreed that economic development cannot happen in isolation, and that good schools, a strong healthcare system, cooperative municipal governments, an appreciation for the role of the environment and access to current technology are all essential to promoting economic development. In order to encourage both economic and community development, the board created six task forces with open membership. The task forces include: Economic Development, Education, Health and Human Services (Concerned Community Providers), Governance, Tourism and Technology. Each task force meets monthly to review the progress made towards the priorities selected at the yearly AVER planning retreat.

### AVER Highlights for the Year;

- Annual meeting in February with 100 people attending to celebrate Berlin and Gorham working together to improve the region with a coordinated approach.
- Annual Planning Retreat in May – Top priorities for AVER
  - Recruit a Federal Prison
  - Support development of regional master plans
  - Gorham receives \$10,000 for their plan
- City applies for \$150,000 grant to inventory and develop a plan to demolish or rehab up to 200 blighted properties
- One stop economic development office created
- Education Task force working with UNH consultant to develop a long range plan for learning and career development.
- Regional workshop on the challenge of affordable healthcare in the North Country held in Whitefield- 150 people attended.

Respectfully,

Catherine P. McDowell  
Chair of AVER

## GORHAM WELLNESS REPORT



In the fall of 2002, the Gorham Wellness Program was formed. Our mission is to provide a wellness program designed for employees and their families to support them in making positive, voluntary lifestyle changes. Our goal is to maintain and enhance overall physical and mental well being while enabling us to reduce health care costs.

The Gorham Wellness Program was fortunate to receive a WellDollars Grant from HealthTrust of \$1,890.00 to get our program started. During the past year, we offered:

- Fruit Baskets were distributed bi-monthly to town departments
- Heart Health Screening
- Afternoon of Winter Fun at Great Glen Trails
- Bulletin boards containing health and nutrition information were distributed to town departments
- Back Care Clinic
- American Heart Association CPR Course, offered by Gorham EMS
- March Into May program
- On-Site Walking program
- 3 games of golf @ AVCC, 9 holes, scramble format
- Annual softball game & picnic
- Annual flu vaccination clinic
- You Can Make a Difference Workshop
- Wellness Health Fair
- Bi-monthly newsletters

The members of the Gorham Wellness Committee include Terry O'Neil, Diane Labbe, PJ Cyr, Brian Lamarre, and Heather Mortenson. The committee thanks the Board of Selectmen, Town Manager, and Eric Perry for their continued support. Thank you also to Terry O'Neil for her time and effort putting together the fruit baskets, newsletters and events.

*Denise Vallee*

Denise Vallee, Wellness Coordinator



## SERVE YOUR COMMUNITY

### Town Government Talent Bank Serve your Community

Town government needs citizens who are willing to give time in the service of their community. The Talent Bank is organized as a means of compiling names of volunteer citizens willing to serve on boards and committees. Names in this file are available for use by the Selectmen and all Town Offices.

Please complete the questions, indicate your areas of interest and return immediately to:

Town Hall  
c/o Selectmen's Office  
20 Park Street  
Gorham, NH 03581

NAME: \_\_\_\_\_

ADDRESS: \_\_\_\_\_ TEL: \_\_\_\_\_

OCCUPATION \_\_\_\_\_

SUMMARY OF BACKGROUND EXPERIENCE \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Name/Signature \_\_\_\_\_ Date \_\_\_\_\_

List Order of Preferences:

\_\_\_\_\_ Budget Committee \_\_\_\_\_ Planning Board

\_\_\_\_\_ Conservation Committee \_\_\_\_\_ Zoning Board

\_\_\_\_\_ Trustees of Trust Fund

## EMERGENCY ASSISTANCE

We are trying to compile information in case of emergency. All information will be kept confidential.

**If this person will need help in the event of an emergency:**

NAME \_\_\_\_\_

ADDRESS: \_\_\_\_\_

PHONE \_\_\_\_\_

**Relative or person we can notify to help you in case of an emergency:**

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

PHONE (home) \_\_\_\_\_

PHONE (work) \_\_\_\_\_

**Help needed:**

\_\_\_\_\_ Need ride

\_\_\_\_\_ Need a wheelchair accessible ride \_\_\_\_\_ Sight impaired

\_\_\_\_\_ Need an ambulance for transport \_\_\_\_\_ Wheelchair user

\_\_\_\_\_ Need individualized notification \_\_\_\_\_ Confined to bed

\_\_\_\_\_ Need help with sheltering \_\_\_\_\_ Other (specify)

**I consider myself to be:**

\_\_\_\_\_ Deaf or Hard of Hearing

**Person who can be called to verify information:**

NAME \_\_\_\_\_

PHONE (home) \_\_\_\_\_ (work) \_\_\_\_\_

# We're on the move to pick up your Trash and Recyclables

& Exchange Street  
& School Street  
& Railroad Street  
& Church Street  
& Shady Drive  
& Union Street  
& Country Lane  
& Dublin Street  
& Evans Street  
& Normand Avenue  
& Wight Street  
& Malloy Avenue  
& Sunset Street  
& Potter Street  
& Highland Avenue  
& Cross Street  
& Bellevue Avenue  
& High Street

& Lancaster Road down from

High Street

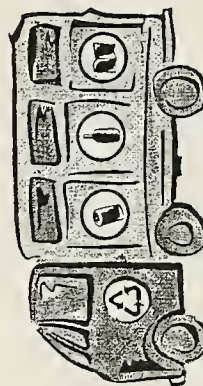
& South side of Main Street  
from Park Street to Munce's  
Superior

# Lower Main Street  
# Woodland Park  
# Bangor Street  
# Glen Road  
# Androscoggin Street  
# McFarland Street  
# Willis Place  
# Corbin Avenue  
# White Birch Lane  
# Alpine Street  
# Pleasant Street  
# Cottage Street  
# Palmer Street  
# Jewell Street  
# Howland Street  
# Prospect Terrace  
# Stony Brook Road  
# Mt. Carter Drive

@ Washington Street  
@ Bell Street  
@ Mill Street  
@ North side of Main  
Street from Mechanic St  
to Moose Brook Bridge  
@ Mechanic Street  
@ Promenade Street  
@ Marois Avenue  
@ Wilson Street  
@ Broadway Street  
@ Water Street  
@ Smith Street  
@ Madison Avenue  
@ Elm Street  
@ Pine Street  
@ Spruce Street  
@ Hamlin Avenue

% Gateway Trailer Park  
% Lary Street  
% Jintown Road  
% Gorham Hill Road  
% Crestwood Drive  
% Brook Road  
% Lancaster Rd up from  
High Street  
% Candy Lane  
% Perkins Brook Road  
% Morin Drive  
% Gorham Heights Rd  
% Fieldstone Road

\$ River Street  
\$ Cascade Flats  
\$ First Street  
\$ Third Street  
\$ Gill Street  
\$ Pisani Street  
\$ Ray Street  
\$ Wentworth Avenue  
\$ Gordon Avenue  
\$ Second Street  
\$ Simmons Street  
\$ Cascade Street  
\$ Western Avenue  
\$ Mr. Rugs north to Cas  
cade and south to Berlin  
City Dealerships





# March 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5 pm Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5 pm Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 @ # Trash Pickup	2 % \$ Trash Pickup	3 & Trash Pickup	4 # Recycle	5 @ Recycle	6
7	8 @ # Trash Pickup	9 Town Meeting % \$ Trash Pickup	10 School District Mtg \$ Recycle & Trash Pickup	11 & Recycle	12 % Recycle	13
14	15 @ # Trash Pickup	16 % \$ Trash Pickup	17 & Trash Pickup	18 # Recycle	19 @ Recycle	20
21	22 @ # Trash Pickup	23 % \$ Trash Pickup	24 \$ Recycle & Trash Pickup	25 & Recycle	26 % Recycle	27
28	29 @ # Trash Pickup	30 % \$ Trash Pickup	31 & Trash Pickup			

# April 2004

Selecmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am-- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1 # Recycle	2 @ Recycle	3
4	5 # @ Trash Pickup	6 % \$ Trash Pickup	7 & Trash Pickup \$ Recycle	8 & Recycle	9 % Recycle	10
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25	26 # @ Trash Pickup	27 % \$ Trash Pickup	28 & Trash Pickup	29 # Recycle	30 @ Recycle	



# May 2004

Selectmen meet on most Mondays 6:30 pm  
 Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Friday  
 8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3 # @ Trash Pickup	4 % \$ Trash Pickup	5 & Trash Pickup \$ Recycle	6 & Recycle	7 % Recycle	8
9 Mother's Day	10 # @ Trash Pickup	11 % \$ Trash Pickup	12 & Trash Pickup	13 # Recycle	14 @ Recycle	15
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23	24 # @ Trash Pickup	25 % \$ Trash Pickup	26 & Trash Pickup	27 # Recycle	28 @ Recycle	29
30	31 Memorial Day Town Offices closed					

# June 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am-- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
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6	7 # @ Trash Pickup	8 % \$ Trash Pickup	9 & Trash Pickup	10 # Recycle	11 @ Recycle	12
13	14 # @ Trash Pickup	15 % \$ Trash Pickup	16 & Trash Pickup \$ Recycle	17 & Recycle	18 % Recycle	19
20 Father's Day	21 # @ Trash Pickup	22 % \$ Trash Pickup	23 & Trash Pickup	24 # Recycle	25 @ Recycle	26
27	28 # @ Trash Pickup	29 % \$ Trash Pickup	30 & Trash Pickup \$ Recycle			



# July 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am-- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
4 Independence Day	5 Independence Day Observed Town Offices closed	6 # @ % \$ Trash Pickup	7 & Trash Pickup	1 & Recycle	2 % Recycle	3
11	12 # @ Trash Pickup	13 % \$ Trash Pickup	14 & Trash Pickup \$ Recycle	15 & Recycle	16 % Recycle	17
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25	26 # @ Trash Pickup	27 % \$ Trash Pickup	28 & Trash Pickup \$ Recycle	29 & Recycle	30 % Recycle	31

# August 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
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8	9 # @ Trash Pickup	10 % \$ Trash Pickup	11 & Trash Pickup \$ Recycle	12 & Recycle	13 % Recycle	14
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22	23 # @ Trash Pickup	24 % \$ Trash Pickup	25 & Trash Pickup \$ Recycle	26 & Recycle	27 % Recycle	28
29	30 # @ Trash Pickup	31 % \$ Trash Pickup				



# September 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am– Noon and 1:00-5:00 Monday, Wednesday and Fri.  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 & Trash Pickup	2 # Recycle	3 @ Recycle	4
5	6 Labor Day Town Offices closed	7 # @ % \$ Trash Pickup	8 & Trash Pickup \$ Recycle	9 & Recycle	10 % Recycle	11
12	13 # @ Trash Pickup	14 % \$ Trash Pickup	15 & Trash Pickup	16 # Recycle	17 @ Recycle	18
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26	27 # @ Trash Pickup	28 % \$ Trash Pickup	29 & Trash Pickup	30 # Recycle		

# October 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
3	4 # @ Trash Pickup	5 % \$ Trash Pickup	6 & Trash Pickup \$ Recycle	7 & Recycle	1 @ Recycle	2
10	11 Columbus Day Town offices closed	12 # @ % \$ Trash Pickup	13 & Trash Pickup	14 # Recycle	8 % Recycle	9
17	18 # @ Trash Pickup	19 % \$ Trash Pickup	20 & Trash Pickup \$ Recycle	21 & Recycle	15 @ Recycle	16
24	25 # @ Trash Pickup	26 % \$ Trash Pickup	27 & Trash Pickup	28 # Recycle	22 % Recycle	23
31 Halloween					29 @ Recycle	30



# November 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Fri  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1 # @ Trash Pickup	2 % \$ Trash Pickup Election Day	3 & Trash Pickup \$ Recycle	4 & Recycle	5 % Recycle	6
7	8 # @ Trash Pickup	9 % \$ Trash Pickup	10 & Trash Pickup	11 Veterans' Day Town offices closed	12 @ Recycle	13
14	15 # @ Trash Pickup	16 % \$ Trash Pickup	17 & Trash Pickup \$ Recycle	18 & Recycle	19 % Recycle	20
21	22 # @ Trash Pickup	23 % \$ Trash Pickup	24 & Trash Pickup	25 Thanksgiving Town offices closed	26 Holiday Town offices closed	27
28	29 # @ Trash Pickup	30 % \$ Trash Pickup				

# December 2004

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 & Trash Pickup & Recycle	2 & Recycle	3 % Recycle	4
5	6 # @ Trash Pickup	7 % \$ Trash Pickup	8 & Trash Pickup	9 # Recycle	10 @ Recycle	11
12	13 # @ Trash Pickup	14 % \$ Trash Pickup	15 & Trash Pickup & Recycle	16 & Recycle	17 % Recycle	18
19	20 # @ Trash Pickup	21 % \$ Trash Pickup	22 & Trash Pickup	23 # Recycle	24 Christmas (Observed) Town offices closed	25 Christmas
26	27 # @ Trash Pickup	28 % \$ Trash Pickup	29 & Trash Pickup & Recycle	30 & Recycle	31 New Year Day (Observed) Town offices closed	



# January 2005

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am– Noon and 1:00-5:00 Monday, Wednesday and Fri  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1 New Year's Day
2	3 # @ Trash Pickup	4 % \$ Trash Pickup	5 & Trash Pickup	6 # Recycle	7 @ Recycle	8
9	10 # @ Trash Pickup	11 % \$ Trash Pickup	12 & Trash Pickup & Recycle	13 & Recycle	14 % Recycle	15
16	17 # @ Trash Pickup	18 % \$ Trash Pickup	19 & Trash Pickup	20 # Recycle	21 @ Recycle	22
23	24 # @ Trash Pickup	25 % \$ Trash Pickup	26 & Trash Pickup & Recycle	27 & Recycle	28 % Recycle	29
30	31 # @ Trash Pickup					

# February 2005

Selectmen meet on most Mondays 6:30 pm  
Town Clerk Office hours 8:30 am- Noon and 1:00-5:00 Monday, Wednesday and Friday  
8:30 am-1:00 and 2:00-5:00 Tuesday and Thursday

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 % \$ Trash Pickup	2 & Trash Pickup	3 # Recycle	4 @ Recycle	5
6	7 # @ Trash Pickup	8 % \$ Trash Pickup	9 & Trash Pickup \$ Recycle	10 & Recycle	11 % Recycle	12
13	14 Valentine's Day # @ Trash Pickup	15 # @ % \$ Trash Pickup	16 & Trash Pickup	17 # Recycle	18 @ Recycle	19
20	21 Presidents' Day Town offices closed	22 % \$ Trash Pickup	23 & Trash Pickup \$ Recycle	24 & Recycle	25 % Recycle	26
27	28 # @ Trash Pickup					



If you want information on:

Call

Administration (Town Gov't)	466-3322
Ambulance Billing	466-5611
Assessment of Property	466-3322
Birth Certificates	466-2744
Building/Electric/Plumb Permits	466-3322
Cemeteries/Burials	466-3322
Certificates of Occupancy	466-3322
District Court	466-2454
Dog Licenses	466-2744
Ed Fenn Elementary School	466-3334
Elections/Voter Registration	466-2744
Family Resource Center	466-5190
Fire - Routine Business	466-2549
Gorham Middle/High School	466-2776
Gun Permits (Police Dept)	466-2334
Health-Complaints & Insp.	466-3322
Highways & Streets	466-5025
Library	466-2525
Marriage Licenses	466-2744
Motor Vehicle Registration	466-2744
Recreation & Parks	466-2101
Recycling	466-5025
Selectmen	466-3322
Sewer Dept	466-3302
Superintendent of Schools	466-3632
Tax Collector	466-2744
Town Manager	466-3322
Trash Collection	466-5025
Water Dept	466-3302

Important Dates

March 1: Last day to file for tax abatement and last day to apply for tax credit/exemption.

2<sup>nd</sup> Tuesday in March Town Meeting

April 30: Last day to register dogs. Bring rabies certificate.

See Forest Warden for fire permits before outside burning.

Parking ban from Nov. 15 to April 15.

Register motor vehicle during birth month.

Town Office Hours: 8am - 5pm

Town Clerk/Tax Collector Hours:

M,W,F: 8:30am - 12pm & 1 - 5pm

T & Th: 8:30am - 1pm & 2 - 5pm

Town of Gorham

Gateway to the White Mountains

20 Park Street

Gorham NH 03581

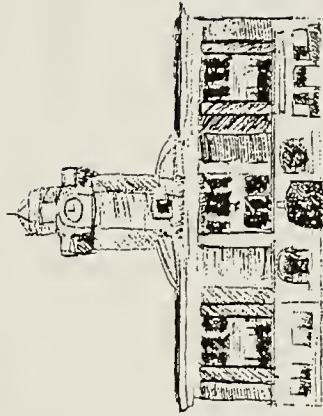
603-466-3322

fax 466-3100

[www.gorhamnh.org](http://www.gorhamnh.org)

# TOWN OF GORHAM

AT YOUR SERVICE



Gorham, New Hampshire  
Incorporated 1836





## ELECTION RESULTS 2003

### ELECTION RESULTS

School Board Members for Three Years (Vote for Two)

Jay Guilmette	298
Jay Holmes	277
Jennifer Lapointe	220
Allen "Joe" Rodgers	154
Mark St. Germaine	2 Write-ins
Bob Byrne	2 " "

Respectfully submitted,

Grace E. LaPierre  
School Clerk

## The Mercier Group

*a professional corporation*

### INDEPENDENT AUDITOR'S CORRELATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

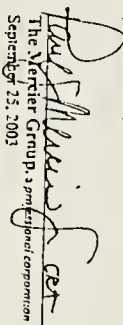
To the Members of the School Board  
Grafton School District  
Grafton, New Hampshire

In planning and performing our audit of the Grafton School District for the year ended June 30, 2003, we considered the District's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the District's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

☐ We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the District's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or record keeping practices. In these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

  
Paul Shuck, CPA  
The Mercier Group, a professional corporation  
September 25, 2003

ANNUAL SCHOOL MEETING  
MARCH 12, 2003

appropriate the sum of **\$15,000.00** for this purpose. (This article will be passed over upon a favorable vote on Article #3.) (Recommended by the Gorham School Board; not recommended by the Budget Committee.)

Bruce Lary: I make a motion to pass over Article 6 as presented. Seconded by Jean Lary. Voted in the affirmative and declared a vote to pass over.

Article 7. To see if the District will vote to purchase and install a new Fire Alarm System at the Gorham Middle High School building and to raise and appropriate the sum of **\$90,000.00** for this purpose. (This article will be passed over upon a favorable vote on Article 3.) (Recommended by the Gorham School Board; not recommended by the Budget Committee.)

Jean Lary: I make a motion to pass over Article 7 as presented. Seconded by Leona Guay. Voted in the affirmative and declared a vote to pass over.

Article 8. To see if the District will vote to upgrade the roofs at the Gorham Middle High School over the Science wing and the Kitchen/Cafeteria/Platform area and to raise and appropriate the sum of **\$280,000.00** for the purchase. (This article will be passed over upon a favorable vote on Article 3.) (Recommended by the Gorham School Board; not recommended by the Budget Committee.)

Jean Lary: I make a motion to pass over Article 8 as presented. Seconded by Ted Miller. Voted in the affirmative and declared a vote to pass over.

Article 9. To see if the District will vote to raise and appropriate the sum of **\$5,000.00** to be added to the Fuel Tank Replacement Capital Reserve Fund previously established. (This article will be passed over upon a favorable vote on Article 3.) (Recommended by the Gorham School Board; recommended by the Budget Committee.)

Glen Eastman: I so move on Article 9 as presented. Seconded by William Jackson. Voted in the affirmative and declared a vote.

Article 10. To see if the District will vote to raise and appropriate the sum of **\$4,000.00** to be added to the School Building Maintenance Expendable Trust Fund previously established. (This article will be passed over upon a favorable vote on Article 3.) (Recommended by the Gorham School Board; recommended by the Budget Committee.)

William Jackson: I so move on Article 10 presented. Seconded by Patricia Lapointe. Voted in the affirmative and declared a vote.

Article 11. To see if the District will vote to raise and appropriate the sum of **\$1,500.00** to be placed in the Repaving Capital Reserve Fund. (This article will be passed over upon a favorable vote on Article 3.) (Recommended by the School Board; recommended by the Budget Committee.)

Roger Guilmette: I so move on Article 11 as presented. Seconded by William Jackson. Voted in the affirmative and declared a vote.

Article 18. To see if the School District will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of the renovation or new construction of the Ed Fenn Elementary School and/or the Gorham Middle High School and further to raise and appropriate the sum of **\$795,800.00** to be placed in this fund. (By petition Michael L. Waddell, and others. Not recommended by the School Board; recommended by the Budget Committee. Majority vote required.)

Michael Waddell: I so move on Article 18 as presented. Seconded by Ted Miller. Mike went on to explain why he put his petition in. He felt if the bond issue did fail, that we would have another option so as not to ignore the problems that we have been faced with here tonight. This would mean another \$4.60 on your taxes and I would urge you to vote for this article. If this article passes, no one can touch this money until we come back to this meeting next year. It will send a message to the school board that we do want something done and let's move forward to see where we are next year.

Being no further discussion, the Moderator called for the vote. Voted in the affirmative and declared a vote.

Article 19. To transact any other business that may legally come before this meeting.

William Jackson: I make a motion to adjourn this meeting. Seconded by Patricia Lapointe. All voted in the affirmative and the Moderator officially closed the 2003 annual school meeting at 10:30 pm.



ANNUAL SCHOOL MEETING  
MARCH 12, 2003

Glen Eastman: Could anyone tell me if Randolph or Shelburne voted this through at their meetings?

Moderator Carroll: Yes, both communities passed this article. Being no further discussion, the moderator called for the vote. Voted in the affirmative and declared a vote.

Article 17. Whereas NH School Districts face ever tightening budgets; and Whereas NH School Districts are finding it increasingly difficult to raise and appropriate sufficient dollars on the local level to provide their students a quality education; and whereas newly enacted and existing federal mandates have placed an undue and heavy financial burden on local school district budgets:

Be It Therefore Resolved: that the voters of the District vehemently protest any and all unfounded and under-funded federal educational mandates, including but not limited to, those contained in the recently enacted No Child Left Behind Law as well as those mandates historically unfunded/under-funded within the IDEA/Special Education Laws.

Bruce Lary: I so move on Article 17 as presented. Seconded by Jean Lary. Voted in the affirmative and declared a vote.

At this point in the meeting, the Moderator closed the polls on the bond, Article 3. Please refer to the results under Article 3. After the results, the Moderator then proceeded to Article 5.

Article 5. To see if the District will vote to authorize the School Board to purchase the property located on 13-17 Mechanic Street behind the Gorham Middle High School known as lot U-5, L-71 for a purchase price of \$100,000.00, which includes the purchase and legal costs, and to further raise and appropriate the sum of **\$100,000.00** for said purpose. The Gorham Randolph Shelburne Educational Foundation will be donating \$75,000.00 towards this purchase and the balance of **\$25,000.00** will come from general taxation. (Recommended by the Gorham School Board; not recommended by the Budget Committee.)

Ted Miller: I make a motion to table Article 5 as well as Article 6. Being no second, the motion was defeated.

Bruce Lary: I make a motion that the District vote to authorize the School Board to purchase the property located on 13-17 Mechanic Street behind the Gorham Middle High School known as lot U-5, L-71 for a purchase price of \$145,000.00, which includes the purchase and legal costs, and to further raise and appropriate the sum of **\$145,000.00** for said purpose. Seconded by Leona Guay.

Dr. Caldon: The purchase of this property would improve the safety of our school on this back portion and I would urge you to seriously consider this purchase. It would improve the parking situation.

William Jackson: I would just like to give you a few figures for your consideration before making your decision. This property was for sale and purchased in August of 2002 for \$50,000.00. This property is on the towns records as assessed in the \$74,000.00 area. The school board approached the town selectmen in helping them secure this property since the town had authority since the town meeting to buy property. I had one contact with the owner. We had a requirement that we felt was necessary to protect residents of this town from any major purchasing. In the area of six (6) days, the price of this property went from \$86,900.00 to well over \$100,000.00. Although this property would be very valuable to the school, if anyone should line their pockets, I think it should be you. I hope you will vote this article down.

Frank Mulcahy: I am the owner of 13 – 17 Mechanic Street, and I want to set the record straight contrary to what Mr. Jackson stated. I am for kids! When I met with Mr. Caldron and Mr. Bellevance back on December 23rd, I told them we could reach an agreement and these were the terms. I cannot give you the property empty because if the bond did not go through, I could not ask somebody to leave. I have invested over 1.5 million dollars in the Berlin – Gorham area, and I'll be damn if I would put another dime in this town the way I am see things going.

Being no further discussion, William Jackson moved the question. Seconded by Patricia Lapointe. Voted in the affirmative to cease debate. Moderator called for the vote on Article 5 in the amount of \$145,000.00. Article was voted in the negative and was defeated.

Article 6. To see if the District will vote to authorize the School Board to hire a firm to demolish and remove the building situated on the property located on 13 – 17 Mechanic Street known as lot U-5, L-71 and to raise and

ANNUAL SCHOOL MEETING  
MARCH 12, 2003

addition to sums authorized by vote of the District on preceding articles of this warrant. Seconded by William Jackson.

Ted continued to explain that this figure was still well over last years budget figure by four to five percent. If we vote in the \$5,147,100.00 tonight along with the state aid this will keep our school taxes the same as the 2002 figure. That is why I make this motion for an amendment.

After much discussion for and against this amendment, Principals, Paul Bousquet, Ed Fenn Elementary, and Keith Parent, Middle/High School, came forward and told the people how much they had already scrutinized their budgets. They just felt that the school kids would have to go without so much more. They both felt if we voted for this amendment, we were taking away from our children.

Nancy Winturri: I really have a problem with someone coming up here and cutting the budget without giving a specific reason for doing so. We have elected our budget committee to go over the budget that our school board and administrators have worked so hard to prepare, as well as public hearings so that you may express your pleasure or displeasure. I've never known this town to be mean spirited, but I am feeling that right now and I am asking you to vote this amendment down because it would affect the children. There is just so many places that you can take the money from. These people have worked very hard with the budget committee and I hope you will approve the original article as presented.

After several more speakers, Patricia Lapointe moved the question. Seconded by William Jackson. Voted in the affirmative to cease debate.

The moderator then called for the vote on the amendment. The amendment was voted in the negative and defeated.

The moderator called for the vote on the original article for the amount of **\$5,314,185.00**. This was voted in the affirmative and declared a vote.

While we are waiting for the polls to close on Article 3, the moderator said we would jump over to Article 12 and continue as long as the polls were open and then go back to Article 3 for the results.

Article 12. To see if the school district will vote to designate the school board as agents to expend from the School Roof Capital Reserve Fund.

Jean Lary: I so move on Article 12 as presented. Seconded by Bruce Lary. This article was voted in the negative and defeated.

Article 13. To see if the District will vote to raise and appropriate the sum of **\$64,000.00** to purchase a new school bus and authorize the withdrawal of **\$30,000.00** from the School Bus Replacement Capital Reserve Fund created for that purpose. The balance of **\$34,000.00** is to come from general taxation. (Recommended by the Gorham School Board; recommended by the Budget Committee.)

Jean Lary: I so move on Article 13 as presented. Seconded by Leona Guay. Voted in the affirmative and declared a vote.

Article 14. To see if the District will vote to raise and appropriate the sum of **\$210,000.00** for the operation of the Food Service Program. (Recommended by the School Board; recommended by the Budget Committee.)

Jean Lary: I so move on Article 14 as presented. Seconded by Leona Guay. Voted in the affirmative and declared a vote.

Article 15. To see if the District will vote to raise and appropriate the sum of **\$180,000.00** for the operation of the Title I and Title VI federal program. (Recommended by the School Board; recommended by the Budget Committee.)

Jean Lary: I so move on Article 15 as presented. Seconded by Bruce Lary. Voted in the affirmative and declared a vote.

Article 16. To see if the school district will vote under the provisions of RSA 195:18 to create a Gorham Randolph Shelburne Cooperative School District Planning Committee consisting of three (3) qualified voters of whom one shall be a member of the school board, one shall be a selectman, and one shall be a member of the general public appointed by the moderator and to further raise and appropriate the sum of **\$1,500.00** to meet the expenses of the committee established for this purpose. (Recommended by the School Board; recommended by the Budget Committee.)

Jean Lary: I so move on Article 16 as presented. Seconded by Leona Guay.



ANNUAL SCHOOL MEETING  
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Daniel Hebert: My quote includes everything. This new school will be complete.

Michael Waddell: In actually, I am really speaking for this article, but just not this year. If we vote this article through tonight, we are sending a very strong message to Randolph and Shelburne that we are taking this new construction on all by ourselves. This is a lot of money, and I feel we are being driven to make this decision, but we do not have to do this tonight. I am glad we had that video tonight, and I feel that both Principal Parent and Bousquet are great assets to our communities and do an excellent job. They both will be here a year from now and that is when we should be dealing with this with the support of Randolph and Shelburne taking some of the bite out of the bond.

Leona Guay: There are areas in this building that need to be addressed. We have been putting them off year after year. If we put off a yes decision tonight that means it will be three years before we can do anything on this school. It seems everyone is in agreement that we do not want to put any more band-aids on this building. Are we going to wait three years to address these issues? Your school board looked at all the proposals and we felt that Mr. Hebert's plans met all the requirements that we needed. Putting off building the new school won't make the decision any better next year. So, I encourage you to vote for this article.

Donna Goodrich: I was the past chairman of the building committee, but until they decided to go on site, I was the chair. The building committee did not recommend the \$11 million bond. At the February 3<sup>rd</sup> meeting, we recommended to the school board the following: we bond the Ed Fern project at \$3 million; repair the two worst roofs at the Middle/High School, which are the cafeteria and the science wing for \$282,000.00. Over the past six months, the building committee received many recommendations, so we decided to slow this project down because we got too many options way too fast. We worked on the renovation project for four months. The eleven million dollar bond seemed to be a little too extravagant and a lot of people didn't like it. Then another project was brought to us by Steve Fiske to build new on site for the same amount of money just three weeks before our decision. Then another option was brought to the table to build off site just two weeks prior. What have I learned from this process? The renovation project was just a little too much and just too extravagant. Ronald Baillargeon told me to look at the needs versus the wants. I also learned that we need a building committee with members that are

engineers and building contractors that know what they are talking about. The school officials that do sit on this board should know that they are there in an advisory capacity and not voting members.

Bill Jackson: I move the question. Seconded by Patricia Lapointe. All were in favor to cease debate.

As this article was a ballot question, the polls were open for one (1) hour. The official time was 8:48 pm. At 9:48 pm the moderator asked if everyone in the building had voted. As everyone had, the moderator then closed the polls. The results of Article 3 were: YES - 97; NO - 365. Article 3 was defeated.

Patricia Lapointe: I would like to make a motion not to reconsider Article 3. Seconded by David Murphy. Voted in the affirmative and declared a vote.

William Jackson: Under the statutes on bonds to vote to not reconsider, the same question can be brought up again. If it votes in the affirmative, in seven (7) days you can vote on the same thing all over again. This is the only time this can happen is with a bond article. The only way the people here can do this is to vote this motion not to reconsider and then vote again not to reconsider. This is in the statutes.

William Jackson then made a motion for the second time not to reconsider Article 3. Seconded by Miriam Hammond. Vote in the affirmative and declared a vote.

Article 4. To see if the District will vote to raise and appropriate the sum of **\$5,314,185.00** for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District, said sum to be in addition to sums authorized by vote of the District on preceding articles of this warrant. (Recommended by the School Board; recommended by the Budget Committee)

Jean Lary: I so move on Article 4 as presented. Seconded by Leona Guay.

Ted Miller: I wish to make an amendment. To see if the District will vote to raise and appropriate the sum of **\$5,147,100.00** for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District, said sum to be in

# ANNUAL SCHOOL MEETING MARCH 12, 2003

The annual school meeting was held on Wednesday, March 12, 2003 at the Gorham High School Gymnasium. The following were present:

School Board Members	Supervisors of the Checklist
Bruce Lary, Chairman	Carol Goulet
Leona Guay	Madeline Wentworth
Jean Lary	
Moderator	Ballot Clerks
Lee F. Carroll	Patricia Bizier
	Brenda Albert
	Doris Therrien
Clerk	Margaret Dalphonse
Grace E. LaPierre	
Superintendent	Business Administrator
Dr. John W. Caldon, Ed.D.	Pauline Plourde

Before the official opening of the annual School Meeting, Chairman Bruce Lary made two presentations. The first went to Allen "Joe" Rodgers for serving three years on the School Board and the other presentation went to this year's annual school cover design for the annual report to Alysia Willey.

Moderator Carroll then proceeded to tell the five-hundred plus audience the rules of order before officially calling the meeting to order at 7:32 pm.

Article 1. To hear the reports of officers, agents, auditors, and to take action with reference thereto.

Jean Lary: I so move to accept the reports as printed in the annual report. Seconded by Bruce Lary. Voted in the affirmative and declared a vote.

Article 2. To set the salaries of the school district officers:

School Board Chair	\$1,200.00
School Board Members (4)	\$1,000.00 each
Treasurer	\$2,000.00
Clerk	\$ 100.00
Moderator	\$ 100.00
Supervisors of the Checklist (3)	\$ 75.00 each
Ballot Clerks (4)	\$ 35.00 each
Census Takers (3)	\$ 200.00 each

Jean Lary: I so move on Article 2 as presented. Seconded by Leona Guay. Voted in the affirmative and declared a vote.

Moderator Carroll said that he was requested by the School Board to allow a video presentation before Article 3 was presented which was narrated by Middle/High School Principal Keith Parent. Moderator Carroll then asked the voters if they were in favor and the vote was in the affirmative. After the video Bruce Lary, Jeff Stewart, Keith Parent, Paul Bousquet, Pauline Plourde, and Dr. Jack Caldon spoke on different aspects of this presentation. Mr. Daniel Hebert, who won the bid for the new middle/high school and renovations at the Ed Fenn School, made a presentation on the site plans.

Article 3. (Passage of this article shall override the 10 percent limitation imposed on this appropriation due to the non-recommendation of the budget committee pursuant to RSA 32:18-a) To see if the school district will vote to raise and appropriate the sum of \$11,000,000.00 (Gross Budget) for the construction, and in part the necessary equipping of its school buildings as follows:

Edward Fenn Elementary addition/renovation

Gorham Middle High School new construction on site and to authorize the issuance of not more than \$11,000,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33:1 et seq., as amended); to authorize the School Board to apply for, obtain and accept federal, state or other aid, if any, which may be available for said project and to comply with all laws applicable to said project; to authorize the School Board to issue, negotiate, sell and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to further appropriate up to \$50,000.00 in interest earnings on the invested bond proceeds for purposes of such project, and to authorize the School Board to take any other action or to pass any other vote relative thereto. (Recommended by the Gorham School Board; not recommended by the Budget Committee. 2/3 ballot vote required.)

Jean Lary: I so move on Article 3 as presented. Seconded by Bruce Lary. The floor was now open for discussion.

William Jackson: I just have one question for Mr. Hebert. The new school, are we buying just a shell or do the prices include everything for example the blackboards, computer, science lab, etc.



# GORHAM SCHOOL DISTRICT ENROLLMENTS

Year	Gorham	Randolph	Shelburne	Total
2003-2004	474	38	71	583
2002-2003	472	38	75	585
2001-2002	465	36	62	563
2000-2001	497	43	64	604
1999-2000	488	44	76	608
1998-1999	518	52	79	649
1997-1998	525	54	74	654
1996-1997	528	62	82	672
1995-1996	534	67	77	678
1994-1995	521	56	81	658
1993-1994	493	60	84	637
1992-1993	493	63	80	636
1991-1992	510	68	82	660



## SURVEY OF GRADUATES-CLASS OF 2003

A number of graduates have entered a four-year college or university program. Listed below are the chosen post-secondary schools:

<u>School</u>	<u>No.</u>	<u>Percentage</u>
Keene State College	3	8.82%
Green Mountain College	3	8.82%
University of New Hampshire	2	5.88%
Saint Joseph's College	1	2.94%
Plymouth State College	1	2.94%
Northeastern University	1	2.94%
Colby-Sawyer College	1	2.94%
Wells College	1	2.94%
University of New England	1	2.94%
Marhattenville College	1	2.94%
Bowdoin College	1	2.94%
St. Michael's College	1	2.94%
Catawba College	1	2.94%
Digpen Technical Institute	1	2.94%
	19	55.9%

Other students are continuing their education in other than four-year programs. The chosen school is:

NH Community Technical College	4	11.8%
At Berlin		

Of the remaining graduates, 3 (8.8%) joined the Armed Services and 8 (23.5%) are employed.

# GORHAM, RANDOLPH, SHELBURNE EDUCATION REPORT

## Financial Report

January 1, 2003 through December 31, 2003  
 Balance on Hand, January 1, 2003 \$ 616.08

### Income Received:

Advertising	\$2,405.00
Donations	10,287.00
Dues	535.00
Raffle -- 2003	1,286.00
In memory	250.00
Bad Check Refund	20.00
Raffle -- 2004	65.00
<b>Total Cash Available</b>	<b><u>\$14,848.00</u></b>
	<b><u>\$15,464.08</u></b>

### Expenses

Ron Fini -- Mailing Labels	\$ 70.00
January mailing -- postage	388.44
Bad check charge	20.00
Deposit-NHPDIP	11,000.00
IRS-Berlin Reporter Ad	24.00
Smith & Town Printers	1,725.00
State of NH Fee	75.00
Morrisette & Roberts, CPA	100.00
Postage	21.76
Kathleen Kelley -- Raffle Winner	643.00
Postage	9.61
Gorham PO Yearly Fee	150.00
Gorham PO-Alma Mater Mailing	147.97

# GORHAM, RANDOLPH, SHELBURNE EDUCATION REPORT

Berlin HS Print Shop 395.12 \$14,769.90  
 Balance on Hand, December 31, 2003 \$ 694.18  
**Summary**

For Fiscal Year January 1, 2003 through December 31, 2003

Balance on Hand December 31, 2002	\$94,972.06
> Income January 1, 2003-December 31, 2003	\$14,848.00
> Expenses	-14,769.90
> Interest NHPDIP	+ 231.38
> Return on Investments	+16,461.28
> Investment Fees	- 706.82
<b>Year End Balance December 31, 2003</b>	<b>\$111,036.00</b>





## GORHAM, RANDOLPH, SHELBURNE EDUCATION REPORT

To the Citizens and Supporters of the Gorham, Randolph, Shelburne, Education Foundation:

As in the past 10 years it gives me a great deal of pleasure to report to you that GRSEF has had a successful 2003 fiscal year. Our investments have shown growth consistent with the overall stock market, a summary of which may be found following this report.

The Board of Trustees is composed of representatives from each of the three communities comprising the foundation. Following the vote of the people at the Annual School District meeting in March 2003, the Trustees voted to continue to invest the Foundations financial resources for the next 3-5 years in hopes of funding a future education activity that would have a major impact on the education of students from the three communities. What form that will take has yet to be determined. Our hope a year ago was to commit funds to the new high school project which failed to come about. Since that time it have been decided by the Trustees to look more toward a long term impact the Foundation might have by using only income from our investments and leaving the principal for future growth.

The Foundation, through the efforts of former teachers Elizabeth Drew and Robert Corrigan, published the annual Alma Matters, tracking events in the Gorham schools and all 2,200 graduates of Gorham Middle/High School. Unfortunately, this may be the last year of the publication due to a lack of woman/manpower to gather, write up, and publish the publication. In essence, we need help, new blood to carry on our activities. Former teachers, students, parents who have time to spare and skills to share are asked to consider becoming part of the Foundation as a member of the board or becoming a volunteer to assist us in our efforts.

While we as a Foundation are looking for the long term, we will be seeking the input of all three communities as to how the Foundation could serve the students of our three communities. Should you have any ideas as to how we could make a real impact on the education of our young people we as a Board would welcome your recommendations.

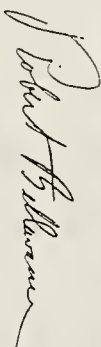
At the Annual School District Meeting held in March 2002, the Foundation funded several teacher initiated educational projects to the tune of \$7,000. It is our hope we will be able to fund such projects again in the future.

I wish to extend a special thanks to Nextor Fraser paper for the donation of all the paper to print the Alma Matter for 2004. This was made

possible through the efforts of Richard Clark who also deserves our special thanks.

The future of our three communities lies with our young people. It is imperative, therefore, that we provide them with a quality education. We, as a Foundation, are committed to that task. We can do that but only with the support of everyone.

Respectfully submitted,



Robert Bellavance, Chairman  
Gorham, Randolph, Shelburne Education Foundation



## COOPERATIVE SCHOOL DISTRICT PLANNING BOARD

Your Cooperative School District Planning Board is pleased to present this interim report to the citizens of Gorham, Randolph and Shelburne.

**What is a Cooperative School District:** A cooperative school district is a single school district composed of two or more towns administered by one school board and having a single school district meeting at which the people of all the communities vote. The cooperative school district would remain part of the current School Administrative Unit #20.

**What is the duty of the Cooperative School District Planning Board?** "It shall be the duty of the Cooperative School District Planning Board to study the advisability of establishing a cooperative school district in accordance with the standards set forth in New Hampshire RSA 195:2."

**What is the composition of the Cooperative School District Planning Board?** The Cooperative School District Planning Board is comprised of nine members, three from each of the participating towns.

**Are Cooperative School District Planning Board meetings open to the public?** Yes, board meeting times are posted in advance and are open to the general public. Minutes of meetings, as well as meeting dates and times are available on the web at [www.sau20.org](http://www.sau20.org) or by contacting Jacqueline Tetreault at the SAU office (466-3632 x107). Time is allotted at each meeting for public input.

**Why was the Cooperative School District Planning Board created?** Current educational standards and regulations continue to become more and more complex, which in turn results in higher costs and expectations. Our communities have informally collaborated to ensure that children in our school system receive a quality education. However, without a formal commitment, all three communities remain at a disadvantage in one or more of the following areas: tax burden, representation, ownership, liability, building proposals, grant money, and opportunity to affect change. Last year, each of the three communities were presented with a warrant article asking if they wanted to form a Board to investigate the feasibility of a formal cooperative effort which would address these and other pertinent issues. It is important to note that this Board does not have the authority or the intention of considering a cooperative effort or other agreement with any communities besides Gorham, Shelburne and Randolph.

**When will the findings of the Cooperative School District Planning Board study be finished?** The Board has the responsibility of insuring that complex issues are addressed with forethought, fairness, and accuracy. The process of completing a comprehensive, cooperative study typically takes anywhere from one to two years, depending on individual circumstances. Our original intention was to bring a proposal to this year's School District Meeting. However, to avoid rushing this important process,

we agreed that more time (and funding) would be necessary. It is our goal to have a recommendation ready to present to the three communities by the next School District meeting. We are requesting an additional \$2,500 funding from each community to cover the costs of legal advice, distribution of information, public meetings, state required appraisals, etc.

**If the Cooperative School District Planning Board determines that a Cooperative School District would be in the best interest of all three communities, how will the final proposal be approved or disapproved?** Residents of our three towns have much to consider when deciding whether or not Gorham, Randolph and Shelburne should form a Cooperative School District. Should the Cooperative School District Planning Board recommend the formation of a Cooperative School District, the proposal will be put forth at a public meeting, where residents can discuss concerns, ask questions, and offer suggestions. A revised proposal will then be reviewed by all three School Boards and submitted to the State Department of Education for their approval. Upon approval, the proposal will be formally offered to the voters of the three communities for their consideration and acceptance. A cooperative school district can only be formed if all three communities agree.

The Board wishes to encourage residents of all three towns to attend our bi-monthly meetings and offer input or ask questions. It is the consensus of the Board at this time that continuing to investigate the feasibility of forming a cooperative school district is necessary to our communities' well being, and can result in a positive and fair collaboration. We appreciate your support in the continuation of our work.

Respectively Submitted,

GORHAM	RANDOLPH	SHELBURNE
Leona Guay*	Lark Wood*	Wendy Niskanen*
Donna Goodrich	Charles Brown	David Carlisle
Michael Waddell	Robert Leclerc	Tim Collia
*School Board Members		



## GORHAM MIDDLE/HIGH SCHOOL 2002-2003 REPORT

interesting to note that our SAT scores for the Class of 2003 were the highest that they have been in the past five years. The average verbal score was 521 and the average math score was 513 for the class. We are extremely proud and pleased with our scores, the efforts of our talented students, quality teachers and supportive parents. This reaffirms the importance of a total community commitment towards providing our children with the best education possible.

It is also my duty to report our school dropout rate for the 2002-2003 school year was 1.6% (3 students). While this percentage is very low in comparison to other New Hampshire schools, it is still unacceptable. Our Guidance Department will continue to provide services and sincere encouragement for these students in hopes they will eventually complete their education. We also believe that our newly instituted Freshman Advisory Program will make transition to high school more seamless for all students, further reducing the dropout rate in the future.

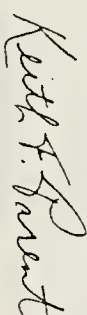
Other highlights for the 2002-2003 school year must center on school accreditation. The New England Association of Schools and Colleges, more specifically their Commission on Public Secondary Schools has decided our school must continue on warning status. In a letter dated October 15, 2003, we were commended for: the removal of 15,000 sq. ft. of ceiling tiles which contained asbestos fibers, the addition of a guidance counselor, our efforts with the written curriculum and for the purchase of a new fire alarm panel. However, the Commission continued to express grave concern regarding "the failure of our school site, plant and equipment to adequately support and enhance our educational program."

While the reinforcement of the roofs in the cafeteria, science wing and middle school made our building safer, we still have a long way to go. At the time of this writing, the cooperative school initiative with Randolph and Shelburne is moving forward slowly. However another year has passed and we still have inadequate windows, little or no ventilation, asbestos containing floor tiles, unsafe conditions in our nurse's office, leaking roofs, unsafe entrance/egress issues in the cafeteria, inadequate storage space, poor conditions on our playing fields, technology concerns, lack of adherence to code regarding electrical wiring and a host of fire, health and safety issues. Unless we begin to address these issues soon, I fear the response we will receive from the Commission on Public Secondary Schools when they respond to our Two-Year Progress Report due October 1, 2004. A loss of accreditation is possible. This could have a negative impact on our students and community as a whole. Our tradition of accredited schools and academic excellence is in danger. In order for us to meet the demands of the present and the educational needs of the

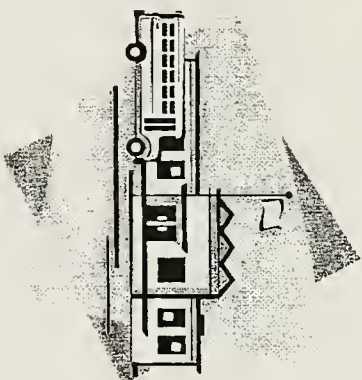
students we serve, we need to renovate the Gorham Middle/High School soon.

Lastly, if any citizen has concerns about any aspect of the education we provide for the students of Gorham, Randolph or Shelburne, I urge you to contact me. I welcome your inquiries and the opportunity to work together.

Respectfully submitted,



Keith F. Parent  
Principal



# GORHAM MIDDLE/HIGH SCHOOL 2002-2003 REPORT

As always it is a pleasure to write this annual message concerning the recent progress of your Middle/High School students and our efforts to provide a quality education in a safe environment. This past year was extremely busy. Beyond our regular duties, we continue focusing on the school accreditation concerns, continuing our written curriculum work, enhancing our technology skills and addressing the safety concerns of our aging facility. I am proud to say Gorham Middle/High School remains a place where our caring school staff provides a high-quality education for the students of Gorham, Randolph and Shelburne.

We have also welcomed several new staff members this year. Susanna Petti is our new Art teacher, Nate Jaus is our new Guidance Counselor and Amanda Horr has become our Middle School Math teacher. New para-educators Joel Fortier and Christine Legendre work to help our students continue to adjust to the behavior and academic demands of our institution.

This year of change also brought the departure of Debbie and Rod Ross. These two talented people did a great deal for our school, our theatre program and the community. They are dearly missed by students, teachers, support staff and members of our community. I would also be remiss if I did not mention the retirement of Dr. Jack Caldon, our former Superintendent of Schools. Dr. Caldon maintained high expectations for educators by demanding that we provide a quality education for all students. We wish Jack and his wife, Bev, well as they begin their new life as "retirees."

Academically our students continue to perform very well. The following results of the New Hampshire Educational Improvements and Assessment Program (NHEIAP) for Grades 6 and 10 reaffirm our students' academic consistency and excellence.

Grade 6			
	Year	School	State
English Language	2000-2001	266	249
	2001-2002	265	249
	2002-2003	261	251
Three-Year Average Rank: 1 out of 127 schools			
Mathematics	2000-2001	260	248
	2001-2002	260	250
	2002-2003	260	250
Three-Year Average Rank: 8 out of 127 schools			

Science	2000-2001	260	244
	2001-2002	259	242
	2002-2003	262	242
Three-Year Average Rank: 1 out of 127 schools			
Social Studies	2000-2001	260	245
	2001-2002	259	245
	2002-2003	263	248
Three-Year Average Rank: 4 out of 127 schools			
Grade 10			
	Year	School	State
English Language	2000-2001	254	250
	2001-2002	256	251
	2002-2003	257	250
Three-Year Average Rank: 13 out of 74 schools			
Mathematics	2000-2001	252	246
	2001-2002	252	246
	2002-2003	256	247
Three-Year Average Rank: 11 out of 74 schools			
Science	2000-2001	248	241
	2001-2002	247	241
	2002-2003	252	242
Three-Year Average Rank: 7 out of 74 schools			
Social Studies	2000-2001	247	239
	2001-2002	243	239
	2002-2003	247	239
Three-Year Average Rank: 10 out of 74 schools			

As you can see, our three-year test average for our Grade 6 students led to a ranking of first in the state out of 127 schools who took the tests in Language Arts and Science. We also finished eighth in Mathematics and fourth in Social Studies. Our Grade 10 students' three-year testing average was based on results from 74 schools that took the annual NHEIAP exam. We finished thirteenth in Language Arts, eleventh in Mathematics, seventh in Science and tenth in Social Studies. It is also



## EDWARD FENN ELEMENTARY SCHOOL PRINCIPAL'S REPORT

I would like to thank the communities of Gorham, Randolph and Shelburne for the opportunity to continue to serve your children during the 2002-2003 school year. You have raised some outstanding young boys and girls who work hard everyday to do their best. Our staff strives to help the students achieve success academically, socially and emotionally.

We welcomed two new staff members to our school during the 02-03 academic year. Trish Ouellette and Bonnie Labonville were hired as paraprofessionals to assist students both academically and behaviorally. Tina Binette joined us in the spring of 2003 as a paraprofessional. All three are outstanding additions to our EFS community.

Our staff received extensive training in three key areas last year. In October during the North County Professional Development Day staff members attended the "Don't Laugh at Me" program. This antibullying workshop funded by a grant from the (NAVPTO) Northern Androscoggin Valley Parent Teacher Organization stresses respect for all no matter their differences. Through funds from the NAVPTO we also placed "Bully Free Zone" posters throughout the school. Respect and kindness towards one another are stressed daily at EFS.

Trish Underwood visited the Edward Fenn School for five days to instruct and model Differentiated Instructional techniques for teachers. Differentiated Instruction helps to meet the learning needs of all students in a classroom. Trish presented various ways to teach the same classroom content to the top level, mid level and low level students. One example of this would be when all students are studying the Civil War they demonstrate their understanding of the major concepts through a different technique. One student may write a report on the war, one may make a topographic map of major battles sites, one may act out a major event in the war to demonstrate understanding. This is only one aspect of Differentiated Instruction, many more were discussed, modeled and used during Trish's five days with us. Becky Hebert-Sweeny wrote a grant to fund the five days of teacher instruction.

The week, June 23-27, 2003 saw eight teachers working together with Kathy Trearmer, Math Specialist, to develop math benchmarks, curriculum activities, and assessments for students. The week long workshop produced some excellent products that are being utilized in our classrooms. Trish Underwood continued to train teachers in Differentiated Instruction on July 28-29-30, 2003. Five teachers participated in this training to further their skills. Both summer workshop sessions were funded through grants.

Our parent organization, CARE, continued to be active here at EFS. We were awarded a Blue Ribbon by the New Hampshire Partners in

Education Association for our large number of volunteer hours. CARE was a major factor in this award. Great job! A special thanks goes to CARE for the Family Fun Festival sponsorship, student/teacher incentives, and positive support for EFS and volunteerism.

Throughout the year numerous meetings were held regarding new building projects and renovations at the Edward Fenn School. Although the bond failed, we continue to try to maintain our aging facilities. All asbestos was removed from the Edward Fenn School during the summer of 2003. Costs for the removal were procured through a \$240,000 grant written by Pauline Plourde, our Business Administrator. All facilities are still in need of major renovations or a building project to insure the health and safety of our children. Hopefully, these building issues will be addressed in the near future.

The results of our third grade New Hampshire assessments are reflected below:

	Mean-Scaled Mathematics			Mean-Scaled English Language Arts		
	School	District	State	School	District	State
2000-2001		249	255		244	252
2001-2002		254	255		250	253
2002-2003		248	257		251	253
Average		250	256		248	253

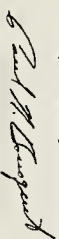
The scores are slightly below the state averages. Math concerns are being addressed through the adoption of a new curriculum. We will continue to work on the Language Arts curriculum to address areas that are of concern based on the New Hampshire Assessment results.

During the summer of 2003 our Superintendent, Dr. John Caldon, retired with over thirty years of service as a public educator. We wish "Jack" well in his retirement. May he have a relaxing and healthy life!

Please do not hesitate to contact me if you have any questions or concerns regarding any aspect of the education of our children. I welcome any input from all members of our community.

Thanks again for the opportunity to serve and help educate the children of Gorham, Randolph and Shelburne. It is truly an honor and a privilege.

Respectfully submitted,



Paul N. Bousquet, Principal

## SUPERINTENDENT'S REPORT

To the Citizens of Gorham,

I would like to begin by thanking all of you for giving me the opportunity to work with your school district. My job as Interim Superintendent has been both the most demanding and rewarding job I have ever held. In the short time that I have been here, we have been faced with a number of challenging issues. Working with your very dedicated School Board, we have managed to successfully face these challenges and solve problems in creative and resourceful ways.

During this period of transition, I have tried to restore a positive working relationship between Town Manager Bill Jackson, the Selectmen, and the Town Hall staff. We have worked together to share resources, collaborate in planning, and work together to solve problems that have affected either department. Working with Bill and his staff, I believe we are now operating as one town, trying to do the best we can for all of our citizens.

This new spirit of cooperation was very evident in addressing the structural deficiencies of the Middle/Senior High School roofs. The School Board acted quickly and efficiently to correct the problems after investigating the extent of the problem, with the cooperation of the Town Manager, Selectmen, and Budget Committee, the necessary funds were made available and repairs began in early December. They were completed by January 5<sup>th</sup> of this year. In a span of approximately 90 days, the School Board determined the extent of the problem, developed a plan, obtained funding, and fixed the problem. Certainly a remarkable accomplishment.

Work has also begun on the development and refinement of K - 12 curricula. A consultant has been working with the principals and curriculum coordinators system-wide since November. They have been analyzing our current curricula, comparing them to the State Frameworks, and aligning skills and concepts by grade level. When the project is completed, we will have well developed curricula, clearly articulated from one grade to the next, with common expectations for the students at each grade level.

In this year's proposed budget and warrant articles, you will see some requests to enhance our educational program, as well as plans for the future. With the addition of a 9<sup>th</sup> grade Math/Science teacher, we will have the opportunity to make our first AP offering in Biology. We also seek your support for a new three year Teachers' Contract. This contract is a credit to the teaching staff, who recognize the Town's difficulties with the escalating costs of health insurance, and have agreed to increase their individual contributions. Finally, you will see an article that seeks to

purchase two pieces of property adjacent to the Middle/High School. With the addition of this land, future decisions regarding a new or renovated school at the Main Street site will have the added advantage of more property to work with.

The children of Gorham are fortunate to have such a committed and professional group of administrators, teachers, and staff working with them. The quality of their educational experience shows not only on State tests, but in the plays, concerts, and athletic teams that add so much to the Gorham educational experience. The quality of their work and performances is a true reflection of a staff dedicated to their students.

I have thoroughly enjoyed my time here in "God's Country", and thank all of those who have welcomed me so warmly into your community. The town of Gorham is a wonderful place to live and work.

Thank you for welcoming me to your community.

*Steven Weirford*  
Steven Weirford

Interim Superintendent





## GORHAM SCHOOL BOARD REPORT

Meeting from members of the Cooperative Planning Board, there are many considerations involving responsibility, representation, ownership and tax impact on the three communities. The Gorham School Board continues to support the Cooperative Planning Board's efforts and careful investigation of these issues.

### **Budget Items**

The budget we have presented to you was developed after careful scrutiny by the teachers, administrators, Superintendent, School Board and the Budget Committee. We feel it is a responsible budget. One addition to this year's budget is the position of a Spanish teacher. As many of you know, until the mid nineties, the Gorham School District offered two foreign languages: French and Spanish. Spanish is now recognized as the second most common language in America, and for many college programs, it is a pre-requisite. To ensure that our students will be provided with the necessary background for these college programs, as well as to give them these in-demand skills for the work force, the School Board felt it was appropriate and necessary to reestablish this course, for which over 130 middle and high school students have expressed interest. The long term goal is to bring both French and Spanish to all levels, elementary through high school, as psychological tests show that children have a better chance of fully grasping the complexities and pronunciation of foreign languages if they begin learning them prior to adolescence.

Another change to the budget is how we manage technology upgrades. Technology has been part of the budget in the past, but not as a separate entity for the overall school district. During the last budget cycle, the Board felt it was necessary to separate this type of expense. Technology is now an inherent part of our lives, and a graduating student would be hard pressed to find a college program which did not require a pre-requisite of computer literacy. Likewise, the workforce from cashiers to nurses, from accountants to police officers, requires knowledge and use of computer technology. Today's technology also offers the opportunity for our students, as well as faculty, to benefit from unlimited sources of information via the internet. Students use computers for many other things as well, including writing and researching reports, testing, developing spreadsheets and databases, creating art, taking online college courses, communicating with fellow students, faculty, and other schools, as well as more complex ventures such as building and repairing computers, science, CISCO, surveying, drafting, and developing and/or building products.

The School Board and Teachers Association recently ratified a new contract, which encompasses the needs of teachers and students, but also

addresses the ever growing costs of health insurance and is reflective of our current economy.

### **Community Relations**

NH law describes a school district and its school board as a single, legal corporation, separate from the corporation of the town, and whose priority is the educational system within the community. Yet the School Board recognizes the need to develop and maintain a positive relationship with town officials and the community as a whole by providing information and obtaining input on various topics. One of our goals during the past year was become more "access friendly" to the community and we have strived to accomplish this by encouraging public input during our meetings. We feel we have begun to make positive strides in reestablishing trust and communication within the community. However, we realize this is an ongoing task, and there is still need for improvement. Because of this, the Board pledges to continue in its efforts for self improvement.

The Gorham School Board wishes to thank you for your support of the educational needs of our community, and we encourage you to attend future meetings to participate in discussions or offer input to the Board, as well as to our administrators.

Sincerely,

Leona Y Guay, Chair  
Gorham School Board

## GORHAM SCHOOL BOARD REPORT

As educational issues continue to grow in complexity, the Gorham School Board has again had quite a busy year. Federal legislation, state mandates and funding issues, structural problems, curriculum needs, and budgetary constraints have offered many challenges to our administrators, teachers, and to the School Board. To keep you informed of some of the more prominent issues, as well as offer a brief explanation of some changes to the budget, we offer this annual report and hope it will be a tradition of future boards.

### **No Child Left Behind**

During the past year, the School Board and administrators have looked closely at the method of annual performance testing, and how we can and need to change certain aspects to ensure compliance with the "No Child Left Behind" Act. Unfortunately, the federal government has yet to provide the level of funding as guaranteed in the Act, therefore much of the financial burden to enact these changes remains at the state and local level. Various issues pertaining to this mandate continue to be reviewed by the Board, and changes will be implemented as needed in testing, student grouping, scheduling, class size, teacher training, curriculum, etc.

### **Curriculum**

Last year the SAU Board voted to establish a Curriculum Coordinator position which would be utilized by the six towns within SAU 20. However, we were unable to find a viable candidate, and so the SAU Board voted to eliminate the position for the time being. Though the position will likely be needed in the future, the Gorham School Board first elected to hire a temporary consultant to review the current curriculum of grades K-12, and work with our administrators and teachers to make improvements where they are needed and establish a process of maintaining a consistent, workable, and high quality curriculum. Our rationale in doing so was that Gorham's teachers and administrators have done a commendable amount of curriculum development over the past few years and we must reconcile the results thus far to adequately determine future curriculum needs. We have also begun to explore the feasibility of offering AP classes, as well as classes via the internet, virtual classrooms, and more independent study courses.

### **Building Needs**

Structural problems continue to be high on the priority list of the School Board. During the summer months, much (but not all) of the asbestos in the Middle/High School and Elementary school was removed. Last fall, some of the roofs at the Middle/High School were re-evaluated and found to be dangerously unstable. The Board quickly acted on this to secure funding and a construction company willing to do the work as soon

as possible, with minimal disruption to students, and the weakest roofs were secured before the first major snow storm. However, these are only additional "band-aids" on the problem of the school building. Last year, the building project was put on hold pending a decision on the cooperative school district issue, which could affect our building needs. Nevertheless, the integrity of the school building continues to deteriorate and the need to renovate the elementary school and renovate or construct a new Middle/High School is no longer a wish, but a must. Handicap accessibility, accreditation, classroom space, parking, and technology integration remain issues; however, safety is at the top of the priority list. Schools, like most public buildings, require basic safety measures such as a sprinkler system, something the Middle/High School possesses only to a limited extent. Egress during emergency evacuations is frighteningly poor, entrances to the school remain accessible from the outside but unmonitored, and lighting and air quality in much of the building is, at best, fair.

Fortunately, the state has established new building aid guidelines, which would increase Gorham's reimbursement from the current 30% to approximately 60% if construction begins after July 1, 2005. At this time, the Board has opted to reestablish a building committee to continue the daunting task of addressing our building needs, but with a request for funding to ensure the committee has the resources it needs to complete the process.

In order to secure the roofs at the Middle/High School, the School board received approval by the Budget Committee to have the unused fund balance of \$254,000 returned to the School District, and the Department of Education reluctantly approved this precedence-setting request. Once the project was completed, we intended to offer an article on the Warrant placing the remaining \$130,000 in the Building and Renovation Capital Reserve Fund established at last year's District meeting. However, new developments have offered the opportunity to use the remaining funds towards the purchase of two properties adjacent to the Middle/High School. Even though renovating or building the Middle/High School on site has yet to be decided upon, these properties may still be utilized as additional classroom, office, resource, or storage space, or as additional parking space.

### **Cooperative School District**

Per your wishes at our last School District meeting, a Cooperative Planning Board has been created to investigate the feasibility of forming a Cooperative School District with the towns of Shelburne and Randolph. Our three communities have educated our children together for many decades, but without a formal cooperative effort. As you will learn at the District



# GORHAM SCHOOL DISTRICT STAFF 2003-2004

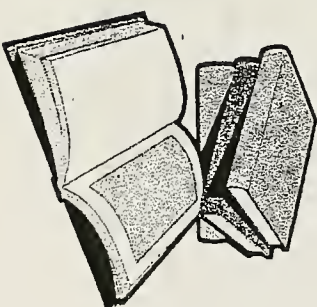
## Ed Fenn School

Bousquet, Paul - Principal	Moore, Karen - Vice Principal
Arnold, Barbara - Nurse	Asetta, Judy
Avery, Kathryn	Blodeau, Bernice - Bus Driver
Binette, Christina - Para	Blaiz, Jennifer
Bousquet, Debra	Brockett, Laura - Para
Burcalow, Shelly	Clark, Cecile
Croteau, Cheri - Para	Davis, JoAnn - P.E.
Dorman, Jeanne	Dube, Darlene
English, Eileen - Art	Flanigan, Susan
Gauthier, Jeanne - Cust/Bus Driver	Goyette, David - Maint/Bus Super.
Graff, Ingrid - Media	Gray, Heidi - SPED/Guidance
Grondin, Brooke - Speech	Guilard, Diane - Para
Kidder, Carol - Guidance	Labonville, Bonnie - Para
Lamontagne, Romona - Para	Lauze, Brenda - Cust/Bus Driver
Lavertu, Monique - Music	MacDonald, Jane
McMurdo, Sally - SPED	Miller, Chad - Network Coord.
Moore, Karen - Reading	Ouellette, Tricia - Para
Rainville, Claire	Ross, Robin
Rousseau, Patricia - Para	Sankiw, Lisa - Admin. Assistant
Sappington, Martha (Brock)	Stockbridge, Elaine
Vailancourt, Diane - Para	Walsh, Tricia - Title 1
Weathers, Patricia	Wintturi, Nancy



## Gorham Middle/High School

Parent, Keith - Principal	Kaczinski, William - Vice Principal
Bennett, Anne - Receptionist	Benoit, Kathy
Boucher, Donald	Broshan, Michael
Bunch, Kelly - Para	Caouette, Gloria - Para
Carreau, Gail	Ciacciarelli, Jane - Media
Ciacciarelli, Ralph	Corrigan, Jacquelyn
Couture, Kathy - Para	Dalphonse, Nadine - Para
Demers, Lucie - Nurse	Dore, Lisa - Admin. Assistant
Downs, Jennifer - Para	Evans, Lucy
Finl, Ronald	Fontaine, Holly
Fortier, Joel - Para	Fowler, Katrina - SPED
Goodrich, William - P.E.	Hamel, Robert
Horr, Amanda - Math	Hunt, Lynn
Jaus, Nathaniel - Guidance	Jensen, Linda
Jolin, Helen - Cust/Bus Driver	Kimball, Faith - SPED
King, Lisa - Para	Klehot, Mary Elizabeth - French
Lamarque, Todd - Physics	Lavertu, Monique - Music
Legendre, Christine - Para	Lemoine, Christine - Guidance
Maick, Craig	Maick, Jean
Merrill, Joan	Miller, Chad - Network Coord.
Morais, Lisa - French	Nadeau, Robert - Cust/Bus Driver
Petit, Susanne - Art	Poulin, Roger - Cust/Bus Driver
Sjostrom, Kris	Theriault, Donna - Guidance Assist.
Thompson, Carlotta - English	Walsh, Sean - Industrial Arts
Wolf, Fran - Para	



NAME	MS25 2002-2003	(1)	(2)	(3)	(4)	(5)
Goshen	TITLES	Acct #	Fund 10	Fund 21	Fund 22	Fund 30
<b>RESTRICTED GRANTS-IN-AID</b>						
14. School Building Aid	3210	21,465.71				0.00
15. Kindergarten Building Aid	3215	0.00				0.00
16. Kindergarten Aid	3220	0.00				0.00
17. Catechetical Aid	3241-3249	0.00				0.00
18. Vocational Education	3250-3299	5,100.00	2,649.00			0.00
19. All Other Restricted Grants-in-Aid	3250-3299	26,565.71	2,649.00			0.00
20. Grants-in-Aid Through Other Public Inv.	3700	0.00		1,638.17		0.00
21. Grants-in-Aid Through Other Public Inv.	3800	0.00		0.00		0.00
22. Revenue in Lieu of Taxes	3900	0.00		0.00		0.00
23. Revenue For/On Behalf of LEA	3900	0.00		0.00		0.00
24. Total Revenue from State Sources Lines 13, 20, 21, 22, 23		2,649.00	1,938.17	0.00		0.00
<b>GENERAL FOOD SERVICE ALL OTHER CAPITAL PROJEC TRUST</b>						
<b>REVENUES</b>						
Revenue from Federal Sources	4100-4299	0.00		0.00		0.00
25. Unrestricted Grants-in-Aid						
26. Restricted Grants-in-Aid from Fed Govt	4300-4399	0.00		27,122.00		0.00
27. Restricted Grants-in-Aid from Fed Govt	4500-4599	68,711.91	75,155.28	188,301.56		19,251.18
28. Other Revenue for/On Behalf of LEA	4700-4900	3,603.38	0.00	0.00		0.00
29. Federal Forest Land Distribution	4810	1,750.39				0.00
30. Total Revenue from Federal Govt (Lines 25-29)		74,065.68	75,155.28	215,423.56		19,251.18
<b>Other Financing Sources</b>						
31. Sale of Bonds and Notes	5100-5199	0.00		0.00		0.00
32. Refinancing Anticipation Notes	5140	0.00		0.00		0.00
Interfund Transfers						
34. Transfer from General Fund	5210	0.00	0.00	0.00		32,000.00
35. Transfer from Special Revenue Funds	5220-5229	0.00	0.00	0.00		0.00
36. Transfer from Capital Projects	5230-5239	0.00	0.00	0.00		0.00
37. Transfer from Capital Reserve Funds	5251	0.00	0.00	0.00		0.00
38. Compensation for Loss of Fixed Asset	5300-5399	0.00	0.00	0.00		0.00
39. Capital Lease/Lease Purchases	5500-5600	0.00	0.00	0.00		0.00
40. Total Other Financing Sources (Lines 31-39)		0.00	0.00	0.00		32,000.00
41. Total Revenue & Other Financing Sources (Line 30 + 40)		74,065.68	75,155.28	215,423.56		51,251.18
<b>EXPENDITURES</b>						
<b>Instruction</b>						
1. Regular Programs	1100-1199	89,648.88				
2. Special Programs	1200-1299	12,664.40				
3. Vocational Programs	1300-1399	5,910.52				
4. Other Instructional Programs	1400-1499	116,205.97				
5. Non-Public Programs	1500-1599	0.00				
6. Adult & Community Programs	1600-1899	0.00				
7. Total Instructional Expenditures (Lines 1-6)		204,732.69	220,099.82	19,251.18		35,670.56
<b>GENERAL FOOD SERVICE/GENERAL REVENUE/HOSPITAL PROJEC TRUST/AGENCY</b>						
<b>Support Services</b>						
8. Student Services	2100-2199	320,051.76				
9. Instructional Staff	2200-2299	492,252.17				
10. General Administration - SAU Level	2300-2399	280,874.27				
11. School Administration	2400-2499	365,701.98				
12. Business	2500-2599	1,425.00				
13. Operational Maintenance of Plant	2600-2699	441,622.16				
14. Student Transportation	2700-2799	90,982.40				
15. Centralized Services	2800-2899	0.00				
16. Other Support Services	2900-2999	0.00				
17. Food Service Operation	3100-3199	205,056.38				
18. Total Support Services (Lines 8-17)		205,056.38	117,604.54	0.00		0.00

NAME	MS25 2002-2003	(1)	(2)	(3)	(4)	(5)
Goshen	TITLES	Acct #	Fund 10	Fund 21	Fund 22	Fund 30
<b>Other Outlays</b>						
19. Facility Acquisition & Construction	4000-4999	12,042.99				0.00
20. Debt Service - Principal	5110	0.00				0.00
21. Debt Service - Interest	5120	0.00				0.00
<b>Other Financing Uses</b>						
22. Transfer to General Fund	5210	0.00				0.00
23. Transfer to Food Service (Special Rev)	5220-5221	0.00				0.00
24. Transfer to All Other Special Revenue Funds	5222-5229	0.00				0.00
25. Transfer to Capital Projects Funds	5230-5239	30,263.42				0.00
26. Transfer to Capital Reserves	5251	5,407.14				0.00
27. Transfer to Expendable Trust Funds	5252	0.00				0.00
28. Transfer to Nonexpendable Trust Fund	5253	0.00				0.00
29. Transfer to Agency Fund	5254	0.00				0.00
30. Allocation to Charitable Schools	5310	0.00				0.00
31. Allocation to Other Agencies	5330	0.00				0.00
32. Total Other Outlays and Financing Uses (Lines 19-31)		44,042.99	0.00			0.00
33. Total Expenditures for All Purposes (Lines 7 + 32)		205,056.38	220,099.82	19,251.18		0.00
<b>GENERAL FUND FIXED ASSET GROUP</b>						
<b>OF ACCOUNTS (FUND 80)</b>						
As of June 30, 20	Acct No.	Debit	Credit	Debit	Credit	
1. SITES	210	0.00	0.00	0.00	0.00	
2. SITE IMPROVEMENTS	220	0.00	0.00	0.00	0.00	
3. BUILDINGS AND IMPROVEMENTS	230	0.00	0.00	0.00	0.00	
4. MACHINERY AND EQUIPMENT	240	0.00	0.00	0.00	0.00	
5. CONSTRUCTION IN PROGRESS	250	0.00	0.00	0.00	0.00	
6. INVESTMENT IN GENERAL FIXED AS	710	0.00	0.00	0.00	0.00	
7. TOTAL		0.00	0.00	0.00	0.00	
<b>GENERAL FUND LONG TERM DEBT</b>						
<b>GROUP OF ACCOUNTS (Fund 90)</b>						
As of June 30, 20	Acct No.	Debit	Credit	Debit	Credit	
1. MONIES PROCURED NOT USED	304	0.00	0.00	0.00	0.00	
2. AMOUNT PROVIDED FOR RETIREME	314	0.00	0.00	0.00	0.00	
3. NOTES AND BONDS PAYABLE LONG	511-521	0.00	0.00	0.00	0.00	
4. OTHER LONG-TERM LIABILITIES	511-590	0.00	0.00	0.00	0.00	
5. TOTAL		0.00	0.00	0.00	0.00	
<b>AMORTIZATION OF LONG TERM DEBT</b>						
<b>For the Fiscal Year Ending on June 30th</b>						
REPORT IN WHOLE DOLLARS	DEBT 1	DEBT 2	DEBT 3	DEBT 4	DEBT 5	TOTAL
Length of Debt (in Yr)	0	0	0	0	0	0
Date of Final Payment (in Yr)	0	0	0	0	0	0
Original Debt Amount	0.00	0.00	0.00	0.00	0.00	0.00
Interest Rate	0.00	0.00	0.00	0.00	0.00	0.00
Principal at Beginning of Yr	0.00	0.00	0.00	0.00	0.00	0.00
New Issues This Year	0.00	0.00	0.00	0.00	0.00	0.00
Retired Issues This Yr	0.00	0.00	0.00	0.00	0.00	0.00
Remaining Principal Bal Due	0.00	0.00	0.00	0.00	0.00	0.00
Remaining Interest Bal Due	0.00	0.00	0.00	0.00	0.00	0.00
Remaining Debt (P&I) Bal Due	0.00	0.00	0.00	0.00	0.00	0.00
Amount of Plan to be Paid Next Fisc. Yr	0.00	0.00	0.00	0.00	0.00	0.00
Amount of Interest to be Paid Next Fisc. Yr	0.00	0.00	0.00	0.00	0.00	0.00
Total Debt (P&I) to be Paid Next Fisc. Yr	0.00	0.00	0.00	0.00	0.00	0.00



# SCHOOL FINANCIAL REPORT

For the Year Ending June 30, 2003

For School District of \_\_\_\_\_, Gorham \_\_\_\_\_, NH

SAU # \_\_\_\_\_ 20 \_\_\_\_\_

## DUE TO THE NH DEPARTMENT OF REVENUE

### Not Later Than September 1, 2003

"I certify under the pains and penalties of perjury, to the best of my knowledge and belief, that all of the information contained in this document is true, accurate and complete."

Per RSA 198:4-d

School Board Chairperson

Date

Superintendent of Schools:

Date: 9-8-03

### SCHOOL BOARD MEMBERS

Please sign in ink.

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION

COMMUNITY SERVICES DIVISION

MUNICIPAL FINANCE BUREAU

P.O. BOX 487, CONCORD, NH 03302-0487

(603)271-3397

NAME:	(1)	(2)	(3)	(4)	(5)
Gorham	Fund 10	Fund 21	Fund 22	Fund 30	Fund 70
TITLES	Acct #				
BALANCE SHEET					
ASSETS		GENERAL	FOOD SERVICE	ALL OTHER	CAPITAL PROJEC TRUST/AGENCY
Current Assets					
1. CASH	100	469,863.89	0.00	0.00	0.00
2. INVESTMENTS	110	0.00	0.00	0.00	296,018.77
3. ASSESSMENTS RECEIVABLE	120	0.00	0.00	0.00	0.00
4. INTERFUND RECEIVABLE	130	0.00	3,699.60	0.00	195,748.82
5. INTERGOVT REC	140	12,396.29	4,392.00	30,974.19	0.00
6. OTHER RECEIVABLES	150	58.51	0.00	1,400.50	0.00
7. BOND PROCEEDS REC	160	0.00	0.00	0.00	0.00
8. INVENTORIES	170	0.00	0.00	0.00	0.00
9. PREPAID EXPENSES	180	42,049.70	0.00	0.00	0.00
10. OTHER CURRENT ASSETS	190	0.00	0.00	0.00	0.00
11. Total Current Assets lines 1 - 10		594,368.39	8,091.60	32,377.69	195,748.82
LIAB & FUND EQUITY					
Current Liabilities					
12. INTERFUND PAYABLES	400	177,292.75	0.00	22,155.67	0.00
13. INTERGOVT PAYABLES	410	0.00	0.00	2,919.44	0.00
14. OTHER PAYABLES	420	142,891.17	2,323.50	5,001.54	0.00
15. CONTRACTS PAYABLE	430	0.00	0.00	0.00	0.00
16. BOND AND INTEREST PAY	440	0.00	0.00	0.00	0.00
17. LOANS AND INTEREST PAY	450	0.00	0.00	0.00	0.00
18. ACCRUED EXPENSES	460	0.00	0.00	0.00	0.00
19. PAYROLL DEDUCTIONS	470	9,408.50	0.00	0.00	0.00
20. DEFERRED REVENUES	480	0.00	0.00	2,300.94	195,748.82
21. OTHER CURRENT LIAB	490	0.00	0.00	0.00	0.00
22. Total Current Liabilities lines 12 - 21		329,672.42	2,323.50	32,377.69	195,748.82
Fund Equity					
23. RES FOR INVENTORIES	751	0.00	0.00	0.00	0.00
24. RES FOR PREPAID EXPENSES	752	0.00	0.00	0.00	0.00
25. RES FOR ENCUMBRANCES	753	0.00	0.00	0.00	0.00
26. RES FOR CONTINUING APPR	754	0.00	0.00	0.00	0.00
27. RES FOR AID VOTED	755	0.00	0.00	0.00	0.00
28. RES FOR ENDOWMENTS	756	0.00	0.00	0.00	0.00
29. RES FOR SPEC PURP	760	0.00	5,786.10	0.00	296,018.77
30. UNRES FUND BALANCE	770	254,695.97	5,786.10	0.00	296,018.77
31. Total Fund Equity lines 23-30		254,695.97	5,786.10	0.00	296,018.77
32. TOT LIAB & FUND EQUITY lines 22 & 31		584,368.39	8,091.60	32,377.69	195,748.82
REVENUES		GENERAL	FOOD SERVICE	ALL OTHER	CAPITAL PROJEC TRUST
Revenue From Local Sources					
1. Total Assessments	1100-1119	803,665.17	0.00	0.00	0.00
2. Tuition from All Sources	1300-1399	803,665.17	0.00	0.00	0.00
3. Transportation Fees from All Sources	1400-1499	247.41	0.00	0.00	0.00
4. Earnings on Investments	1500-1599	6,207.80	0.00	0.00	3,670.56
5. Food Service Sales	1600-1699	126,928.40	0.00	0.00	0.00
6. Other Revenue from Local Sources	1700-1999	59,355.50	2,738.09	0.00	0.00
7. Total Local Revenue Lines 1 & 7		1,269,284.00	2,738.09	0.00	3,670.56
Revenue from State Sources					
UNRESTRICTED GRANTS-IN-AID					
9. Adequacy Aid (Grant)	3111	699,495.00	0.00	0.00	0.00
10. Adequacy Aid (State Tax)	3112	699,495.00	0.00	0.00	0.00
11. Shared Revenue	3120	0.00	0.00	0.00	0.00
12. Other (Specify)	3190-3199	0.00	0.00	0.00	0.00
13. Total Unrestricted Grants-in-Aid 9-12		1,398,990.00	0.00	0.00	0.00

# Gorham School District Expenditures

FISCAL YEAR: 2003-2004

Budget Year: July 2003 thru June 2004

Account Number	Account Name	2002-2003 Budget	2002-2003 Actual	2003-2004 Budget	2004-2005 Requested	2004-2005 Revised	Amount (Increase/Decrease)
100-1100 REGULAR EDUCATION PROGRAMS (PreK-12)		251015.13	242289.57	267019.00	274634.00	270589.00	3270.00
100-1200 SPECIAL EDUCATION		49065.49	48884.11	528766.00	514604.00	510114.00	41346.00
100-1300 VOCATIONAL PROGRAMS		7700.00	5910.52	7700.00	7700.00	7700.00	0.00
100-1400 OTHER INSTRUCTIONAL PROGRAMS (PreK-12)		123640.54	113481.69	148412.00	167716.00	166708.00	18296.00
100-1800 COMMUNITY SERVICES		3000.00	3000.00	0.00	0.00	0.00	0.00
100-2112 TRIANT OFFICER		150.00	0.00	145.00	145.00	145.00	0.00
100-2113 SOCIAL WORKER		397.72	96.35	0.00	0.00	0.00	0.00
100-2120 GUIDANCE SERVICES		118315.17	141808.26	153192.00	165535.00	170394.00	17202.00
100-2130 HEALTH SERVICES		100982.35	93161.23	105996.00	101659.00	101312.00	(4684.00)
100-2140 PSYCHOLOGICAL SERVICES		14000.00	8245.28	13500.00	13500.00	13500.00	0.00
100-2150 SPECIAL & AUDIOLOGY SERVICES		36828.55	36206.88	40003.00	51794.00	50681.00	10678.00
100-2160 PHYSICAL & OCCUPATIONAL THERAPY SERVICES		70090.00	41791.84	72645.00	90763.00	80789.00	8124.00
100-2210 INSTRUCTION & CURRICULUM DEVELOPMENT		29784.96	13609.53	24957.00	30624.00	36659.00	9688.00
100-2220 LIBRARY-EDUCATIONAL MEDIA SERVICES		108195.51	106233.07	101119.00	108553.00	110875.00	9757.00
100-2230 NETWORK MANAGER		65553.06	65021.55	69132.00	99186.00	127568.00	58436.00
100-2310 SCHOOL BOARD		11171.07	23574.13	40270.00	35520.00	33170.00	(7100.00)
100-2321 SAN #20		362494.32	265300.14	316201.00	308241.00	308043.00	(8158.00)
100-2410 ADMINISTRATION/PRINCIPAL		36606.86	366701.96	394501.00	419401.00	419349.00	23646.00
100-2600 BUILDING/CUSTODIAL		46389.05	447622.16	506845.00	541211.30	495290.00	(11555.00)
100-2700 STUDENT TRANSPORTATION		106667.02	90987.40	180056.00	136822.00	139119.00	(49947.00)
100-4600 BUILDING IMPROVEMENTS/CONSTRUCTION SERV.		3216.76	12042.99	3217.00	0.00	0.00	(3217.00)
100-5200 FUND TRANSFERS		287000.00	32000.00	3196300.00	512500.00	0.00	(1196300.00)
**TOTAL** BUDGET TOTAL		5220013.66	4785565.10	6575985.00	6204362.00	5534771.00	(1051214.00)

## Per Pupil Costs Calculations Formula Derived From State Report (DOE-25)

Items Included - Expenditures are calculated as follows:

- Regular and Special Education Expenses
- Private & Federal Grant Expenses
- Athletic Trips, Field Trips, Co-curricular trips
- Property required for Student Transportation
- Other Vehicle Transportation

### Items Excluded

- School transportation to school and home
- Special Program Tuition to
- Vocational Tuition
- Capital Items
- Debt Service
- Equipment
- Summer Programs



Other Schools

### Per Pupil Costs

Total Net Expenditures  
Divided by Average Daily Membership (ADM)

	GORHAM	SCHOOL	DISTRICT	TOTAL
Year Ending 6/30/2002:				
01-02 Net Expenditures	\$1,936,040	\$1,090,129	\$1,606,454	\$4,632,622
Number of Pupils (ADM)	217.4	149.0	197.7	564.1
Cost per Pupil	\$8,905	\$7,249	\$8,126	\$8,195
Year Ending 6/30/2003:				
02-03 Net Expenditures	\$1,951,517	\$1,180,649	\$1,595,859	\$4,728,025
Number of Pupils (ADM)	219.3	165.2	189.0	573.5
Cost per Pupil	\$8,859	\$7,147	\$8,444	\$8,244
Change in Student Population	1.9	16.2	(8.7)	9.4
% Change in Population	0.87%	10.87%	-4.40%	1.67%
% Change in Pupil Cost	-0.07%	-1.41%	3.91%	0.60%



**GORHAM SCHOOL DISTRICT**  
**2004-2005 Fiscal Period**  
**VARIOUS POTENTIAL TAX IMPACT SCENARIOS**

<u>2003-2004 ADEQUACY GRANT</u>	
-State Education Grant:	\$ 1,411,158.00
State Education Tax	\$3.32
Local School Tax Rate :	16.71
Total Tax	\$20.03
	(\$2.58)
<u>HB 608 Current Law</u>	
State Education Grant:	\$ 1,554,086.00
State Education Tax	\$3.32
Local School Tax Rate :	15.89
Total Tax	\$19.21
	(\$3.40)
<u>90% of HB 608 Current Law</u>	
State Education Grant:	\$ 1,398,677.40
State Education Tax	\$3.32
Local School Tax Rate:	16.78
Total Tax	\$20.10
	(\$2.51)
<u>Proposed Fair Plan (Hess)</u>	
State Education Grant:	\$ 1,604,267.00
State Education Tax	\$3.32
Local School Tax Rate :	15.60
Total Tax	\$18.92
	(\$3.69)
<u>Committee Amendment (Galsas)</u>	
State Education Grant:	\$ 1,356,339.00
State Education Tax	\$3.32
Local School Tax Rate :	17.02
Total Tax	\$20.34
	(\$2.26)

		<u>GORHAM SCHOOL DISTRICT</u> <u>Projected Revenues</u>				
<u>Acct #</u>	<u>Acct Name</u>	<u>2002-2003</u> <u>Budgeted</u>	<u>2002-2003</u> <u>Actual</u>	<u>2003-2004</u> <u>Projected</u>	<u>2003-2004</u> <u>Revised</u>	<u>2004-2005</u> <u>Projected</u>
1321-0000-00	Tuition	\$ 758,219.00	\$ 802,435.17	\$ 908,832.00	\$ 836,886.00	\$ 769,076.00
1400-0000-00	Transportation Fees	\$ -	\$ 869.92	\$ -	\$ -	\$ 4,500.00
1510-0000-00	Interest	\$ 4,000.00	\$ 6,207.80	\$ 4,000.00	\$ 4,000.00	\$ 3,000.00
1710-0000-00	Activity Fund	\$ 3,500.00	\$ 2,819.00	\$ 3,500.00	\$ 3,000.00	\$ 5,200.00
1910-0000-00	Rental	\$ 5,200.00	\$ 5,250.00	\$ 5,200.00	\$ 5,200.00	\$ 17,000.00
1990-1150-00	Para Reimburse	\$ 22,815.00	\$ 47,256.18	\$ 31,250.00	\$ 31,250.00	\$ 21,466.00
3210-0000-00	Building Aid	\$ 21,465.71	\$ 21,465.71	\$ 21,466.00	\$ 21,466.00	\$ -
3230-0000-00	Catastrophic Aid	\$ 855.00	\$ -	\$ 1,000.00	\$ -	\$ -
3240-0000-00	Vocational Aid	\$ 518.00	\$ -	\$ 518.00	\$ -	\$ -
3270-0000-00	State Driver Education	\$ 16,000.00	\$ 5,100.00	\$ 16,000.00	\$ 16,000.00	\$ 10,000.00
4580-0000-00	Medicaid	\$ 55,000.00	\$ 68,711.91	\$ 55,000.00	\$ 55,000.00	\$ 55,000.00
4900-0000-00	Other Revenues	\$ -	\$ 3,603.38	\$ -	\$ -	\$ -
4810-0000-00	National Forest Reserve	\$ 3,559.00	\$ 1,750.39	\$ 3,559.00	\$ 1,750.00	\$ 1,750.00
5251-0301-00	Bus C.R.F.	\$ 195,000.00	\$ 204,732.69	\$ 30,000.00	\$ 30,000.00	\$ 210,000.00
	Lunch Program	\$ 60,000.00	\$ 220,099.82	\$ 180,000.00	\$ 180,000.00	\$ 220,000.00
	Federal Funds	\$ -	\$ -	\$ -	\$ -	\$ -
	<b>Total Revenues</b>	<b>\$1,146,131.71</b>	<b>\$1,390,301.97</b>	<b>\$1,470,325.00</b>	<b>\$1,394,552.00</b>	<b>\$1,316,992.00</b>
	Bond + Interest	\$ -	\$ 11,050,000.00	\$ -	\$ -	\$ -
			<b>\$ 12,520,325.00</b>		<b>\$1,394,552.00</b>	
	Fund Balance	\$ 158,881.82	\$ -	\$ -	\$ -	\$ -
	Adequacy Grant	\$1,161,654.00	\$ 1,386,492.00	\$1,410,826.00	\$ 1,554,086.00	\$ 1,554,086.00
	State Education Tax	\$ 895,930.00	\$ 800,246.00	\$ 678,829.00	\$ 464,909.00	\$ 464,909.00
		<b>\$2,057,584.00</b>	<b>\$ 2,186,738.00</b>	<b>\$2,089,655.00</b>	<b>\$ 2,018,995.00</b>	

**GORHAM SCHOOL DISTRICT  
2004-2005 Fiscal Period**

	Budgeted 2001-2002	Adopted Budget 2002-2003	Adopted Budget 2003-2004	Projected Budget 2004-2005	Since 2004-2005
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General	\$ 583,579.63	\$ 594,908.29	\$ 1,625,909.00	\$ 344,413.00	\$ (1,281,496.00)
Edward Fenn School	\$ 1,589,225.33	\$ 1,561,154.89	\$ 1,709,504.00	\$ 1,721,386.00	\$ 11,882.00
Gorham Middle School	\$ 901,189.19	\$ 916,287.94	\$ 1,011,858.00	\$ 1,001,261.00	\$ (10,597.00)
Gorham High School	\$ 1,476,909.28	\$ 1,573,126.37	\$ 1,582,347.00	\$ 1,760,052.00	\$ 177,705.00
Total	\$ 4,550,903.43	\$ 4,645,477.49	\$ 5,929,618.00	\$ 4,827,112.00	\$ (1,102,506.00)

**Special Education**

Preschool	\$ 57,351.43	\$ 44,902.00	\$ 35,557.00	\$ 35,255.00	\$ (302.00)
Edward Fenn School	\$ 185,298.31	\$ 179,186.87	\$ 192,064.00	\$ 225,848.00	\$ 33,784.00
Gorham Middle School	\$ 82,435.95	\$ 167,756.48	\$ 191,955.00	\$ 212,070.00	\$ 20,115.00
Gorham High School	\$ 105,577.57	\$ 182,987.82	\$ 226,791.00	\$ 224,486.00	\$ (2,305.00)
Total	\$ 430,663.26	\$ 574,833.17	\$ 646,367.00	\$ 697,659.00	\$ 51,292.00

General Budget Totals	\$ 4,981,566.69	\$ 5,220,310.66	\$ 6,575,985.00	\$ 5,524,771.00	\$ (1,051,214.00)
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Removal of Spanish Teacher & Supplies	\$ 62,004.00
	\$ 5,462,767.00

(State & Local) Gorham's per pupil costs projected for 2003-2004 \$ 6,182.49

\* The above removes \$795,800 which represents the New CRF

**GORHAM SCHOOL DISTRICT  
2004-2005 Fiscal Period**

<b>POTENTIAL TAX IMPACT</b>					
<i>Based on Last Year's Adequacy Rates</i>					
<i>(Estimate Only - Currently in Legislative Debate)</i>					

	2000-2001	2001-2002	2002-2003	2003-2004	Proposed 2004-2005
Line Item Budget	\$ 4,651,162.48	\$ 4,981,566.69	\$ 5,220,310.66	\$ 6,575,985.00	\$ 5,462,767.00
Lunch Program	\$ 180,000.00	Included	Included	Included	\$ 210,000.00
Title 1 & VI	\$ 40,500.12	Included	Included	Included	\$ 220,000.00
Other Warrant Articles	\$ 4,982,943.40	\$ 4,981,566.69	\$ 5,220,310.66	\$ 6,575,985.00	\$ 3,338,046.00
Total Appropriations:	\$ 1,131,804.78	\$ 995,612.45	\$ 1,146,132.00	\$ 1,394,552.00	\$ 6,230,813.00
- Fund Balance		\$ 57,836.55	\$ 158,882.00	\$ 696.00	\$ 1,316,992.00
District Assessment	\$ 3,851,138.62	\$ 3,985,954.24	\$ 3,915,296.66	\$ 5,180,737.00	\$ 4,783,821.00
-State Education Grant:	\$ 1,144,583.00	\$ 1,216,767.00	\$ 1,161,654.00	\$ 1,411,158.00	\$ 1,411,158.00
-State Education Tax:	\$ 934,710.00	\$ 948,265.00	\$ 895,930.00	\$ 678,829.00	\$ 464,908.00
Local School Tax :	\$ 1,771,845.62	\$ 1,820,922.24	\$ 1,857,712.66	\$ 3,090,750.00	\$ 2,907,754.00

State Education Tax	\$ 6.12	\$ 6.22	\$ 6.44	\$ 4.84	\$ 3.32
Local School Tax Rate (	10.28	10.74	\$ 10.72	\$ 17.76	\$ 16.71
Total Tax	\$ 16.40	16.96	17.16	22.61	20.03
Increase/Decrease			\$ 0.20	\$ 5.45	\$ (2.58)

**Equalized Evaluation:**

\$ 171,811,900	\$ 172,396,300	\$ 171,811,900	\$ 173,348,850	\$ 174,017,500
\$ 152,503,300	\$ 152,749,900	\$ 152,503,300	\$ 139,134,050	\$ 140,120,600

FOR EVERY BUDGET INCREASE OF: \$174,018 \$ 1.00 = TAX RATE INCREASES  
FOR EVERY BUDGET INCREASE OF: \$10,000 0.057465 = TAX RATE INCREASES



1	2	3	4	5	6
ACCT #	SOURCE OF REVENUE	WARR ART #	Actual Revenues Prior Year	Revised Revenues Current Year	ESTIMATED REVENUES ENSURING FISCAL YEAR

REVENUE FROM LOCAL SOURCES					
			XXXXXXX	XXXXXXX	XXXXXXX
1300-1349	Tuition		\$803,685	\$836,886	\$769,076
1400-1449	Transportation Fees		\$247		
1500-1599	Earnings on Investments		\$6,208	\$4,000	\$4,500
1600-1699	Food Service Sales		\$126,928	\$132,000	\$132,000
1700-1799	Student Activities		\$2,819	\$3,000	\$3,000
1800-1899	Community Services Activities				
1900-1999	Other Local Source		\$56,536	\$36,450	\$22,200
REVENUE FROM STATE SOURCES					
			XXXXXXX	XXXXXXX	XXXXXXX
3210	School Building Aid		\$21,466	\$21,466	\$21,466
3220	Kindergarten Aid				
3230	Catastrophic Aid				
3240-3249	Vocational Aid				
3250	Adult Education				
3260	Child Nutrition		\$2,649	\$3,000	\$3,000
3270	Driver Education		\$5,100	\$16,000	\$10,000
3290-3299	Other State Sources				
REVENUE FROM FEDERAL SOURCES					
			XXXXXXX	XXXXXXX	XXXXXXX
4100-4539	Federal Program Grants		\$234,675	\$180,000	\$220,000
4540	Vocational Education				
4550	Adult Education				
4560	Child Nutrition		\$62,146	\$75,000	\$75,000
4570	Disabilities Programs				
4580	Medicaid Distribution		\$68,712	\$55,000	\$55,000
4590-4599	Other Federal Sources (except 4810)		\$3,603	50	50
4810	Federal Forest Reserve		\$1,750	\$1,750	\$1,750

OTHER FINANCING SOURCES					
			XXXXXXX	XXXXXXX	XXXXXXX
5110-5139	Sale of Bonds or Notes				
5221	Transfer from Food Service Spec Rev Fund				
5222	Transfer from Other Special Revenue Funds				
5230	Transfer from Capital Project Funds				
5251	Transfer from Capital Reserve Funds			\$30,000	

1	2	3	4	5	6
ACCT #	SOURCE OF REVENUE	WARR ART #	Actual Revenues Prior Year	Revised Revenues Current Year	ESTIMATED REVENUES ENSURING YEAR

OTHER FINANCING SOURCES CONT.					
			XXXXXXX	XXXXXXX	XXXXXXX
5252	Transfer from Expendable Trust Funds				
5253	Transfer from Non-Expendable Trust Funds				
5300-5699	Other Financing Sources				
5140	This Section for Calculation of RAN's (Ratios for Anticipation Notes) Per RSA				
198-20-D for Catastrophic Aid Borrowing					
	RAN, Revenue This FY	less			
	RAN, Revenue Last FY				
	=NET RAN				
	Supplemental Appropriation (Control)				
	Voled From Fund Balance		\$1,396,524	\$1,394,552	\$1,316,992
	Fund Balance to Reduce Taxes		\$158,882	\$696	\$130,000
	Total Estimated Revenue & Credits		\$1,555,406	\$1,395,248	\$1,446,992

## \*\*BUDGET SUMMARY\*\*

	Current Year	School Boards	BUDGET COMMITTEES
	Adopted Budget	RECOMM. BUDGET	RECOMM. BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 3)	\$ 5,314,185	\$ 5,462,767	\$ 5,462,767
SUBTOTAL 2 Social Warrant Anciles Recommended (If p. 4)	\$ 1,261,800	\$ 638,500	\$ 638,500
SUBTOTAL 3 "Individual" Warrant Anciles Recommended (If p. 4)	\$ -	\$ 79,546	\$ -
TOTAL Appropriations Recommended	\$ 6,575,985	\$ 6,180,813	\$ 6,101,267
Less: Amount of Estimated Revenues & Credits (from above)	\$ 1,395,248	\$ 1,446,992	\$ 1,446,992
Less: Amount of Cost of Adequate Education (State Tax Grant)	\$ 2,089,987	\$ 1,876,067	\$ 1,876,067
Estimated Amount of Local Taxes to be Raised For Education	\$ 3,090,750	\$ 2,857,754	\$ 2,778,208

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18:

(See Supplemental Schedule with 10% Calculation)

Note: You will also be required to pay a State Education Tax, RSA 75:3 and you may be required to pay an additional excess education tax in the amount of \$0.

3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a

0

"INDIVIDUAL WARRANT ARTICLES"

1) Negotiated cost items for labor agreements; 2) Leases; 3) Supplemental appropriations for the current year for which funding is already available; or 4) Deficit appropriations for the current year which must be funded through taxation.

Rev. 07/02



1	2	3	4	5	6	7	8	9
	Purpose of Appropriation	WARR.	Expenditures For Year 7/1/02	Appropriations Current Year as	School Board's Appropriations Ensuing Fiscal Year	Appropriations Not Recomm.	Budget Committee's Approp. Ensuing Fiscal Year	Appropriations Not Recomm.
Accl. #	(RSA 32:3.V)	ART. #	to 6/30/03	Approv. By DRA	Recommended		Recommended	

FUND TRANSFERS		XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5220-5221	To Food Service					
5222-5229	To Other Special Revenue					
5230-5239	To Capital Projects					
5251	To Capital Reserves					
5252	To Expendable Trust (*see below)					
5253	To Non-Expendable Trusts					
5254	To Agency Funds					
5300-5399	Intergovernmental Agency Alloc.					
	SUPPLEMENTAL					
	DEFICIT					
SUBTOTAL 1		\$4,750,566	\$5,314,185	\$5,462,767	\$0	\$5,462,767

PLEASE PROVIDE FURTHER DETAIL:

Amount of line 5252 which is for Health Maintenance Trust

(see RSA 198:20-c,V)

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

[illegible]

1	2	3	4	5	6	7	8	9
Acct #	Purpose of Appropriations (RSA 32:3,V)	WARR. ART.#	Expenditures For Year 7/1/02 to 6/30/03	Appropriations Current Year as Approved By DRA	School Board's Appropriations Ensuing Fiscal Year Recommended	Budget Committee's Approp. Ensuing Fiscal Year Recommended		
					Not Recomm.	Not Recomm.		

<b>INSTRUCTION (1000-1999)</b>								
1100-1199	Regular Programs	3	\$2,423,899	\$2,673,019	\$2,643,585		\$2,643,585	
1200-1299	Special Programs	3	\$488,848	\$528,766	\$570,114		\$570,114	
1300-1399	Vocational Programs	3	\$5,911	\$7,700	\$7,700		\$7,700	
1400-1499	Other Programs	3	\$113,482	\$148,412	\$166,708		\$166,708	
1500-1599	Non-Public Programs							
1600-1899	Adult & Community Programs							
<b>SUPPORT SERVICES (2000-2999)</b>								
2000-2199	Student Support Services	3	\$321,312	\$385,481	\$416,801		\$416,801	
2200-2299	Instructional Staff Services	3	\$190,891	\$195,207	\$273,088		\$273,088	
<b>General Administration</b>								
2310 840	School Board Contingency							
2310-2319	Other School Board	3	\$23,574	\$38,770	\$33,170		\$33,170	
<b>Executive Administration</b>								
2320-310	SAU Management Services							
2320-2399	All Other Administration	3	\$265,300	\$316,201	\$308,043		\$308,043	
2400-2499	School Administration Service	3	\$366,702	\$394,501	\$418,149		\$418,149	
2500-2599	Business							
2600-2699	Operation & Maintenance of Plant	3	\$447,622	\$506,845	\$495,290		\$495,290	
2700-2799	Student Transportation	3	\$90,982	\$116,066	\$130,119		\$130,119	
2800-2999	Support Service Central & Other							
3300-3999	NON-INSTRUCTIONAL SERVICES							
4000-4999	FACILITIES ACQUISITIONS & CONSTRUCTION		\$12,043	\$3,217	\$0		\$0	
<b>OTHER OUTLAYS (5000-5999)</b>								
5110	Debt Service - Principal							
5120	Debt Service - Interest							



# SCHOOL BUDGET FORM

BUDGET FORM FOR SCHOOL DISTRICTS WHICH HAVE ADOPTED  
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

OF: \_\_\_\_\_ NH

Appropriations and Estimates of Revenue for the Fiscal Year From July 1, 2004 to June 30, 2005

## IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list ALL APPROPRIATIONS in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the school clerk, and a copy sent to the Department of Revenue Administration at the above address below.

We Certify This Form Was Posted on (Date): \_\_\_\_\_

### BUDGET COMMITTEE

Please sign in ink.

Michael T. Munnici  
Bob Byrne  
John H. H.  
Michael J. Smith

Robert E. Davis  
Michael J. Munnici  
John H. H.

THIS BUDGET SHALL BE POSTED WITH THE SCHOOL WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION  
COMMUNITY SERVICES DIVISION  
MUNICIPAL FINANCE BUREAU  
P.O. BOX 487, CONCORD, NH 03302-0487  
(603)271-3397

# SCHOOL WARRANT

To transact any other business that may legally come before this meeting.

Given under our hands at said Gorham this 6<sup>th</sup> day of February 2004.

Leona Guay, Chair  
Jay Holmes  
Jennifer Lapointe  
Jean Lary  
Gorham School Board

School Administrative Unit #20

SAU #20

	ADOPTED	
	2003-2004 BUDGET	2004-2005 BUDGET
Summer School	\$ 2,401	\$ -
Community Services	\$ -	\$ 500
Professional Services (Pre-school/Speech)	\$ 57,572	\$ 58,311
Instructional Staff Development Services	\$ 113,846	\$ 47,151
School Board	\$ 3,232	\$ 3,946
Administrative Services	\$ 47,027	\$ 52,505
Superintendent Services	\$ 116,945	\$ 133,865
Special Education Services	\$ 101,218	\$ 95,102
Child Find	\$ 500	\$ 250
Support Services-Business	\$ 154,512	\$ 165,485
Building/Custodial	\$ 6,600	\$ 7,200
<b>TOTAL:</b>	<b>\$ 603,853</b>	<b>\$ 564,315</b>

## SCHOOL DISTRICT DISTRIBUTION

DISTRICT	2003 EQUALIZED VALUATION	1/2 ASSESSMENT VAUATION PERCENT	ADM 2003-2003 PUPILS	PUPIL PERCENT	1/2 ASSESSMENT TOTAL DISTRICT SHARE
Dummer	\$29,448,277	7.0%	0.0	0.0%	\$0
Errol	\$44,777,306	10.7%	21.3	2.9%	\$7,460
Gorham	\$174,017,500	41.6%	\$107,191	77.9%	\$200,852
Milan	\$82,417,647	19.7%	141.4	19.2%	\$49,521
Randolph	\$34,717,418	8.3%	\$21,385	0.0%	\$0
Shelburne	\$3,196,750	12.7%	0.0	0.0%	\$0
<b>Total:</b>	<b>\$418,574,898</b>	<b>100.0%</b>	<b>736</b>	<b>100.0%</b>	<b>\$257,833</b>

	2004-2005	2003-2004	2004-2005	SHARE
SAU Budget:	\$ 564,315			3.52%
Revenues		Dummer \$ 15,567	\$ 18,139	6.80%
Interest	\$ 150.00	Errol \$ 42,157	\$ 35,042	59.74%
Serv to LEA	\$ 3,000.00	Gorham \$ 316,201	\$ 308,043	19.45%
Grants	\$ 500.00	Milan \$ 104,338	\$ 100,288	4.15%
	\$ 3,650	Randolph \$ 23,580	\$ 21,385	6.35%
Fund Balance	\$ 45,000	Shelburne \$ 37,011	\$ 32,768	
TOTAL:	\$ 515,665	\$ 538,954	\$ 515,665	
Unreserved Fund Balance	\$ 90,926	Net Decrease \$ (23,189.00)		
Applied 2003-2004	\$ 55,000			
Balance Remaining	\$ 35,926			



## SCHOOL WARRANT

as agents of said Capital Reserve Fund. (Recommended by the School Board; recommended by the Budget Committee)

7. To see if the District will vote to raise and appropriate the sum of \$30,000 to be added to the School Bus Replacement Capital Reserve Fund. (Recommended by the Gorham School Board; recommended by the Budget Committee)

8. To see if the District will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1-b for the purpose of educating educationally disabled children and raise and appropriate the sum of \$5,000 to be placed in this fund and further to designate the school board as agents to expend from said fund. Majority vote required. (Recommended by the Gorham School Board; recommended by the Budget Committee)

9. To see if the District will vote to raise and appropriate the sum of \$210,000 for the operation of the Food Service Program. (Recommended by the School Board; recommended by the Budget Committee)

10. To see if the District will vote to raise and appropriate the sum of \$220,000 for the operation of the federal grant programs. (Recommended by the School Board; recommended by the Budget Committee)

11. To see if the school district will vote to raise and appropriate the sum of \$2,500 to meet the expenses of the Gorham-Randolph-Shelburne Cooperative School District Planning Board and hear a report of progress thereof. (Recommended by the School Board; recommended by the Budget Committee)

12. To see if the District will vote to approve the cost item included in the collective bargaining agreement reached between the Gorham School Board and the Teachers' Association NEA/NH which calls for the following increases in salaries and benefits over those of the appropriation at current staffing levels paid in the 2003-2004 fiscal year:

Year	Estimated Increase
2004-2005	\$ 5,727
2005-2006	\$141,166
2006-2007	\$118,272

and further to raise and appropriate the sum of \$79,546 for the 2004-2005 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those currently budgeted for. (Recommended by the School Board; not recommended by the Budget Committee)

13. Shall the Gorham School District, if article 12 is defeated, authorize the governing body to call one special meeting, at its option, to address article 12 cost items only?

14. To see if the District will vote to establish a school building needs/improvement committee to be made up of administrators, school board members, and interested community members to study the building needs of the schools and to raise and appropriate the sum of \$10,000 for professional and technical fees as determined. (Recommended by the Gorham School Board; recommended by the Budget Committee)

15. To see if the District will vote to authorize the School Board to purchase the following properties: one located on 13-17 Mechanic Street behind the Gorham Middle/High School known as lot U-5, L-71 for a purchase price of \$78,500, the second located on 5 Mechanic Street known as lot U-5, L-70 for a purchase price of \$60,000 and legal costs in the amount of \$5,000 and further to raise and appropriate the sum of \$143,500 and authorize the use of \$130,000 from the year end undesignated fund balance available on July 1 of this year. Majority vote required. (Recommended by the School Board; recommended by the Budget Committee)

16. To see if the town will vote to raise and appropriate the sum of \$50,000 (fifty thousand dollars) to be used for hiring an elementary school teacher. And to further require the Gorham School Board to hire and maintain this teacher using any portion of or all of the appropriation for the 2004/2005 school year. (By petition Suzanne T Demers, and others) Majority vote required. (Not recommended by the School Board; not recommended by the Budget Committee)

## SCHOOL WARRANT

To the inhabitants of the School District in the Town of Gorham qualified to vote in District affairs:

You are hereby notified to meet at the American Legion and the Cascade Fire Station in said District on Tuesday, the 9<sup>th</sup> of March 2004 at 10:00 AM in the morning to act by ballot, upon the following subject:

Polls are open for election of officers from 10:00 AM to 6:00 PM.

1. To choose a moderator for the ensuing three (3) years.
2. To choose a clerk for the ensuing three (3) years.
3. To choose a treasurer for the ensuing three (3) years.
4. To choose one (1) member of the school board for the ensuing two (2) years.
5. To choose two (2) members of the school board for the ensuing three (3) years.

Given under our hands at said Gorham the 6<sup>th</sup> day of February, 2004.

Leona Guay, Chair  
Jay Holmes  
Jennifer Lapointe  
Jean Lary  
Gorham School Board

To the inhabitants of the School District in the Town of Gorham qualified to vote in District affairs:

You are hereby notified to meet at the Gorham Middle/High School gymnasium in said District on Wednesday, the 10<sup>th</sup> of March at 7:00 PM in the evening to act upon the following subjects:

1. To hear the reports of officers, agents, auditors, and to take action with reference thereto.
2. To set the salaries of the school district officers:

School Board Chair	\$1,200
School Board Members (4)	\$1,000 ea
Treasurer	\$2,000
Clerk	\$100
Moderator	\$100
Supervisors of the Checklist (3)	\$75 ea
Ballot Clerks (4)	\$35 ea
Census Takers (3)	\$200 ea
3. To see if the District will vote to raise and appropriate the sum of \$5,432,767 for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board; recommended by the Budget Committee)
4. To see if the District will vote to raise and appropriate the sum of \$5,000 to be added to the School Building Maintenance Expendable Trust Fund previously established. (Recommended by the School Board; recommended by the Budget Committee)
5. To see if the District will vote to raise and appropriate the sum of \$2,500 to be added to the Repaving Capital Reserve Fund. (Recommended by the School Board; recommended by the Budget Committee)
6. To see if the District will vote to raise and appropriate the sum of \$10,000 to be added to the School Root Capital Reserve Fund previously established and further to designate the School Board



Annual Report  
Of The  
School Officials  
Of the School District of  
Gorham, New Hampshire  
For the  
Fiscal Year Ending June 30, 2003

MODERATOR

Lee Carroll

CLERK

Grace LaPiere

TREASURER

Don King

AUDITOR

The Mercier Group

SCHOOL BOARD

Jennifer Lapointe	Term Expires 2004
Jean B. Lary	Term Expires 2004
Leona Guay	Term Expires 2005
Jay Holmes	Term Expires 2006
Jay Guilmette (resigned)	Term Expires 2006

DIRECTOR OF SPECIAL SERVICES

Rebecca Hebert-Sweeny

BUSINESS ADMINISTRATOR

Pauline Plourde

SUPERINTENDENT OF SCHOOLS

Steven Welford, Interim





# Georgetown School District

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2003 Annual Report